

AGENDA
A meeting of the Council of the Corporation
of the Town of Northeastern Manitoulin and the Islands
to be held on Tuesday, November 17th, 2020
Electronic Format at 7:00 p.m.

- 1. Call to Order**
- 2. Approval of Agenda**
- 3. Disclosure of Pecuniary Interest & General Nature Thereof**
- 4. Minutes of Previous Meeting**
 - i. Confirming By-Law 2020-48
- 5. Manager Reports**
 - i. Fire Department – Duane Deschamps
 - ii. Public Works – Ed Smith
 - iii. Community Services – Reid Taylor
 - iv. Building Controls
- 6. Old Business**
 - i. 2021 Draft budget
- 7. New Business**
 - i. Streetlight request – Brenda Ritchie
 - ii. Community Sustainability Plan
- 8. Correspondence**
- 9. Minutes and Other Reports**
 - i. Mayors update
- 10. Adjournment**

**THE CORPORATION OF THE TOWN OF
NORTHEASTERN MANITOULIN AND THE ISLANDS**

BY-LAW NO. 2020-48

Being a by-law of the Corporation of the Town of Northeastern Manitoulin and the Islands to adopt the minutes of Council for the term commencing December 4, 2018 and authorizing the taking of any action authorized therein and thereby.

WHEREAS the Municipal Act, S.O. 2001, c. 25. s. 5 (3) requires a Municipal Council to exercise its powers by by-law, except where otherwise provided;

AND WHEREAS in many cases, action which is taken or authorized to be taken by a Council or a Committee of Council does not lend itself to an individual by-law;

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWN OF NORTHEASTERN MANITOULIN AND THE ISLANDS ENACTS AS FOLLOWS:

1. THAT the minutes of the meetings of the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands for the term commencing December 4th, 2018 and held on:

November 10th, 2020

are hereby adopted.
2. THAT the taking of any action authorized in or by the minutes mentioned in Section 1 hereof and the exercise of any powers by the Council or Committees by the said minutes are hereby ratified, authorized and confirmed.
3. THAT, where no individual by-law has been or is passed with respect to the taking of any action authorized in or by the minutes mentioned in Section 1 hereof or with respect to the exercise of any powers by the Council or Committees in the above-mentioned minutes, then this by-law shall be deemed for all purposes to be the by-law required for approving and authorizing the taking of any action authorized therein or thereby or required for the exercise of any power therein by the Council or Committees.
4. THAT the Mayor and proper Officers of the Corporation of the Town of Northeastern Manitoulin and the Islands are hereby authorized and directed to do all things necessary to give effect to the recommendations, motions, resolutions, reports, action and other decisions of the Council or Committees as evidenced by the above-mentioned minutes in Section 1 and the Mayor and Clerk are hereby authorized and directed to execute all necessary documents in the name of the Corporation of the Town of Northeastern Manitoulin and the Islands and to affix the seal of the Corporation thereto.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS
17th day of November 2020.

Al MacNevin

Mayor

Pam Cress

Clerk

The Corporation of the Town of Northeastern Manitoulin and the Islands
Minutes of meeting held Tuesday, November 10th, 2020
Electronic Format at 7:00p.m.

PRESENT: Mayor Al MacNevin, Councillors: Barb Baker, Al Boyd, Laurie Cook, Mike Erskine, William Koehler, Bruce Wood, Jim Ferguson, and Dawn Orr

STAFF PRESENT: David Williamson, CAO
Pam Cress, Clerk
Sheryl Wilkin, Treasurer

Mayor MacNevin called the meeting to order at 7:00 p.m.

Resolution No. 293-11-2020

Moved by: B. Wood

Seconded by: J. Ferguson

RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands approves the agenda as presented.

Carried

Resolution No. 294-11-2020

Moved by: A. Boyd

Seconded by: J. Ferguson

RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands reads a first, second and third time and finally passes by-law 2020-47, being a by-law to adopt the minutes of Council for the term commencing December 4, 2018 and authorizing the taking of any action authorized therein and thereby.

Carried

Resolution No. 295-11-2020

Moved by: M. Erskine

Seconded by: L. Cook

BE IT RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands reads a first, second and third time and finally passes by-law 2015-32, as amended, being a by-law to regulate traffic and parking in the Town of Northeastern Manitoulin and the Islands.

Carried

Resolution No. 296-11-2020

Moved by: J. Ferguson

Seconded by: M. Erskine

BE IT RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands reads a first, second and third time and finally passes by-law 2020-48, being a by-law to authorize the Mayor and CAO to enter into an agreement for payment of outstanding taxes with the Ministry of Municipal Affairs and Housing.

Carried

Resolution No. 297-11-2020

Moved by: L. Cook

Seconded by: M. Erskine

BE IT RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands provides a letter of support to Manitoulin Phragmites project.

Carried

Resolution No. 298-11-2020

Moved by: J. Ferguson

Seconded By: D. Orr

BE IT RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands does now adjourn at 8:15 pm.

Carried

Al MacNevin Mayor

Pam Cress Clerk

FIRE DEPARTMENT REPORT TO COUNCIL

November 11th, 2020

CALLS FOR SERVICE (4)

October 22 nd ,	66 Albert street (Rockville Inn) Chimney fire
October 25 th ,	Hwy 6 and Townline road for a single vehicle collision
November 2 nd ,	hwy 6 south bush fire along roadside
November 10 th ,	25 Hardbargain for a lift assist.

(FIRE APPARATUS & EQUIPMENT IN GOOD WORKING ORDER)



Box 608, Little Current, Ontario, P0P 1K0
705-368-3500

PUBLIC WORKS REPORT

NOVEMBER 2020

ROADS

Regular maintenance as required with grading and patching
Entrance and shoulder repairs where needed

PROJECTS

Algoma Bio Septic are nearing completion on the Lagoon Project

LANDFILL

Operations are going well

EQUIPMENT

Equipment is being prepared for the winter season
Repairs and regular maintenance as required

OTHER

Rural and Urban staff have taken a Snowplow Safety Operator Training Course this week

Report to Community Services/Public Works – November 17, 2020

Rec Centre

- Ice users schedule at full capacity
- Adult Rec Hockey has started
- Many student rentals filling in ice schedule
- Staff are taking care of daily cleaning and maintenance tasks

This Month

- Drive Test
- Skate Canada Programs Continue
- Manitoulin Panther Program Continue
- Little Current Howland Minor Hockey Started November 2nd

Marine, Parks & Outdoor Buildings

- All buildings closed, winterized, and being monitored regularly
- Performing Maintenance Tasks as weather allows
- Town Docks Moved and stored for the winter in Spider Bay
 - Completing repairs as weather allows

Events

- Water Street Trick or Treating Event Oct 31
 - Was very well attended and fun was had by all
 - Many positive comments
- Christmas in NEMI Website – Going Live November 16th
 - Contests, Games, and other Santa related content
- Christmas Workshops Coming Up
 - Ornament Making, Christmas Baking, etc.
- Christmas Float Parade – December 5th @ 6pm @ Rec Centre
- Christmas Decorating on Municipal Properties began November 12



Building Control Report to November 6, 2020

There have been 84 permits issued this year and 14 permit renewals. The permits are categorized as follows.

	Permits	Total
Residential – New	20	\$46,632.00
Garages & Accessory Buildings-New	27	\$8,728.00
Residential – Additions & Renovations	14	\$6,410.00
Multi Residential – New	1	\$7,860.00
Seasonal Dwellings – New	6	\$12,765.00
Seasonal Dwellings – Additions & Renovations	4	\$1,618.00
Commercial/Industrial New	3	\$16,367.00
Commercial/Industrial – Additions & Renovations	4	\$1,800.00
Institutional – New	0	\$0
Demolition/Moving	5	\$250.00
Permit Renewals	14	\$700.00
Total	98	\$105,330.00

Nine new accessory buildings/garages, four residential addition or renovations, one new seasonal dwelling, three new residential permits, one seasonal addition or renovation, and two demolition permits have been issued since the last report. This report period has a construction value of **1,370,000.00** and a permit value of **\$18,190.00**. The total value of construction value to date is **\$10,995,000.00** with a total building permit revenue of **\$105,330.00**.

2021 PRELIMINARY BUDGET PRELIMINARY IMPACT ASSESSMENT DATA

Nov 9, 2020

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January 1, 2020 TOWN OF NORTHEASTERN MANITOULIN AND THE ISLANDS DETERMINATION OF ANNUAL TAX RATE 2021

	All Wards	Ward 1	Ward 2	Wards 3 & 4	Wards 2, 3 & 4
Total Weighted Assessment	523,699,276 100.00%	125,105,533 23.89%	136,657,141 26.09%	261,936,603 50.02%	398,593,743 n/a
Common Levy Brought Fwd:	\$ 2,981,207	\$ 712,175	\$ 777,934	\$ 1,491,099	\$ -
Area Rates					
Programs Provided	1,955,269	18,900	176,766	38,594	1,721,010
Increase (Decrease) in Operating Reserves	57,456	2,800	1,215	-	53,441
Capital Projects	25,000	-	25,000	-	-
Increase (Decrease) in Capital Reserves	-	-	-	-	-
Utilities Operations, Reserves and Capital	500	-	500	-	-
Allocation of Shared Area Rate (W2, 3 & 4)	-	-	608,367	1,166,084	(1,774,451)
External Financing	-	-	-	-	-
Prior Year's Ward (Surplus) Deficit	-	-	-	-	-
	2,038,225	21,700	811,848	1,204,677	-
Net amounts to be raised:					
Municipal Levy	\$ 5,019,432	\$ 733,875	\$ 1,589,781	\$ 2,695,776	\$ -
Education Levy	1,046,453				
Total Levy	\$ 6,065,885				

RESIDENTIAL TAX RATES, per \$1,000:

% incr.	MUNICIPAL	2020	2021	% incr	2020
0.29%	Ward 1	0.00584925	0.00586605	-0.10%	\$ 879,806
2.66%	Ward 2	0.01133194	0.01163336	8.46%	1,278,353
1.63%	Wards 3 & 4	0.01012692	0.01029171	8.26%	2,593,520
	EDUCATION				
	Residential Wards		0.00153000	6.77%	\$ 4,751,679
	COMBINED				
0.23%	Ward 1		0.00739605		\$ 879,806
2.34%	Ward 2		1,386,532		1,278,353
1.41%	Wards 3 & 4		2,807,636		2,593,520
			\$ 5,073,135		\$ 4,751,679



Town of Northeastern Manitoulin and the Islands 2021 Draft Budget

	*Actuals to October 31st 2020				DRAFT	Inc / Dec	Inc / Dec
			2020		BUDGET	%	\$
	Account	Description	BUDGET	ACTUAL	2021	Budget Year over Year	
217	00-01-015-406-4100	BIA Property Levy	-7,000.00	-7,000.01	-\$7,000.00	0.00%	0.00
218	00-01-025-399-4240	Grant In Lieu Federal Properties	-13,000.00	0.00	-\$13,000.00	0.00%	0.00
219	00-01-025-399-4241	Grant In Lieu C.B.C.	-3,800.00	0.00	-\$3,800.00	0.00%	0.00
220	00-01-025-399-4242	Grant In Lieu Munic Tax Ass't Act	-31,000.00	0.00	-\$31,000.00	0.00%	0.00
222	00-01-025-399-4244	Grant In Lieu Manitoulin Hlth Ctre	-3,900.00	-3,900.00	-\$3,900.00	0.00%	0.00
225	00-01-025-399-4247	Grant In Lieu Municipal Property	-21,000.00	0.00	-\$37,000.00	76.19%	-16,000.00
227	00-01-025-399-4281	Ontario Municipal Partnership Fund	-1,591,500.00	-1,591,500.00	-\$1,633,400.00	2.63%	-41,900.00
232	00-01-030-013-6110	Council Honorarium	87,000.00	69,582.56	\$90,610.00	4.15%	3,610.00
233	00-01-030-013-6161	Council MERC	3,400.00	2,712.59	\$3,400.00	0.00%	0.00
234	00-01-030-013-6363	Council Donations	5,500.00	2,932.53	\$5,500.00	0.00%	0.00
235	00-01-030-013-6429	Council Materials	2,500.00	1,908.68	\$2,500.00	0.00%	0.00
236	00-01-030-013-6432	Council Conference Registr'n Fees	15,000.00	5,113.44	\$15,000.00	0.00%	0.00
237	00-01-030-013-6435	Council Memberships & Subscriptions		0.00		0.00%	0.00
238	00-01-030-013-6489	Council Training		244.93		0.00%	0.00
239	00-01-030-013-6516	Council Travel	23,500.00	10,358.81	\$23,500.00	0.00%	0.00
246	00-01-030-013-6888	Council McLean's Mountain Donation	10,000.00	10,000.00	\$10,000.00	0.00%	0.00
247	00-01-035-014-6110	Municipal Salaries	525,000.00	428,126.93	\$540,000.00	2.86%	15,000.00
248	00-01-035-014-6161	Municipal MERC	51,000.00	43,851.78	\$53,000.00	3.92%	2,000.00
249	00-01-035-014-6165	Municipal Grp Life	40,000.00	32,941.34	\$43,198.00	8.00%	3,198.00
250	00-01-035-014-6168	Municipal OMERS	54,500.00	42,703.60	\$55,100.00	1.10%	600.00
253	00-01-035-014-6303	Municipal Advertising	16,000.00	15,008.32	\$16,000.00	0.00%	0.00
	00-01-035-014-6315	Municipal Audit	26,000.00	24,142.03	\$26,000.00	0.00%	0.00
255	00-01-035-014-6348	Municipal Computer Supplies/Maint	31,500.00	43,641.55	\$35,000.00	11.11%	3,500.00
256	00-01-035-014-6363	Municipal Flowers/Memorials	250.00	285.43	\$250.00	0.00%	0.00
258	00-01-035-014-6407	Municipal Telephone	11,000.00	8,507.67	\$10,000.00	-9.09%	-1,000.00
259	00-01-035-014-6411	Municipal Insurance	10,500.00	12,645.95	\$12,600.00	20.00%	2,100.00
260	00-01-035-014-6423	Municipal Legal	20,000.00	9,821.52	\$20,000.00	0.00%	0.00
261	00-01-035-014-6426	Municipal Permits, Licensing & Fees	500.00	51.00	\$500.00	0.00%	0.00
262	00-01-035-014-6432	Municipal Meetings/Conferences	7,000.00	2,202.15	\$7,000.00	0.00%	0.00
263	00-01-035-014-6435	Municipal Memberships/Subscriptions	11,500.00	6,419.18	\$11,500.00	0.00%	0.00
264	00-01-035-014-6441	Municipal Miscellaneous	1,000.00	2,046.15	\$1,000.00	0.00%	0.00
265	00-01-035-014-6447	Municipal Office Equipment	5,000.00	200.00	\$5,000.00	0.00%	0.00
266	00-01-035-014-6450	Municipal Office Supplies	19,000.00	22,676.34	\$20,000.00	5.26%	1,000.00
267	00-01-035-014-6459	Municipal Postage & Courier	16,000.00	9,033.52	\$17,000.00	6.25%	1,000.00
268	00-01-035-014-6479	Municipal Admin Allowance	2,800.00	2,800.00	\$2,800.00	0.00%	0.00
269	00-01-035-014-6489	Municipal Staff Training	5,000.00	2,688.11	\$5,000.00	0.00%	0.00
270	00-01-035-014-6516	Municipal Travel	14,000.00	8,918.06	\$14,000.00	0.00%	0.00
271	00-01-035-015-6318	Bank Charges & Interest	3,500.00	6,235.40	\$3,500.00	0.00%	0.00
277	00-01-035-016-6888	Ontario Property Assessment Corp'n	94,554.00	89,934.84	\$89,934.84	-4.89%	-4,619.16
278	00-01-035-017-6501	Ward 1 Tax Write-off	4,500.00	0.00	\$4,500.00	0.00%	0.00
279	00-01-035-017-6502	Ward 2 Tax Write-off	6,800.00	0.00	\$6,800.00	0.00%	0.00
280	00-01-035-017-6503	Ward 3 Tax Write-off		0.00	\$0.00	0.00%	0.00
281	00-01-035-017-6504	Ward 4 Tax Write-off	3,500.00	0.00	\$3,500.00	0.00%	0.00
282	00-01-035-017-6505	All Wards Tax Write-off		0.00	\$0.00	0.00%	0.00
283	00-01-035-017-6509	Property Tax Rebates	4,200.00	0.00	\$4,200.00	0.00%	0.00
291	00-01-035-021-6168	LC Office Bldg Mtce OMERS		8.20		0.00%	0.00
300	00-01-035-022-6405	Old Jail Bldg Mtce Hydro	2,500.00	1,300.75	\$2,500.00	0.00%	0.00
301	00-01-035-023-4304	Post Office Other Revenue		0.00			0.00
303	00-01-035-023-4317	Post Office Building Rent	-49,200.00	-56,097.69	-\$68,400.00	39.02%	-19,200.00
303	00-01-035-023-6110	Post Office Bldg Mtce Wages	0.00	770.16		0.00%	0.00
304	00-01-035-023-6161	Post Office Bldg Mtce MERC		119.46		0.00%	0.00



**Town of Northeastern Manitoulin
and the Islands
2021 Draft Budget**

*Actuals to October 31st 2020				DRAFT	Inc / Dec	Inc / Dec
		2020		BUDGET	%	\$
Account	Description	BUDGET	ACTUAL	2021	Budget Year over Year	
305	00-01-035-023-6165 Post Office Bldg Maintenance Grp Life		85.10		0.00%	0.00
306	00-01-035-023-6168 Post Office Building Mtce OMERS		97.76		0.00%	0.00
307	00-01-035-023-6339 Post Office Bldg Cleaning Supp	2,000.00	0.00	\$2,500.00	25.00%	500.00
308	00-01-035-023-6405 Post Office Bldg Utilities	31,000.00	19,142.93	\$33,000.00	6.45%	2,000.00
309	00-01-035-023-6411 Post Office Bldg Insurance	5,029.20	3,560.29	\$3,810.00	-24.24%	-1,219.20
310	00-01-035-023-6468 Post Office Bldg Grant in Lieu	2,800.00	0.00		-100.00%	-2,800.00
311	00-01-035-023-6474 Post Office Bldg Mtce & Repairs	15,000.00	8,905.25	\$15,000.00	0.00%	0.00
312	00-01-035-023-6475 Post Office Grounds Maintenance & Repairs	1,000.00	308.10	\$1,000.00	0.00%	0.00
320	00-01-035-026-6110 Workplace H&S Wages		0.00		0.00%	0.00
321	00-01-035-026-6429 Workplace H&S Materials	2,000.00	1,378.37	\$2,000.00	0.00%	0.00
322	00-01-035-026-6489 Workplace H&S Staff Training	1,000.00	0.00	\$1,000.00	0.00%	0.00
323	00-01-035-026-6516 Workplace H&S Travel	1,000.00	0.00	\$1,000.00	0.00%	0.00
324	00-01-035-027-6110 Labour Negotiations Wages		0.00		0.00%	0.00
325	00-01-035-027-6423 Labour Negotiations Legal		0.00		0.00%	0.00
326	00-01-035-027-6429 Labour Negotiations Materials		0.00		0.00%	0.00
327	00-01-035-028-6110 Elections Wages		0.00		0.00%	0.00
328	00-01-035-028-6429 Elections Materials	1,000.00	1,221.12	\$1,500.00	50.00%	500.00
332	00-01-035-029-6704 Admin Prov for Working Capital	251,600.00	364,334.00	\$251,600.00	0.00%	0.00
345	00-01-035-436-4270 Water & Sewer Utility Penalty	-7,000.00	-1,913.02	-\$6,000.00	-14.29%	1,000.00
346	00-01-035-436-4277 Administration Student Funding - Provincial	0.00	0.00			0.00
347	00-01-035-436-4278 Municipal Federal Funding		0.00			0.00
349	00-01-035-436-4279 Other Funding - Federal		0.00		0.00%	0.00
349	00-01-035-436-4280 Penalties and Interest on Tax Arr'	-60,000.00	-45,341.86	-\$50,000.00	-16.67%	10,000.00
350	00-01-035-436-4287 Donations	-10,000.00	-11,460.22	-\$10,000.00	0.00%	0.00
351	00-01-035-436-4304 Other Miscellaneous Income	-4,000.00	-2,345.12	-\$4,000.00	0.00%	0.00
352	00-01-035-436-4311 Proceeds of Sales Municipal Assets		-180,826.35		0.00%	0.00
353	00-01-035-436-4314 Credit Card Surcharges	-3,000.00	-1,379.43	-\$3,000.00	0.00%	0.00
354	00-01-035-436-4315 Interest Income	-38,387.03	-36,173.77	-\$20,000.00	-47.90%	18,387.03
355	00-01-035-436-4317 Annual Property Leases	-5,600.00	-4,002.78	-\$4,000.00	-28.57%	1,600.00
356	00-01-035-436-4324 Licenses & Permits	-5,000.00	-2,769.44	-\$3,000.00	-40.00%	2,000.00
357	00-01-035-436-4325 Tax Certificates	-4,000.00	-5,048.52	-\$4,000.00	0.00%	0.00
359	00-01-035-436-4327 Discounts Taken		0.00		0.00%	0.00
360	00-01-035-436-4328 Other Financial Charges	-5,000.00	-3,894.95	-\$5,000.00	0.00%	0.00
361	00-01-035-436-4330 Admin Recovery	-9,000.00	0.00	-\$9,000.00	0.00%	0.00
374	00-02-040-030-6429 Fire Dept Admin Materials	154.50	0.00	\$150.00	-2.91%	-4.50
375	00-02-040-030-6432 Fire Dept Admin Meetings & Confr	0.00	0.00		0.00%	0.00
376	00-02-040-030-6435 Fire Dept Admin Subscr & Mmbrshp	0.00	0.00		0.00%	0.00
377	00-02-040-030-6459 Fire Dept Admin Postage and Courier Charges	412.00	0.00	\$400.00	-2.91%	-12.00
378	00-02-040-030-6888 Mutual Aid Fees	206.00	0.00	\$200.00	-2.91%	-6.00
379	00-02-040-030-6516 Fire Dept Admin Travel	309.00	0.00	\$300.00	-2.91%	-9.00
380	00-02-040-031-6110 Fire Inspection & Prevention Programs Honora	0.00	0.00		0.00%	0.00
381	00-02-040-031-6303 Fire Inspection and Prevention Progrms Adverti	412.00	0.00	\$400.00	-2.91%	-12.00
382	00-02-040-031-6429 Fire Inspection & Prevention Program Materials	1,339.00	0.00	\$1,350.00	0.82%	11.00
383	00-02-040-033-6110 Firefighters Honorarium	74,263.00	45,502.01	\$74,263.00	0.00%	0.00
384	00-02-040-033-6161 Firefighters MERC	2,060.00	2,184.21	\$2,060.00	0.00%	0.00
385	00-02-040-033-6369 Firefighters Equipment	17,510.00	17,824.29	\$17,500.00	-0.06%	-10.00
386	00-02-040-033-6409 Firefighters Dispatch Service	5,098.50	5,848.47	\$6,300.00	23.57%	1,201.50
387	00-02-040-033-6411 Firefighters Insurance	5,392.20	4,509.10	\$6,470.64	20.00%	1,078.44
389	00-02-040-033-6470 Firefighters Radio Op'n & Mtce	11,330.00	7,030.71	\$11,300.00	-0.26%	-30.00
389	00-02-040-033-6489 Firefighters Training Supplies	7,519.00	2,114.24	\$7,500.00	-0.25%	-19.00
390	00-02-040-033-6516 Firefighters Travel & Meals	824.00	140.50	\$600.00	-27.18%	-224.00



**Town of Northeastern Manitoulin
and the Islands
2021 Draft Budget**

*Actuals to October 31st 2020					DRAFT	Inc / Dec	Inc / Dec
			2020		BUDGET	%	\$
	Account	Description	BUDGET	ACTUAL	2021	Budget Year over Year	
391	00-02-040-033-6539	Firefighters Clothing & Uniforms	0.00	0.00	\$800.00	0.00%	800.00
392	00-02-040-034-6110	LC Fire Hall Bldg Mtce Wages	0.00	0.00		0.00%	0.00
393	00-02-040-034-6369	LC Fire Hall Equipment Purchase and Repair	3,708.00	1,524.42	\$3,700.00	-0.22%	-8.00
394	00-02-040-034-6372	LC Fire Hall Equipment Rental	0.00	0.00		0.00%	0.00
395	00-02-040-034-6405	LC Fire Hall Utilities	8,240.00	4,823.80	\$8,300.00	0.73%	60.00
396	00-02-040-034-6407	LC Fire Hall Telephone	824.00	1,265.70		-100.00%	-824.00
397	00-02-040-034-6411	LC Fire Hall Insurance	1,329.24	807.49	\$1,595.09	20.00%	265.85
398	00-02-040-034-6429	LC Fire Hall Materials	2,575.00	2,835.23	\$2,575.00	0.00%	0.00
399	00-02-040-034-6516	LC Fire Hall Bldg Mtce Travel	0.00	0.00		0.00%	0.00
400	00-02-040-035-6110	Sheg Fire Hall Bldg Mtce Wages	0.00	0.00		0.00%	0.00
401	00-02-040-035-6405	Sheg Fire Hall Utilities	6,180.00	1,991.30	\$4,500.00	-27.18%	-1,680.00
402	00-02-040-035-6407	Sheg Fire Hall Telephone	0.00	0.00		0.00%	0.00
403	00-02-040-035-6411	Sheg Fire Hall Insurance	877.80	539.18	\$1,053.36	20.00%	175.56
404	00-02-040-035-6429	Sheg Fire Hall Materials	1,545.00	179.51	\$1,545.00	0.00%	0.00
405	00-02-040-035-6516	Sheg Fire Hall Bldg Mtce Travel	0.00	0.00		0.00%	0.00
406	00-02-040-035-6522	Sheg Fire Hall Water	1,442.00	1,028.79	\$1,442.00	0.00%	0.00
407	00-02-040-044-6390	2006 Ford 150 - Unit 5101 Command - Gas & C	824.00	0.00	\$824.00	0.00%	0.00
408	00-02-040-044-6411	2006 Ford 150 - Unit 5101 Command - Insuran	1,254.00	0.00	\$1,504.80	20.00%	250.80
409	00-02-040-044-6473	2006 Ford 150 - Unit 5101 Command - Parts &	1,030.00	120.00	\$1,030.00	0.00%	0.00
410	00-02-040-045-6360	2009 Fast Attack Vehicle - Diesel	721.00	163.25	\$721.00	0.00%	0.00
411	00-02-040-045-6390	2009 Fast Attack Vehicle - Gas & Oil	309.00	0.00	\$309.00	0.00%	0.00
412	00-02-040-045-6411	2009 Fast Attack Vehicle - Insurance	2,382.59	746.10	\$2,859.11	20.00%	476.52
413	00-02-040-045-6473	2009 Fast Attack Vehicle - Parts & Repair	824.00	0.00	\$824.00	0.00%	0.00
414	00-02-040-046-6360	04 Spartan Pumper Diesel	824.00	343.66	\$824.00	0.00%	0.00
415	00-02-040-046-6390	04 Spartan Pumper Gas Oil	206.00	0.00	\$206.00	0.00%	0.00
416	00-02-040-046-6411	04 Spartan Pumper Insurance	2,800.00	2,038.71	\$3,360.00	20.00%	560.00
417	00-02-040-046-6473	04 Spartan Pumper Parts & Repairs	1,809.50	748.28	\$2,000.00	10.53%	190.50
418	00-02-040-047-6390	79 Intl Pumper Gas & Oil	0.00	0.00		0.00%	0.00
419	00-02-040-047-6411	79 Intl Pumper Insurance	0.00	0.00		0.00%	0.00
420	00-02-040-048-6360	2011 Freightliner Tanker Diesel	824.00	103.52	\$824.00	0.00%	0.00
421	00-02-040-048-6390	2011 Freightliner Tanker Gas & Oil	257.50	0.00	\$257.00	-0.19%	-0.50
422	00-02-040-048-6411	2011 Freightliner Tanker Insurance	2,006.40	1,317.87	\$2,407.68	20.00%	401.28
423	00-02-040-048-6473	2011 Freightliner Tanker Parts & Repairs	1,236.00	0.00	\$1,250.00	1.13%	14.00
424	00-02-040-049-6441	Ward 1 MNR Fire Protection Agreement	1,236.00	1,230.80	\$2,500.00	102.27%	1,264.00
425	00-02-040-414-4279	MCSCS 1-Time Fire Funding Grant	0.00	0.00		0.00%	0.00
426	00-02-040-414-4284	Min of Transportation Fire Calls	-1,236.00	0.00	-\$1,236.00	0.00%	0.00
427	00-02-040-414-4285	Mutual Aid Fees	0.00	0.00		0.00%	0.00
428	00-02-040-414-4287	Donations - Fire	0.00	0.00		0.00%	0.00
429	00-02-040-414-4292	Fire Safety Inspection Fees	0.00	0.00		0.00%	0.00
430	00-02-040-414-4316	Sheguandah First Nation	-10,300.00	-8,455.00	-\$10,300.00	0.00%	0.00
431	00-02-040-414-4328	Fire Department - Other Revenue	0.00	0.00		0.00%	0.00
432	00-02-045-382-4279	CSPT Program - Court Security Prv Funding		-852.00		0.00%	0.00
435	00-02-045-382-6888	Provincial Policing Services	787,987.00	518,856.89	\$755,971.00	-4.06%	-32,016.00
437	00-02-050-024-4395	Trnsf frm Rsrves - Building Inspection		0.00		0.00%	0.00
438	00-02-050-029-6771	Prov for Building Insp - Trnsf to Rsrves		0.00		0.00%	0.00
439	00-02-050-043-6110	Building Inspection Salaries	59,000.00	49,855.21	\$70,000.00	18.64%	11,000.00
440	00-02-050-043-6161	Building Inspection MERC	6,900.00	6,344.82	\$7,415.00	7.46%	515.00
441	00-02-050-043-6165	Building Inspection Grp Life	6,100.00	4,549.56	\$7,095.00	16.31%	995.00
442	00-02-050-043-6168	Building Inspection OMERS	5,585.00	5,494.39	\$6,820.00	22.11%	1,235.00
443	00-02-050-043-6423	Building Inspection Legal	10,000.00	0.00	\$10,000.00	0.00%	0.00
444	00-02-050-043-6429	Building Inspection Materials	3,400.00	1,156.56	\$3,000.00	-11.76%	-400.00



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445	00-02-050-043-6435	Building Inspection Memberships Subscriptions	600.00	631.63	\$1,000.00	66.67%	400.00
446	00-02-050-043-6489	Building Inspection Training	4,000.00	1,979.93	\$4,000.00	0.00%	0.00
447	00-02-050-043-6516	Building Inspection Travel	4,000.00	2,213.28	\$4,000.00	0.00%	0.00
448	00-02-050-044-6390	2011 1/2 Ton GMC White Gas & Oil	2,500.00	0.00	\$2,500.00	0.00%	0.00
449	00-02-050-044-6411	2011 1/2 Ton GMC White Insurance	426.36	0.00	\$180.00	-57.78%	
450	00-02-050-044-6473	2011 1/2 Ton GMC White Parts	2,000.00	0.00	\$2,000.00	0.00%	0.00
452	00-02-050-415-4288	Building Permit Fees	-99,583.36	-103,030.00	-\$118,010.00	18.50%	-18,426.64
453	00-02-050-415-4316	Building Inspection - Other Revenue		0.00		0.00%	0.00
454	00-02-050-415-4326	Building Inspection - Letters of Zoning Compliance	-1,000.00	-1,911.44	-\$1,000.00		
455	00-02-050-417-4289	Ontario POA Revenue Advance		0.00		0.00%	0.00
457	00-02-055-036-6349	Canine Control Fees	21,500.00	21,090.66	\$22,500.00	4.65%	1,000.00
458	00-02-055-037-6428	Livestock Loss Compensation	2,500.00	949.77	\$2,500.00	0.00%	0.00
459	00-02-055-037-6527	Wolf Compensation		0.00		0.00%	0.00
460	00-02-055-037-6903	Veterinary Assistance Program Fees	1,100.00	1,067.37	\$1,100.00	0.00%	0.00
461	00-02-055-416-4330	OMAFRA Livestock Loss Funding	-2,300.00	-749.48	-\$2,300.00	0.00%	0.00
463	00-02-060-038-6429	Fence Viewing Materials	300.00	0.00	\$300.00	0.00%	0.00
464	00-02-060-039-4293	By-Law Enforcement Fines		0.00		0.00%	0.00
468	00-02-060-039-6349	By-Law Enforcement Contracted Svcs	2,500.00	564.76	\$2,500.00	0.00%	0.00
469	00-02-060-039-6423	By-law Enforcement Officer Legal	1,500.00	1,086.54	\$1,500.00	0.00%	0.00
470	00-02-060-039-6429	By-Law Enforcement Officer Mat'l's	2,500.00	0.00	\$1,000.00	-60.00%	-1,500.00
471	00-02-060-039-6516	By-law Enforcement Officer Travel		0.00		0.00%	0.00
485	00-02-065-040-6904	911 Emergency Response Fees	1,500.00	965.46	\$1,500.00	0.00%	0.00
486	00-02-065-411-6429	Emerg. Mgm't Materials	1,000.00	652.27	\$1,000.00	0.00%	0.00
504	00-02-065-411-6516	Emerg. Mgm't Travel	1,000.00	0.00	\$1,000.00	0.00%	0.00
505	00-03-075-052-6429	A Rrl Brdg Culvert Material	12,000.00	11,178.70	\$12,000.00	0.00%	0.00
506	00-03-075-053-6429	B1 Rrl Grass Mowing Materials	8,000.00	7,345.00	\$8,000.00	0.00%	0.00
507	00-03-075-054-6429	B2 Rrl Brushing Materials	15,000.00	6,538.08	\$15,000.00	0.00%	0.00
508	00-03-075-055-6429	B3 Rrl Ditching Materials	4,000.00	1,801.07	\$4,000.00	0.00%	0.00
509	00-03-075-057-6429	C1 Rrl Patch/Spray Patch Material	23,000.00	24,210.15	\$25,000.00	8.70%	2,000.00
511	00-03-075-058-6429	C2 Rrl Sweep/Clean Materials		0.00		0.00%	0.00
512	00-03-075-059-6429	C3-Rrl Shoulders - Materials	3,000.00	450.00	\$3,000.00	0.00%	0.00
513	00-03-075-060-6429	C4 Rrl Resurfacing Materials	125,000.00	127,200.00	\$125,000.00	0.00%	0.00
514	00-03-075-061-6429	D1 Rrl Patch/Washout Materials	2,000.00	407.04	\$2,000.00	0.00%	0.00
515	00-03-075-063-6429	D3 Rrl Dust Layer Materials	25,000.00	24,430.36	\$25,000.00	0.00%	0.00
516	00-03-075-064-6429	D4 Rrl Resurface Materials	3,000.00	0.00	\$3,000.00	0.00%	0.00
517	00-03-075-065-6429	D5 Rrl Gravel Resurface Materials	60,000.00	49,150.79	\$80,000.00	33.33%	20,000.00
518	00-03-075-066-6429	E1 Rrl Snow Plowing Materials	500.00	0.00	\$500.00	0.00%	0.00
519	00-03-075-067-6429	E2 Rrl Sanding/Salting Materials	45,000.00	42,597.81	\$48,000.00	6.67%	3,000.00
520	00-03-075-068-6429	E3 Rrl Culvert Thawing Materials		0.00		0.00%	0.00
521	00-03-075-070-6429	F Rrl Safety Devices Materials	4,000.00	3,022.03	\$4,000.00	0.00%	0.00
523	00-03-075-071-6429	G Rrl Miscellaneous Materials	1,000.00	790.80	\$1,000.00	0.00%	0.00
524	00-03-075-072-6429	G Rrl Road Patrol Materials		0.00		0.00%	0.00
525	00-03-075-073-6429	G Rrl Roads Admin Material (GIS)	2,000.00	0.00	\$2,000.00	0.00%	0.00
526	00-03-075-074-6429	A Urbn Bridges Culverts Materials	15,000.00	11,250.22	\$15,000.00	0.00%	0.00
527	00-03-075-075-6429	B1 Urbn Grass Mowing Materials	500.00	0.00	\$500.00	0.00%	0.00
528	00-03-075-076-6429	B2 Urbn Brushing Materials	5,000.00	0.00	\$5,000.00	0.00%	0.00
529	00-03-075-077-6429	B3 Urbn Ditching Materials	3,000.00	763.20	\$3,000.00	0.00%	0.00
531	00-03-075-078-6429	B4 Urbn Basins Curbs Materials	2,500.00	2,266.84	\$2,500.00	0.00%	0.00
532	00-03-075-079-6429	B5 Urbn Litter Pkpw Materials		0.00		0.00%	0.00
533	00-03-075-080-6429	C1 Urbn Patch/Spray Patch Materials	8,000.00	4,921.08	\$9,000.00	12.50%	1,000.00
534	00-03-075-081-6429	C2 Urbn Sweep/Clean Materials	1,000.00	1,706.73	\$1,000.00	0.00%	0.00



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			2020		BUDGET	%	\$
	Account	Description	BUDGET	ACTUAL	2021	Budget Year over Year	
533	00-03-075-082-6429	C3 Urbn Shoulders Materials	500.00	192.82	\$500.00	0.00%	0.00
534	00-03-075-083-6429	C4 Urbn Resurfacing	36,000.00	36,633.60	\$38,000.00	5.56%	2,000.00
535	00-03-075-084-6429	D1 Urbn Patch/Washouts Materials	1,200.00	0.00	\$1,500.00	25.00%	300.00
536	00-03-075-085-6429	D2 Urban Grading Materials		0.00		0.00%	0.00
537	00-03-075-086-6429	D3 Urbn Dust Layer Materials	2,000.00	0.00	\$2,000.00	0.00%	0.00
538	00-03-075-087-6429	D4 Urban Resurfacing Materials	500.00	0.00	\$500.00	0.00%	0.00
539	00-03-075-088-6429	D5 Urbn Gravel Resurface Materials	3,500.00	0.00	\$3,500.00	0.00%	0.00
541	00-03-075-089-6429	E1 Urbn Snow Plowing Materials	10,000.00	0.00	\$10,000.00	0.00%	0.00
542	00-03-075-090-6429	E2 Urbn Sanding/Salting Materials	30,000.00	25,659.83	\$32,000.00	6.67%	2,000.00
543	00-03-075-091-6429	E2 Urbn Culvert Thawing Materials		0.00		0.00%	0.00
544	00-03-075-091-6465	E3 Urbn Culvert Thawing Propane	500.00	0.00	\$500.00	0.00%	0.00
545	00-03-075-093-6429	F Urbn Safety Devices Materials	3,800.00	19,218.96	\$4,000.00	5.26%	200.00
546	00-03-075-094-6429	G Urbn Miscellaneous Materials		0.00		0.00%	0.00
547	00-03-075-095-6429	G Urban Road Patrol Materials		0.00		0.00%	0.00
549	00-03-075-097-6429	C1 CL Patch/Spray Patch Materials	2,000.00	0.00	\$1,000.00	-50.00%	-1,000.00
550	00-03-075-098-6429	C2 CL Sweep/Clean Materials		0.00		0.00%	0.00
551	00-03-075-099-6349	E1 CL Snow Plowing - Contracted Svc	15,000.00	5,913.21	\$15,000.00	0.00%	0.00
552	00-03-075-099-6429	E1 CL Snow Plowing Materials	500.00	0.00	\$500.00	0.00%	0.00
553	00-03-075-100-6429	E2 CL Sanding/Salting Materials	2,000.00	1,069.86	\$2,500.00	25.00%	500.00
554	00-03-075-101-6405	F CL Safety Devices Hydro	4,000.00	3,294.85	\$4,000.00	0.00%	0.00
555	00-03-075-101-6429	F CL Safety Devices Materials	9,000.00	4,466.05	\$10,000.00	11.11%	1,000.00
558	00-03-075-102-6429	Sidewalks Repair Cleaning Materials	6,000.00	0.00	\$6,200.00	3.33%	200.00
559	00-03-075-103-6429	Sidewalks Winter Mtce Materials	1,500.00	0.00	\$1,500.00	0.00%	0.00
559	00-03-075-105-6110	PW Admin Salaries	486,000.00	476,114.44	\$551,000.00	13.37%	65,000.00
560	00-03-075-105-6435	PW Admin Memberships & Subscription	400.00	75.00	\$400.00	0.00%	0.00
561	00-03-075-105-6516	PW Admin Travel	1,250.00	607.47	\$1,250.00	0.00%	0.00
562	00-03-075-105-6161	PW MERC	52,000.00	58,532.42	\$64,400.00	23.85%	12,400.00
563	00-03-075-105-6165	PW Group Life	53,000.00	43,655.47	\$59,850.00	12.92%	6,850.00
565	00-03-075-105-6168	PW OMERS	40,400.00	41,575.05	\$49,115.00	21.57%	8,715.00
566	00-03-075-106-6515	PW Shop Tools Purchase	1,200.00	0.00	\$1,200.00	0.00%	0.00
567	00-03-075-107-6110	PW Training Wages	5,000.00	0.00	\$7,000.00	40.00%	2,000.00
568	00-03-075-107-6429	PW Training Materials	3,500.00	4,605.32	\$5,000.00	42.86%	1,500.00
569	00-03-075-110-6349	Ward 1 Roads Contracted Services	3,000.00	1,507.07	\$3,200.00	6.67%	200.00
570	00-03-075-110-6429	Ward 1 Roads Materials	1,000.00	753.54	\$1,200.00	20.00%	200.00
571	00-03-075-111-6303	PW LC Shop Advertising	300.00	0.00	\$300.00	0.00%	0.00
572	00-03-075-111-6390	PW LC Shop Lubricating Oil	300.00	0.00	\$300.00	0.00%	0.00
573	00-03-075-111-6407	PW LC Shop Telephone	5,000.00	4,776.77	\$5,000.00	0.00%	0.00
574	00-03-075-111-6411	PW LC Shop Insurance	9,404.93	10,502.78	\$11,285.92	20.00%	1,880.99
575	00-03-075-111-6429	PW LC Shop Materials	4,000.00	6,671.34	\$5,000.00	25.00%	1,000.00
576	00-03-075-111-6450	PW LC Shop Office Supplies	750.00	653.92	\$800.00	6.67%	50.00
577	00-03-075-111-6459	PW LC Shop Courier		0.00		0.00%	0.00
578	00-03-075-111-6470	PW LC Shop Radio M'tce & Op'n	3,200.00	2,102.56	\$3,200.00	0.00%	0.00
579	00-03-075-111-6479	PW LC Shop Safety Wear	4,000.00	4,019.25	\$5,000.00	25.00%	1,000.00
580	00-03-075-111-6515	PW LC Shop Tools Purchase	1,250.00	322.57	\$1,250.00	0.00%	0.00
581	00-03-075-111-6516	PW LC Shop Travel & Meal Allowance	3,000.00	2,317.60	\$3,000.00	0.00%	0.00
582	00-03-075-112-6303	PW Sheg Shop Advertising	50.00	0.00		-100.00%	-50.00
583	00-03-075-112-6390	PW Sheg Shop Lubricating Oil	400.00	0.00	\$400.00	0.00%	0.00
584	00-03-075-112-6407	PW Sheg Shop Telephone	2,250.00	1,275.09	\$2,250.00	0.00%	0.00
586	00-03-075-112-6411	PW Sheg Shop Insurance	9,500.00	10,502.78	\$11,400.00	20.00%	1,900.00
586	00-03-075-112-6429	PW Sheg Shop Materials	4,000.00	4,069.34	\$4,200.00	5.00%	200.00
587	00-03-075-112-6450	PW Sheg Shop Office Supplies	300.00	70.21	\$400.00	33.33%	100.00



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588	00-03-075-112-6459	PW Sheg Shop Postage & Courier		0.00		0.00%	0.00
589	00-03-075-112-6470	PW Sheg Shop Radio Op'n/Mtce	2,500.00	1,907.13	\$2,500.00	0.00%	0.00
590	00-03-075-112-6479	PW Sheg Shop Safety Wear	2,500.00	2,460.53	\$3,000.00	20.00%	500.00
591	00-03-075-112-6515	PW Sheg Shop Tools Purchase	1,250.00	0.00	\$1,250.00	0.00%	0.00
592	00-03-075-112-6516	PW Sheg Shop Travel & Meal Allowance	2,200.00	1,470.00	\$2,200.00	0.00%	0.00
593	00-03-075-113-6405	LC Garage Utilities	13,000.00	4,966.15	\$13,000.00	0.00%	0.00
594	00-03-075-113-6411	LC Garage Insurance	2,175.12	1,396.20	\$2,610.14	20.00%	435.02
595	00-03-075-113-6474	Lc Garage Building Maintenance	4,000.00	6,279.06	\$4,000.00	0.00%	0.00
596	00-03-075-113-6475	LC Garage Grnds Mtce Wks Yd Maintenance	100.00	161.09	\$100.00	0.00%	0.00
597	00-03-075-114-6405	Sheg Garage Utilities	15,000.00	8,344.64	\$15,000.00	0.00%	0.00
598	00-03-075-114-6411	Sheg Garage Insurance	1,504.80	861.59	\$1,805.76	20.00%	300.96
599	00-03-075-114-6474	Sheg Garage Building Maintenance	5,000.00	12,367.26	\$5,000.00	0.00%	0.00
600	00-03-075-114-6475	Sheg Garage Grounds Mtce Wks Yd Maintenance	100.00	0.00	\$100.00	0.00%	0.00
601	00-03-075-115-6390	2012 3/4 Ton White Gas & Oil	3,200.00	2,064.19	\$3,500.00	9.38%	300.00
602	00-03-075-115-6411	2012 3/4 Ton White Insurance	350.00	311.02	\$420.00	20.00%	70.00
603	00-03-075-115-6473	2012 3/4 Ton White Parts	2,600.00	1,901.49	\$2,800.00	7.69%	200.00
604	00-03-075-116-6360	2009 Sterling Snow Plow Diesel	10,000.00	52.86	\$11,000.00	10.00%	1,000.00
605	00-03-075-116-6390	2009 Sterling Snow Plow Gas & Oil	600.00	314.44	\$600.00	0.00%	0.00
606	00-03-075-116-6411	2009 Sterling Snow Plow Insurance	2,382.60	1,812.94	\$2,859.12	20.00%	476.52
607	00-03-075-116-6473	2009 Sterling Snow Plow Repair Parts	10,000.00	6,934.15	\$11,000.00	10.00%	1,000.00
608	00-03-075-117-6360	2010 Freightliner Snow Plow Diesel	10,000.00	0.00	\$10,000.00	0.00%	0.00
609	00-03-075-117-6390	2010 Freightliner Snow Plow Gas Oil	600.00	0.00	\$600.00	0.00%	0.00
610	00-03-075-117-6411	2010 Freightliner Snow Plow Insurance	2,758.80	1,603.76	\$3,310.56	20.00%	551.76
611	00-03-075-117-6473	2010 Freightliner Snow Plow Repair Parts	10,000.00	6,193.32	\$11,000.00	10.00%	1,000.00
612	00-03-075-119-6360	2015 Western Star Snow Plow - Diesel	7,000.00	3,361.27	\$7,000.00	0.00%	0.00
613	00-03-075-119-6390	2015 Western Star Snow Plow - Gas & Oil	1,200.00	61.34	\$1,000.00	-16.67%	-200.00
614	00-03-075-119-6411	2015 Western Star Snow Plow - Insurance	2,131.80	1,324.84	\$2,558.16	20.00%	426.36
615	00-03-075-119-6473	2015 Western Star Snow Plow - Parts	10,000.00	4,732.41	\$11,000.00	10.00%	1,000.00
616	00-03-075-120-6360	2018 Int'l Tandem Snow Plow -Diesel	10,000.00	0.00	\$10,000.00	0.00%	0.00
617	00-03-075-120-6390	2018 Int'l Tandem Snow Plow -Gas & Oil	600.00	207.91	\$600.00	0.00%	0.00
618	00-03-075-120-6411	2018 Int'l Tandem Snow Plow-Insurance	2,508.00	1,812.94	\$3,009.60	20.00%	501.60
620	00-03-075-120-6473	2018 Int'l Tandem Snow Plow-Parts&Repairs	10,000.00	4,477.34	\$11,000.00	10.00%	1,000.00
621	00-03-075-121-6390	'16 Dodge Gas & Oil	4,000.00	2,586.35	\$4,000.00	0.00%	0.00
622	00-03-075-121-6411	'16 Dodge Insurance	752.40	244.05	\$902.88	20.00%	150.48
623	00-03-075-121-6429	'16 Dodge Materials	1,500.00	1,410.75	\$2,000.00	33.33%	500.00
624	00-03-075-123-6360	05 Sterling Tandem Diesel	10,000.00	0.00	\$8,000.00	-20.00%	-2,000.00
625	00-03-075-123-6390	05 Sterling Tandem Gas Oil	600.00	0.00	\$600.00	0.00%	0.00
626	00-03-075-123-6411	05 Sterling Tandem Insurance	1,500.00	1,812.94	\$1,800.00	20.00%	300.00
627	00-03-075-123-6473	05 Sterling Tandem Parts	10,000.00	2,830.89	\$11,000.00	10.00%	1,000.00
628	00-03-075-124-6360	13 John Deere Backhoe Diesel	6,000.00	0.00	\$6,500.00	8.33%	500.00
629	00-03-075-124-6411	13 John Deere Backhoe Insurance	250.80	145.43	\$300.96	20.00%	50.16
630	00-03-075-124-6473	13 John Deere Backhoe Parts	4,000.00	6,407.49	\$6,500.00	62.50%	2,500.00
635	00-03-075-126-6360	2020 Caterpillar Grader Diesel	5,000.00	0.00	\$6,000.00	20.00%	1,000.00
636	00-03-075-126-6390	2020 Caterpillar Grader Gas Oil	800.00	0.00	\$1,000.00	25.00%	200.00
637	00-03-075-126-6411	2020 Caterpillar Grader Insurance	500.00	312.68	\$600.00	20.00%	100.00
638	00-03-075-126-6473	2020 Caterpillar Grader Parts	15,000.00	4,076.49	\$5,000.00	-66.67%	-10,000.00
639	00-03-075-127-6360	Trackless Vehicle Diesel	9,000.00	0.00	\$9,000.00	0.00%	0.00
640	00-03-075-127-6390	Trackless Vehicle Gas Oil	1,000.00	170.78	\$1,000.00	0.00%	0.00
641	00-03-075-127-6411	Trackless Vehicle Insurance	250.00	116.35	\$300.00	20.00%	50.00
642	00-03-075-127-6473	Trackless Vehicle Parts	9,000.00	518.76	\$10,000.00	11.11%	1,000.00
646	00-03-075-130-6390	96 Bandit Chipper Gas Oil	500.00	0.00	\$500.00	0.00%	0.00



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647	00-03-075-130-6411	96 Bandit Chipper Insurance	30.00	19.63	\$36.00	20.00%	6.00
648	00-03-075-130-6473	96 Bandit Chipper Parts	500.00	0.00	\$500.00	0.00%	0.00
651	00-03-075-131-6473	2013 Tri Axle Float Parts	2,500.00	261.76	\$2,500.00	0.00%	0.00
652	00-03-075-132-6360	2008 Chev 1 Ton White - Diesel	4,500.00	562.27	\$4,500.00	0.00%	0.00
653	00-03-075-132-6390	2008 Chev 1 Ton White - Gas & Oil	400.00	26.59	\$500.00	25.00%	100.00
654	00-03-075-132-6411	2008 Chev 1 Ton White - Insurance	550.00	522.97	\$660.00	20.00%	110.00
655	00-03-075-132-6473	2008 Chev 1 Ton White - Parts	6,000.00	2,067.14	\$6,000.00	0.00%	0.00
656	00-03-075-133-6411	2014 Thompson Steamer Insurance		0.00		0.00%	0.00
657	00-03-075-133-6465	2014 Thompson Steamer Propane	600.00	51.53	\$600.00	0.00%	0.00
658	00-03-075-133-6473	2014 Thompson Steamer Parts	500.00	920.90	\$500.00	0.00%	0.00
659	00-03-075-137-6473	Snow Blades Wings Parts	10,000.00	8,489.06	\$12,000.00	20.00%	2,000.00
660	00-03-075-138-6360	77 Joy Compressor Diesel	100.00	0.00	\$100.00	0.00%	0.00
661	00-03-075-138-6411	77 Joy Compressor Insurance	60.00	34.91	\$72.00	20.00%	12.00
662	00-03-075-138-6473	77 Joy Compressor Parts	1,000.00	0.00	\$1,000.00	0.00%	0.00
663	00-03-075-139-6390	Sweeper - Gas & Oil	500.00	0.00	\$500.00	0.00%	0.00
664	00-03-075-139-6411	Sweeper - Insurance	50.00	0.00	\$60.00	20.00%	10.00
665	00-03-075-139-6473	Sweeper - Parts	6,000.00	3,350.13	\$6,000.00	0.00%	0.00
667	00-03-075-141-6390	17GMC 1 TON Gas & Oil	5,000.00	3,519.11	\$5,000.00	0.00%	0.00
668	00-03-075-141-6411	17GMC 1 TON Insurance	877.80	373.46	\$400.00	-54.43%	-477.80
669	00-03-075-141-6473	17 GMC 1 Ton Parts	2,000.00	3,766.79	\$4,000.00	100.00%	2,000.00
670	00-03-075-142-6360	2012 Freightliner Gbge Packer Diesel	9,000.00	6,737.26	\$9,000.00	0.00%	0.00
671	00-03-075-142-6390	2012 Freightliner Gbge Packer Oil	800.00	311.24	\$800.00	0.00%	0.00
672	00-03-075-142-6411	2012 Freightliner Gbge Packer Insurance	2,000.00	1,952.40	\$2,400.00	20.00%	400.00
673	00-03-075-142-6473	2012 Freightliner Gbge Packer Parts	14,000.00	17,955.43	\$16,000.00	14.29%	2,000.00
674	00-03-075-143-6360	2015 Cat Bulldozer Diesel	3,000.00	475.70	\$3,000.00	0.00%	0.00
675	00-03-075-143-6411	2015 Cat Bulldozer Insurance	250.80	158.52	\$300.96	20.00%	50.16
676	00-03-075-143-6473	2015 Cat Bulldozer Parts	2,500.00	1,968.79	\$3,500.00	40.00%	1,000.00
677	00-03-075-144-6411	02 Thompson Steamer Insurance	37.62	21.82	\$45.14	20.00%	7.52
678	00-03-075-144-6465	02 Thompson Steamer Propane	600.00	0.00	\$600.00	0.00%	0.00
679	00-03-075-144-6473	02 Thompson Steamer Parts	600.00	0.00	\$600.00	0.00%	0.00
680	00-03-075-145-6390	Small Equipment Gas Oil	450.00	137.77	\$450.00	0.00%	0.00
681	00-03-075-145-6473	Small Equipment Parts	2,000.00	1,016.43	\$2,000.00	0.00%	0.00
682	00-03-075-146-6360	19 CAT Backhoe Diesel	6,000.00	169.07	\$6,000.00	0.00%	0.00
683	00-03-075-146-6411	19 CAT Backhoe Insurance	564.30	193.96	\$677.16	20.00%	112.86
684	00-03-075-146-6473	19 CAT Backhoe Parts	4,000.00	667.88	\$3,000.00	-25.00%	-1,000.00
689	00-03-075-148-6390	2011 GMC White 1/2 Ton Gas Oil		798.36		0.00%	0.00
690	00-03-075-148-6411	2011 GMC White 1/2 Ton Insurance		148.06		0.00%	0.00
691	00-03-075-148-6473	2011 GMC White 1/2 Ton Parts		1,725.55		0.00%	0.00
692	00-03-075-149-6360	89 Bomag K351 Compactor Diesel	2,500.00	0.00	\$2,000.00	-20.00%	-500.00
693	00-03-075-149-6390	89 Bomag K351 Compactor Gas & Oil	500.00	327.18	\$500.00	0.00%	0.00
694	00-03-075-149-6411	89 Bomag K351 Compactor Insurance	80.00	53.82	\$96.00	20.00%	16.00
695	00-03-075-149-6473	89 Bomag K351 Compactor Parts	4,000.00	292.67	\$4,000.00	0.00%	0.00
700	00-03-075-412-6110	Crossing Guard Wages	23,000.00	10,505.12	\$27,000.00	17.39%	4,000.00
701	00-03-075-412-6161	Crossing Guard MERC	2,530.00	1,084.02	\$2,760.00	9.09%	230.00
702	00-03-075-412-6429	Crossing Guard Materials	1,000.00	525.00	\$1,000.00	0.00%	0.00
703	00-03-075-418-4277	Roadways - Provincial Funding		0.00		0.00%	0.00
704	00-03-075-418-4278	Roadways - Federal Funding		-2,646.00		0.00%	0.00
705	00-03-075-418-4279	Roads Rev. - Ontario Roads & Bridges		0.00		0.00%	0.00
706	00-03-075-418-4291	Roads Rev. - Ontario - Conn. Link		0.00		0.00%	0.00
707	00-03-075-418-4312	Roads Custom Work Revenue	-8,000.00	-3,767.52	-\$8,000.00	0.00%	0.00
708	00-03-075-418-4318	Road Use Agreements		0.00		0.00%	0.00



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709	00-03-075-418-4328	PW Other Revenue	-500.00	-1,440.00	-\$500.00	0.00%	0.00
710	00-03-075-418-4330	Aggregate Resources Licence Fees	-8,000.00	-13,675.05	-\$13,000.00	62.50%	-5,000.00
712	00-03-075-450-6390	2018 DODGE 1/2 Ton Gas & Oil	3,000.00	1,551.79	\$3,000.00	0.00%	0.00
713	00-03-075-450-6411	2018 DODGE 1/2 Ton Rpr Insurance	1,254.00	463.93	\$1,504.80	20.00%	250.80
714	00-03-075-450-6429	2018 DODGE 1/2 Ton Materials		8.98		0.00%	0.00
715	00-03-075-450-6473	2018 DODGE 1/2 Ton Parts & Repair	1,500.00	358.46	\$1,500.00	0.00%	0.00
716	00-03-075-452-6360	06 580 Case Back Hoe Diesel	3,000.00	138.78	\$3,000.00	0.00%	0.00
717	00-03-075-452-6390	06 580 Case Back Hoe Gas & Oil	500.00	0.00	\$500.00	0.00%	0.00
718	00-03-075-452-6411	06 580 Case Back Hoe Insurance	250.80	154.16	\$250.00	-0.32%	-0.80
719	00-03-075-452-6473	06 580 Case Back Hoe Parts & Repair	4,500.00	3,132.96	\$5,000.00	11.11%	500.00
720	00-03-075-454-4278	Drainage - Federal Funding		0.00			0.00
721	00-03-075-454-4279	Drainage Prov Funding (Superintendent)	-5,000.00	-7,504.80	-\$5,000.00	0.00%	0.00
722	00-03-075-454-6349	Drainage Superintendent	10,000.00	1,332.81	\$10,000.00	0.00%	0.00
724	00-03-080-151-6349	Street Lights Urban Mtce Rpr Contracted Servi	1,500.00	1,297.44	\$1,500.00	0.00%	0.00
726	00-03-080-151-6405	Street Lights Urban Hydro	2,500.00	1,588.49	\$2,500.00	0.00%	0.00
727	00-03-080-152-6349	Street Lights Rural Mtce Rpr Contracted Srv	1,000.00	0.00	\$1,000.00	0.00%	0.00
728	00-03-080-152-6405	Street Lights Rural Hydro	1,500.00	1,753.82	\$1,500.00	0.00%	0.00
729	00-03-085-419-4293	Parking Revenues	-150.00	0.00	-\$100.00	-33.33%	50.00
730	00-03-095-328-6888	Manitoulin East Airport Levy	62,925.00	62,925.25	\$63,554.50	1.00%	629.50
763	00-04-120-211-6110	LC Storm Sewer Wages		0.00		0.00%	0.00
764	00-04-120-211-6429	LC Storm Sewer Material	500.00	0.00	\$500.00	0.00%	0.00
897	00-04-125-234-6363	Water Quality Study Donation	2,800.00	0.00	\$2,800.00	0.00%	0.00
898	00-04-130-247-6210	Landfill Loan Payment	64,987.00	54,935.43	\$66,487.00	2.31%	1,500.00
898	00-04-130-247-6211	Landfill Loan Interest Payment	7,200.00	5,220.07	\$5,700.00	-20.83%	-1,500.00
904	00-04-130-251-6429	Leachate Management	40,000.00	985.21	\$40,000.00	0.00%	0.00
912	00-04-135-235-6110	Garbage Pkup Urban Wages	41,000.00	25,427.15	\$49,000.00	19.51%	8,000.00
913	00-04-135-235-6161	Garbage Pickup Urban MERC	4,655.00	3,176.47	\$5,800.00	24.60%	1,145.00
914	00-04-135-235-6165	Garbage Pickup Urban Grp Life	5,598.00	2,531.14	\$6,242.00	11.50%	644.00
916	00-04-135-235-6168	Garbage Pick Up Urban OMERS	3,600.00	2,337.79	\$4,385.00	21.81%	785.00
917	00-04-135-235-6349	Garbage Pkup Urban Contracted Servc	5,000.00	0.00	\$5,000.00	0.00%	0.00
919	00-04-135-235-6429	Garbage Pkup Urban Material	2,000.00	0.00	\$2,000.00	0.00%	0.00
920	00-04-135-236-4292	Commercial Garbage Collection Fees	-7,500.00	-8,684.00	-\$7,500.00	0.00%	0.00
921	00-04-135-237-6360	2012 Excavator - Diesel	4,500.00	0.00	\$4,500.00	0.00%	0.00
922	00-04-135-237-6411	2012 Excavator - Insurance	125.40	0.00	\$150.48	20.00%	25.08
923	00-04-135-237-6473	2012 Excavator - Parts	3,000.00	865.92	\$4,000.00	33.33%	1,000.00
929	00-04-135-244-6478	Old Landfills GroundwaterMonitoring	22,000.00	19,286.61	\$20,000.00	-9.09%	-2,000.00
930	00-04-135-245-4292	Hwy 6 Landfill Tipping Fees	-20,000.00	-26,507.79	-\$20,000.00	0.00%	0.00
931	00-04-135-245-4304	Garbage Tag Sales		-1,132.26		0.00%	0.00
932	00-04-135-245-4307	First Nations Landfill Access Fees	-35,000.00	-35,087.63	-\$36,000.00	2.86%	-1,000.00
933	00-04-135-245-4312	Scrap Metal Sales	-6,000.00	-4,565.09	-\$6,000.00	0.00%	0.00
934	00-04-135-245-4328	Ontario Tire Stewardship (OTS)		0.00		0.00%	0.00
935	00-04-135-245-6110	Hwy 6 Landfill Site Wages	44,000.00	25,931.14	\$49,000.00	11.36%	5,000.00
936	00-04-135-245-6161	Hwy 6 Landfill Site MERC	4,700.00	3,185.32	\$5,800.00	23.40%	1,100.00
937	00-04-135-245-6165	Hwy 6 Landfill Site Grp Life	5,450.00	2,670.69	\$6,242.00	14.53%	792.00
939	00-04-135-245-6168	Hwy 6 Landfill Site OMERS	3,600.00	2,307.60	\$4,385.00	21.81%	785.00
940	00-04-135-245-6303	Hwy 6 Landfill Site Advertising		0.00		0.00%	0.00
941	00-04-135-245-6320	Hwy 6 Landfill Site - Bad Debt Expense		1,767.43		0.00%	0.00
942	00-04-135-245-6333	Hwy 6 Landfill Site - Over and Short		4.00		0.00%	0.00
944	00-04-135-245-6345	Hwy 6 Landfill Site Annual Liability		0.00		0.00%	0.00
944	00-04-135-245-6349	Hwy 6 Landfill Site Contr Services	30,000.00	27,097.20	\$30,000.00	0.00%	0.00
946	00-04-135-245-6405	Hwy 6 Landfill Site Hydro	3,000.00	1,895.64	\$3,500.00	16.67%	500.00



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947	00-04-135-245-6407	Hwy 6 Landfill Site Telephone	750.00	888.97	\$1,800.00	140.00%	1,050.00
948	00-04-135-245-6411	Hwy 6 Landfill Site Insurance	1,504.80	961.03	\$1,805.76	20.00%	300.96
949	00-04-135-245-6429	Hwy 6 Landfill Site Materials	6,000.00	8,409.14	\$7,000.00	16.67%	1,000.00
950	00-04-135-245-6430	Hwy 6 Landfill Site Cover Mat'l	25,000.00	12,677.68	\$25,000.00	0.00%	0.00
951	00-04-135-245-6450	Hwy 6 Landfill Site Office Supplies	900.00	550.54	\$900.00	0.00%	0.00
952	00-04-135-245-6465	Hwy 6 Landfill Site Propane		0.00		0.00%	0.00
953	00-04-135-245-6468	Hwy 6 Landfill Site Grant in Lieu	12,000.00	0.00	\$12,000.00	0.00%	0.00
954	00-04-135-245-6476	Hwy 6 Landfill Site Rodent Control	1,100.00	994.73	\$1,200.00	9.09%	100.00
955	00-04-135-245-6478	Hwy 6 Landfill Site Monitoring Fees	35,000.00	26,295.18	\$30,000.00	-14.29%	-5,000.00
956	00-04-135-245-6479	Hwy 6 Landfill Site Safety Wear	400.00	140.32	\$600.00	50.00%	200.00
957	00-04-135-245-6509	Hwy 6 Landfill Site Tax Rebate Pgm		0.00		0.00%	0.00
958	00-04-135-245-6516	Hwy 6 Landfill Site Mileage		0.00		0.00%	0.00
960	00-04-135-245-6318	Hwy 6 Landfill Bank Charges		379.91	\$300.00	0.00%	300.00
961	00-04-140-246-4283	Stewardship Ontario - MHSW	-15,000.00	-14,799.13	-\$10,000.00	-33.33%	5,000.00
962	00-04-140-246-4328	Household Hazardous Waste Other Revenue		0.00			0.00
967	00-04-140-246-6349	Household Haz. Waste Contract Serv	30,000.00	24,289.10	\$30,000.00	0.00%	0.00
968	00-04-140-246-6429	Household Haz. Waste Materials	800.00	371.90	\$800.00	0.00%	0.00
969	00-04-140-249-6349	W2 Curbside Pickup Contr' Svces	36,000.00	25,563.42	\$36,000.00	0.00%	0.00
970	00-04-140-252-4283	Recycl'g Recv'ry - Stewardship Ont.	-25,000.00	-15,802.28	-\$25,000.00	0.00%	0.00
971	00-04-140-252-4328	Recycling Recv'ry-Phase II Funding		0.00			0.00
972	00-04-140-252-4330	Electronic Waste Rec'vry - STEWON	-1,500.00	-1,109.40	-\$1,500.00	0.00%	0.00
981	00-04-140-278-4312	Blue Box Sales		0.00		0.00%	0.00
982	00-04-145-243-6349	Ward 1 Recycling Removal	12,000.00	10,846.77	\$12,000.00	0.00%	0.00
985	00-05-155-279-6888	Health Unit Levy	104,725.51	87,270.00	\$107,867.28	3.00%	3,141.77
991	00-05-165-408-6888	M-S DSSAB Land Ambulance Service	708,348.14	563,735.80	\$722,515.10	2.00%	14,166.96
992	00-05-170-280-4311	Cemeteries - Niche Sales		-5,000.00	-\$3,750.00	0.00%	-3,750.00
992	00-05-170-280-4312	Cemeteries Plot Sales	-3,300.00	-3,700.00	-\$2,625.00	-20.45%	675.00
993	00-05-170-280-4313	Cemeteries Marker Care/Maintenance	-600.00	-820.00	-\$750.00	25.00%	-150.00
994	00-05-170-280-4314	Cemeteries Opening/Closing Fees	-5,000.00	-7,800.00	-\$5,000.00	0.00%	0.00
995	00-05-170-280-4315	Cemeteries Interest Earned		-4,581.83		0.00%	0.00
996	00-05-170-280-6411	Cemeteries Admin Insurance	450.00	445.69	\$476.00	5.78%	26.00
997	00-05-170-280-6450	Cemeteries Admin Office Supplies		0.00		0.00%	0.00
998	00-05-170-280-6516	Cemeteries Admin Mileage		0.00		0.00%	0.00
999	00-05-170-280-6995	Cemeteries Admin Internal		0.00		0.00%	0.00
1000	00-05-170-281-6349	Cemeteries Open & Close Contr Svce	25,000.00	19,241.64	\$25,000.00	0.00%	0.00
1001	00-05-170-282-6429	Cemeteries Marker Repair Materials	5,000.00	908.31	\$2,500.00	-50.00%	-2,500.00
1005	00-05-170-289-6429	Colimbarium Markers Expense		458.00	\$1,350.00	0.00%	1,350.00
1006	00-06-180-408-6888	Manitoulin-Sudbury DSSAB Levy	398,325.53	317,943.40	\$406,292.05	2.00%	7,966.51
1008	00-06-185-409-6888	Manitoulin Centennial Manor Levy	131,741.09	96,896.58	\$135,693.32	3.00%	3,952.23
1015	00-07-100-029-6714	Docks Trnsf to Rsve Fund	26,425.00	0.00	\$18,766.00	-28.98%	-7,659.00
1023	00-07-100-154-6429	Honora Bay Ramp Materials	250.00	0.00	\$250.00	0.00%	0.00
1030	00-07-100-155-6429	Rockville Dock Ramp Materials	500.00	0.00	\$1,750.00	250.00%	1,250.00
1036	00-07-100-156-6426	Sheg Bay Dock Licenses/Permits	65.00	0.00		-100.00%	-65.00
1037	00-07-100-156-6429	Sheg Bay Dock Ramp Materials	1,500.00	407.46	\$500.00	-66.67%	-1,000.00
1043	00-07-100-157-6405	LC Waterfront Dock Hydro	1,500.00	580.20	\$1,500.00	0.00%	0.00
1044	00-07-100-157-6429	LC Waterfront Dock Material	6,000.00	993.16	\$6,000.00	0.00%	0.00
1045	00-07-100-158-4276	Wtrfrnt Docks Stud Funding - Federal		0.00		0.00%	0.00
1046	00-07-100-158-4277	Wtrfrnt Docks Student Funding - Provincial		-89,441.82		0.00%	0.00
1049	00-07-100-158-4294	Waterfront Docks Dockage	-140,000.00	-50,558.18	-\$135,000.00	-3.57%	5,000.00
1049	00-07-100-158-4328	Waterfront Docks - Other Revenue		-3,000.00			0.00
1050	00-07-100-158-4303	Waterfront Docks US Exchange		0.00		0.00%	0.00



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			2020		BUDGET	%	\$
	Account	Description	BUDGET	ACTUAL	2021	Budget Year over Year	
1051	00-07-100-158-4304	Waterfront Docks Miscellaneous Sales/Revenue	-1,000.00	0.00		-100.00%	1,000.00
1052	00-07-100-158-4305	Waterfront Docks - Signage Revenue		0.00		0.00%	0.00
1053	00-07-100-158-6110	Waterfront Docks Salaries	47,000.00	17,041.83	\$48,500.00	3.19%	1,500.00
1054	00-07-100-158-6161	Waterfront Docks MERC	6,355.00	2,003.37	\$5,550.00	-12.67%	-805.00
1055	00-07-100-158-6165	Waterfront Docks GRP LIFE	1,200.00	0.00	\$0.00	-100.00%	-1,200.00
1057	00-07-100-158-6168	Waterfront Docks OMERS	1,200.00	0.00	\$0.00	-100.00%	-1,200.00
1058	00-07-100-158-6303	Waterfront Docks Advertising		381.80	\$500.00	0.00%	500.00
1059	00-07-100-158-6318	Waterfront Docks Bk Chrgs/CC Comm	2,000.00	1,078.44	\$2,000.00	0.00%	0.00
1060	00-07-100-158-6320	Waterfront Docks Bad Debts written off		0.00		0.00%	0.00
1061	00-07-100-158-6333	Waterfront Docks Over/Short		-36.05		0.00%	0.00
1063	00-07-100-158-6405	Wtrfrnt Docks Bldgs Mtce & Repairs - Utilities	25,000.00	10,663.44	\$25,000.00	0.00%	0.00
1064	00-07-100-158-6407	Waterfront Docks Telephone	2,000.00	1,307.71	\$2,000.00	0.00%	0.00
1065	00-07-100-158-6411	Waterfront Docks Insurance	9,500.00	10,056.85	\$11,400.00	20.00%	1,900.00
1066	00-07-100-158-6429	Waterfront Docks Mtce Materials	6,000.00	2,215.60	\$6,000.00	0.00%	0.00
1067	00-07-100-158-6450	Waterfront Docks Office Supplies	500.00	110.39	\$500.00	0.00%	0.00
1068	00-07-100-158-6470	Waterfront Docks Radio Mtce	500.00	0.00	\$500.00	0.00%	0.00
1069	00-07-100-158-6474	Waterfront Docks Bldg Mtce & Repairs	3,000.00	2,001.50	\$3,000.00	0.00%	0.00
1070	00-07-100-158-6481	Waterfront Docks Promotional Programs		0.00		0.00%	0.00
1071	00-07-100-158-6489	Waterfront Docks Staff Training		0.00		0.00%	0.00
1072	00-07-100-158-6516	Waterfront Docks Travel		0.00		0.00%	0.00
1073	00-07-100-158-6539	Wtrfrnt Docks Uniforms/Clothing	500.00	131.20	\$500.00	0.00%	0.00
1074	00-07-100-158-6888	GLCC Membership	2,000.00	0.00	\$2,000.00	0.00%	0.00
1075	00-07-100-159-6339	Waterfront Pavilions Cleaning Supplies		0.00		0.00%	0.00
1076	00-07-100-159-6405	Waterfront Pavilions Utilities (Propane)	2,800.00	608.22	\$3,000.00	7.14%	200.00
1077	00-07-100-159-6411	Waterfront Pavilions Insurance	1,320.00	927.89	\$1,584.00	20.00%	264.00
1078	00-07-100-159-6429	Waterfront Pavilions Mtce Materials	3,000.00	635.04	\$3,000.00	0.00%	0.00
1079	00-07-100-161-4292	Port Security Surcharge	-22,000.00	0.00	-\$22,000.00	0.00%	0.00
1085	00-07-100-161-6349	Port Security - Contracted Services	15,000.00	0.00	\$15,000.00	0.00%	0.00
1086	00-07-100-161-6429	Port Security - Materials	700.00	0.00	\$700.00	0.00%	0.00
1089	00-07-105-029-6712	Marina & Docks Trnsf to Reserves	41,677.15	0.00	\$34,675.00	-16.80%	-7,002.15
1090	00-07-105-164-4276	Marina Student Funding - Federal		-2,646.00		0.00%	0.00
1091	00-07-105-164-4277	Marina Student Funding - Provincial	-3,500.00	-3,658.00	-\$3,500.00	0.00%	0.00
1092	00-07-105-164-4294	Spider Bay Marina Transient Dockage	-18,000.00	-18,917.43	-\$18,000.00	0.00%	0.00
1093	00-07-105-164-4295	Spider Bay Marina Ramping/Parking	-5,000.00	-11,710.48	-\$10,000.00	100.00%	-5,000.00
1094	00-07-105-164-4296	Spider Bay Marina Pump Out	-3,000.00	-2,190.93	-\$3,000.00	0.00%	0.00
1095	00-07-105-164-4297	Spider Bay Marina Diesel	-26,000.00	-16,332.34	-\$26,000.00	0.00%	0.00
1096	00-07-105-164-4298	Spider Bay Marina Gasoline	-78,000.00	-61,778.80	-\$78,000.00	0.00%	0.00
1097	00-07-105-164-4299	Spider Bay Marina Propane		0.00		0.00%	0.00
1098	00-07-105-164-4300	Spider Bay Marina Seasonal Dockage Sales	-130,000.00	-105,614.68	-\$125,000.00	-3.85%	5,000.00
1099	00-07-105-164-4301	Spider Bay Marina Ice & Oil Sales	-3,500.00	-3,384.97	-\$3,500.00	0.00%	0.00
1100	00-07-105-164-4302	Spider Bay Marina Wash/Dry	-1,500.00	-594.00	-\$1,500.00	0.00%	0.00
1101	00-07-105-164-4303	Spider Bay Marina U.S. Exchange	-50.00	0.00	-\$50.00	0.00%	0.00
1102	00-07-105-164-4304	Spider Bay Marina Miscellaneous		-5,230.00		0.00%	0.00
1103	00-07-105-164-4305	Spider Bay Marina Signage Revenue		0.00		0.00%	0.00
1104	00-07-105-164-4306	Marina -Sales Merch for Resale	-2,500.00	-1,785.82	-\$2,500.00	0.00%	0.00
1105	00-07-105-164-6110	Marina Salaries	71,000.00	35,002.30	\$72,500.00	2.11%	1,500.00
1106	00-07-105-164-6161	Marina MERC	7,810.00	3,926.55	\$8,325.00	6.59%	515.00
1107	00-07-105-164-6165	Marina Group Life	1,200.00	15.68	\$2,610.00	117.50%	1,410.00
1108	00-07-105-164-6168	Marina OMERS	1,200.00	14.73	\$2,140.00	78.33%	940.00
1109	00-07-105-164-6303	Marina Advertising	500.00	0.00	\$500.00	0.00%	0.00
1110	00-07-105-164-6318	Marina Bank Charges/Credit Cd Comm	2,000.00	1,978.27	\$2,000.00	0.00%	0.00



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1111	00-07-105-164-6320	Marina Bad Debts Written Off		0.00			
1112	00-07-105-164-6333	Marina Over/Short		11.12		0.00%	0.00
1113	00-07-105-164-6349	Marina Maintenance, Contracted Rpr	1,500.00	2,350.00	\$1,500.00	0.00%	0.00
1115	00-07-105-164-6407	Marina Telephone	3,000.00	2,494.59	\$4,000.00	33.33%	1,000.00
1116	00-07-105-164-6411	Marina Insurance	10,700.00	11,539.33	\$12,000.00	12.15%	1,300.00
1117	00-07-105-164-6432	Marina Conference Fees	250.00	0.00	\$250.00	0.00%	0.00
1118	00-07-105-164-6435	Marina Subscriptions Memberships	1,600.00	1,699.00	\$1,600.00	0.00%	0.00
1119	00-07-105-164-6441	Marina Misc Expense		0.00		0.00%	0.00
1120	00-07-105-164-6450	Marina Office Supplies	800.00	571.50	\$800.00	0.00%	0.00
1121	00-07-105-164-6468	Marina Property Taxes	850.00	0.00	\$850.00	0.00%	0.00
1122	00-07-105-164-6470	Marina Radio Mtce	500.00	718.59	\$500.00	0.00%	0.00
1123	00-07-105-164-6479	Marina Safety Wear	800.00	1,225.08	\$800.00	0.00%	0.00
1124	00-07-105-164-6481	Marina Promotional Programs	2,500.00	200.00	\$2,000.00	-20.00%	-500.00
1125	00-07-105-164-6487	Marina Fuel System Mtce Rpr	3,000.00	2,088.00	\$3,000.00	0.00%	0.00
1126	00-07-105-164-6489	Marina Staff Training	1,000.00	22.60	\$1,000.00	0.00%	0.00
1127	00-07-105-164-6516	Marina Travel	500.00	0.00	\$500.00	0.00%	0.00
1128	00-07-105-164-6539	Marina Uniforms & Staff Clothing	500.00	442.48	\$500.00	0.00%	0.00
1129	00-07-105-165-6405	Marina Bldg Mtce Hydro	18,000.00	10,592.87	\$15,000.00	-16.67%	-3,000.00
1130	00-07-105-165-6411	Marina Bldgs & Grnds Insurance	1,504.80	0.00		-100.00%	-1,504.80
1131	00-07-105-165-6474	Marina Bldgs Maintenance & Repairs	6,000.00	20,849.00	\$6,000.00	0.00%	0.00
1132	00-07-105-165-6475	Marina Grounds Mtce & Repairs		175.60		0.00%	0.00
1139	00-07-105-167-6429	Marina Docks Mtce Material	11,000.00	12,807.95	\$12,000.00	9.09%	1,000.00
1140	00-07-105-169-6411	Marina Sewer Lift Mtce Insurance	168.05	107.99		-100.00%	-168.05
1141	00-07-105-169-6474	Marina Sewer Lift Mtce & Repairs	2,000.00	257.55	\$2,000.00	0.00%	0.00
1142	00-07-105-170-5028	Marina Purchases Diesel	20,000.00	8,517.99	\$20,000.00	0.00%	0.00
1143	00-07-105-170-5029	Marina Purchases Gasoline	60,000.00	37,189.76	\$60,000.00	0.00%	0.00
1145	00-07-105-170-5032	Marina Purchases Ice Soap Misc	4,000.00	3,843.27	\$4,000.00	0.00%	0.00
1150	00-07-200-290-6360	Side By Side - Diesel	800.00	161.26	\$800.00	0.00%	0.00
1151	00-07-200-290-6390	Side By Side - Gas & Oil	200.00	0.00	\$200.00	0.00%	0.00
1152	00-07-200-290-6411	Side By Side - Insurance		0.00		0.00%	0.00
1153	00-07-200-290-6473	side By Side - Parts & Repairs	1,500.00	1,172.60	\$1,500.00	0.00%	0.00
1154	00-07-200-291-6360	Kubota B2650 Tractor - Diesel	1,500.00	36.26	\$1,500.00		
1155	00-07-200-291-6390	Kubota B2650 Tractor - Gas & Oil	500.00	0.00	\$500.00		
1156	00-07-200-291-6411	Kubota B2650 Tractor - Insurance	300.00	0.00	\$300.00		
1157	00-07-200-291-6473	Kubota B2650 Tractor - Parts & Repairs	1,000.00	688.08	\$1,000.00		
1158	00-07-200-292-6360	John Deere 1435 Mower - Diesel	1,500.00	0.00	\$1,500.00	0.00%	0.00
1159	00-07-200-292-6390	John Deere 1435 Mower - Gas & Oil	100.00	0.00	\$100.00	0.00%	0.00
1160	00-07-200-292-6411	John Deere 1435 Mower - Insurance		0.00	\$0.00	0.00%	0.00
1161	00-07-200-292-6473	John Deere 1435 Mower - Parts	1,500.00	1,557.92	\$1,500.00	0.00%	0.00
1162	00-07-200-293-4283	Walking Trails		73.38		0.00%	0.00
1163	00-07-200-293-6429	Walking Trails Materials	1,000.00	0.00	\$1,000.00		0.00
1170	00-07-200-295-6411	Urban Parks Insurance	150.48	98.00	\$180.58	20.00%	30.10
1171	00-07-200-295-6475	Urban Parks Maintenance & Repairs	15,000.00	7,401.44	\$15,000.00	0.00%	0.00
1176	00-07-200-296-6411	Rural Parks Insurance	37.62	26.90	\$45.14	20.00%	7.52
1177	00-07-200-296-6475	Rural Parks Grnds Maintenance	22,000.00	11,647.84	\$22,000.00	0.00%	0.00
1180	00-07-200-297-6411	Low Island Change House Insurance	5,016.00	5,355.64	\$6,019.20	20.00%	1,003.20
1181	00-07-200-297-6474	Low Island Chg House Building Maintenance	4,500.00	1,837.20	\$4,500.00	0.00%	0.00
1182	00-07-200-297-6475	Low Island Park Grounds Mce Materials	1,000.00	204.80	\$1,000.00	0.00%	0.00
1185	00-07-200-298-6411	Info Centre Park Insurance	219.45	136.13	\$263.34	20.00%	43.89
1185	00-07-200-298-6475	Info Centre Park Grounds Maintenance	500.00	0.00	\$500.00	0.00%	0.00
1187	00-07-200-308-4316	Tourist Info Ctre Municipalities	-24,860.00	0.00	-\$13,200.00	-46.90%	11,660.00



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1188	00-07-200-308-4317	Tourist Information Centre Rent(incl sign rental)	-9,490.00	-7,674.56	-\$9,490.00	0.00%	0.00
1189	00-07-200-308-6110	Info Centre Bldg Wages	700.00	0.00	\$700.00	0.00%	0.00
1190	00-07-200-308-6161	Info Centre Building Maintenance MERC		0.00		0.00%	0.00
1191	00-07-200-308-6165	Info Centre Bldg Maintenance Grp Life		0.00		0.00%	0.00
1192	00-07-200-308-6168	Info Centre Bldg Maintenance OMERS		0.00		0.00%	0.00
1193	00-07-200-308-6320	Info Centre - Bad Debts W/O		0.00		0.00%	0.00
1194	00-07-200-308-6349	Info Centre Bldg Cleaning Service	5,000.00	0.00	\$5,000.00	0.00%	0.00
1195	00-07-200-308-6405	Info Centre Bldg Hydro	14,000.00	4,718.75	\$13,888.00	-0.80%	-112.00
1196	00-07-200-308-6407	Info Centre Bldg Telephone		1,095.93	\$1,000.00	0.00%	1,000.00
1197	00-07-200-308-6411	Info Centre Bldg Insurance	3,135.00	2,098.43	\$3,762.00	20.00%	627.00
1198	00-07-200-308-6429	Info Centre Bldg Material	3,700.00	23,165.85	\$3,700.00	0.00%	0.00
1199	00-07-200-308-6516	Info Centre Bldg Travel		0.00		0.00%	0.00
1200	00-07-200-308-6522	Info Centre Bldg Water	1,300.00	867.92	\$1,300.00	0.00%	0.00
1201	00-07-200-308-4276	Parks Student Funding - Federal		0.00		0.00%	0.00
1202	00-07-200-382-4277	Parks Student Funding - Provincial		0.00		0.00%	0.00
1214	00-07-205-029-6748	Tourism Info Ctre Transfer to Rsve	6,850.00	0.00	\$0.00	-100.00%	-6,850.00
1224	00-07-200-309-4276	TIC Managing Operations - Other Federal Funding		0.00	\$0.00	0.00%	0.00
1225	00-07-200-309-4277	TIC Managing Operations - Other Provincial Funding		-4,389.60	\$0.00	0.00%	0.00
1226	00-07-200-309-4279	Funding (Student Wages)		0.00	-\$15,000.00		
1227	00-07-200-309-6110	TIC Managing Operations - Salaries & Wages		22,797.81	\$22,000.00	0.00%	22,000.00
1228	00-07-200-309-6161	TIC Managing Operations - MERC		2,153.36	\$2,515.00	0.00%	2,515.00
1229	00-07-200-309-6165	TIC Managing Operations - Grp Life		0.00		0.00%	0.00
1230	00-07-200-309-6168	TIC Managing Operations - OMERS		0.00		0.00%	0.00
1231	00-07-200-309-6407	TIC Managing Operations - Telephone		0.00		0.00%	0.00
1232	00-07-200-309-6429	TIC Managing Oper - Materials		1,069.69		0.00%	0.00
1233	00-07-200-309-6450	TIC Managing Operations - Office Supplies		104.24		0.00%	0.00
1237	00-07-205-310-4283	Jumpstart Program 2020		-8,500.00		0.00%	0.00
1238	00-07-205-310-4305	RC Signage Board Revenue	-5,500.00	-1,859.50	-\$5,500.00	0.00%	0.00
1239	00-07-205-310-4319	Rec Centre Admission Fees		0.00		0.00%	0.00
1240	00-07-205-310-4332	RC Pop Tanks		0.00		0.00%	0.00
1241	00-07-205-310-4333	RC Tournament Revenue		0.00		0.00%	0.00
1242	00-07-205-310-4334	RC Ice Rental	-120,000.00	-38,192.34	-\$110,000.00	-8.33%	10,000.00
1243	00-07-205-310-4335	RC Room Rentals	-40,000.00	-16,100.53	-\$40,000.00	0.00%	0.00
1244	00-07-205-310-4336	RC Other Rentals	-150.00	0.00		-100.00%	150.00
1245	00-07-205-310-4339	RC Vending Machine Sales		-0.10		0.00%	0.00
1247	00-07-205-310-4341	RC External Sales of Water	-2,500.00	-5,190.00	-\$4,000.00	60.00%	-1,500.00
1248	00-07-205-310-6110	RC Admin Staff Salaries & Casual Wages		0.00		0.00%	0.00
1249	00-07-205-310-6161	RC Admin MERC	22,000.00	20,264.54	\$21,885.00	-0.52%	-115.00
1250	00-07-205-310-6165	RC Admin Group Life	16,500.00	13,912.26	\$18,740.00	13.58%	2,240.00
1251	00-07-205-310-6168	RC Admin OMERS	15,400.00	17,422.68	\$17,000.00	10.39%	1,600.00
1252	00-07-205-310-6303	RC Admin Advertising		0.00		0.00%	0.00
1253	00-07-205-310-6305	RC Term Discounts	500.00	1,162.46	\$1,500.00	200.00%	1,000.00
1254	00-07-205-310-6315	RC Admin Audit		0.00		0.00%	0.00
1255	00-07-205-310-6318	RC Admin - Bank CC Charges	500.00	471.25	\$500.00	0.00%	0.00
1256	00-07-205-310-6320	Recreation Centre - Bad Debts Written Off		56.70		0.00%	0.00
1257	00-07-205-310-6333	RC Admin Cash Over/Short		-45.04		0.00%	0.00
1258	00-07-205-310-6349	RC & Community Services Contracted Services	25,000.00	67,583.23	\$25,000.00	0.00%	0.00
1259	00-07-205-310-6407	RC Admin Telephone	3,500.00	3,134.73	\$4,000.00	14.29%	500.00
1260	00-07-205-310-6411	RC Admin Insurance	30,096.00	25,862.62	\$36,115.20	20.00%	6,019.20
1261	00-07-205-310-6416	RC Admin Kitchen Supplies	3,000.00	1,705.43	\$2,000.00	-33.33%	-1,000.00
1262	00-07-205-310-6429	RC Admin Materials	1,000.00	1,149.73	\$1,000.00	0.00%	0.00



**Town of Northeastern Manitoulin
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			2020		BUDGET	%	\$
	Account	Description	BUDGET	ACTUAL	2021	Budget Year over Year	
1263	00-07-205-310-6435	RC Admin Membership & Subscription	750.00	750.00	\$750.00	0.00%	0.00
1264	00-07-205-310-6450	RC Admin Office Supplies	2,000.00	2,223.23	\$2,000.00	0.00%	0.00
1265	00-07-205-310-6459	RC Admin Postage		0.00		0.00%	0.00
1266	00-07-205-310-6466	RC Admin Recoverable	200.00	0.00	\$200.00	0.00%	0.00
1267	00-07-205-310-6479	RC Admin Safety Wear	1,600.00	1,821.32	\$2,000.00	25.00%	400.00
1268	00-07-205-310-6515	RC Admin Tools & Equip		0.00		0.00%	0.00
1269	00-07-205-310-6516	RC Admin Travel		0.00		0.00%	0.00
1272	00-07-205-311-6110	RC Bldg Mtce Wages	210,000.00	159,848.17	\$207,000.00	-1.43%	-3,000.00
1273	00-07-205-311-6339	RC Bldg Mtce Cleaning Supplies	10,000.00	9,294.50	\$10,000.00	0.00%	0.00
1277	00-07-205-311-6399	RC Bldg Heating Oil	35,000.00	11,655.52	\$30,000.00	-14.29%	-5,000.00
1278	00-07-205-311-6405	RC Bldg Mtce Utilities	120,000.00	58,003.02	\$120,000.00	0.00%	0.00
1279	00-07-205-311-6411	RC Bldg Mtce Insurance	438.90	271.30	\$300.00	-31.65%	-138.90
1280	00-07-205-311-6429	RC Bldg Mtce Materials	35,000.00	17,029.90	\$35,000.00	0.00%	0.00
1281	00-07-205-311-6432	RC Bldg Mtce Meetings & Conferences		0.00		0.00%	0.00
1282	00-07-205-311-6450	RC Bldg Mtce Office Supplies		162.62		0.00%	0.00
1283	00-07-205-311-6465	RC Bldg Mtce Propane (for heaters)	7,500.00	3,761.83	\$7,000.00	-6.67%	-500.00
1285	00-07-205-311-6468	RC Bldg Mtce Grant In Lieu/Taxes	1,400.00	0.00	\$1,400.00	0.00%	0.00
1286	00-07-205-311-6474	RC Bldg Equipment (Elevator)	10,000.00	10,139.38	\$10,000.00	0.00%	0.00
1287	00-07-205-311-6475	RC Grnds Maintenance		0.00		0.00%	0.00
1288	00-07-205-311-6489	RC Bldg Mtce Staff Training	3,000.00	2,146.60	\$3,000.00	0.00%	0.00
1289	00-07-205-311-6515	RC Bldg Mtce Tools	2,500.00	641.70	\$2,500.00	0.00%	0.00
1290	00-07-205-311-6516	RC Bldg Mtce Travel	500.00	268.67	\$500.00	0.00%	0.00
1292	00-07-205-314-6411	Zamboni Insurance	188.10	121.00	\$200.00	6.33%	11.90
1293	00-07-205-314-6465	Zamboni Mtce Propane	2,000.00	393.26	\$2,000.00	0.00%	0.00
1294	00-07-205-314-6473	Zamboni Mtce Parts	2,500.00	599.86	\$3,000.00	20.00%	500.00
1295	00-07-205-315-6411	RC Tennis Courts Insurance	120.00	73.99	\$100.00	-16.67%	-20.00
1296	00-07-205-317-4312	RC Canteen Sales (other than pop)	-40,000.00	-15,542.27	-\$20,000.00	-50.00%	20,000.00
1299	00-07-205-317-5036	RC Canteen Purchases for Resale	25,000.00	8,952.51	\$12,000.00	-52.00%	-13,000.00
1301	00-07-205-317-6110	RC Canteen Wages	12,000.00	3,825.05	\$6,000.00	-50.00%	-6,000.00
1302	00-07-205-317-6161	RC Canteen MERC	1,350.00	377.70	\$738.00	-45.33%	-612.00
1303	00-07-205-317-6369	RC Canteen Equip Purchase & Repairs	2,000.00	1,910.00	\$2,000.00	0.00%	0.00
1305	00-07-205-319-6429	RC Ice Plant Mtce Parts & Material	10,000.00	17,817.15	\$10,000.00	0.00%	0.00
1313	00-07-205-322-6337	Bar Liquor & Beer		44.48		0.00%	0.00
1315	00-07-205-323-4277	Grants - Provincial		0.00	-\$20,000.00	0.00%	-20,000.00
1326	00-07-205-336-4275	Events Co-ordinator - Seed		0.00		0.00%	0.00
1327	00-07-205-336-4276	Events Co-ordination - FedNor		0.00		0.00%	0.00
1328	00-07-205-336-4277	Events Funding - Provincial		0.00		0.00%	0.00
1329	00-07-205-336-4322	Events Co-ordinator - Fundraising	-3,000.00	-170.00	-\$3,000.00	0.00%	0.00
1330	00-07-205-336-6110	Events Co-ordination - Wages	20,250.00	16,417.01	\$21,000.00	3.70%	750.00
1331	00-07-205-336-6161	Events Co-ordination - MERC	2,300.00	2,005.97	\$2,385.00	3.70%	85.00
1332	00-07-205-336-6429	Events Co-ordination - Materials	6,000.00	2,279.93	\$6,000.00	0.00%	0.00
1342	00-07-215-329-6110	Library Bldg Mtce Wages		0.00		0.00%	0.00
1343	00-07-215-329-6161	Library Bldg Mtce MERC		0.00		0.00%	0.00
1344	00-07-215-329-6165	Library Bldg Mtce Group Life		0.00		0.00%	0.00
1345	00-07-215-329-6168	Library Bldg Mtce OMERS		0.00		0.00%	0.00
1346	00-07-215-329-6339	Library Bldg Mtce Cleaning	5,200.00	3,850.00	\$5,200.00	0.00%	0.00
1347	00-07-215-329-6405	Library Bldg Mtce Utilities	9,906.00	5,721.08	\$9,906.00	0.00%	0.00
1348	00-07-215-329-6411	Library Bldg Insurance	1,500.00	1,361.30	\$1,800.00	20.00%	300.00
1349	00-07-215-329-6429	Library Bldg Mtce Materials	3,445.20	19,323.93	\$3,445.20	0.00%	0.00
1350	00-07-215-329-6474	Library Grounds Maintenance Costs		0.00		0.00%	0.00
1351	00-07-215-329-6475	Library Grounds Maintenance Materials	992.00	198.95	\$992.00	0.00%	0.00



Town of Northeastern Manitoulin and the Islands 2021 Draft Budget

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1352	00-07-215-329-6894	LC Library Board	75,749.00	75,749.00	\$78,020.00	3.00%	2,271.00
1353	00-07-215-341-4276	Museum Federal Student Grant		-13,661.00		0.00%	0.00
1354	00-07-215-341-4277	Museum Provincial Student Grant	-3,500.00	-2,926.40	-\$3,600.00	2.86%	-100.00
1355	00-07-215-341-4278	Museum Provincial Operating Grant	-9,105.00	-9,105.00	-\$9,105.00	0.00%	0.00
1356	00-07-215-341-4283	Museum Fossil Booklet LAMBAC		0.00		0.00%	0.00
1357	00-07-215-341-4287	Museum Donations	-500.00	-204.90	-\$500.00	0.00%	0.00
1358	00-07-215-341-4303	Museum US Exchange		0.00		0.00%	0.00
1359	00-07-215-341-4304	Museum Miscellaneous	-50.00	0.00	-\$50.00	0.00%	0.00
1360	00-07-215-341-4312	Museum Ticket Sales		0.00		0.00%	0.00
1361	00-07-215-341-4319	Museum Admissions	-3,500.00	-958.05	-\$3,500.00	0.00%	0.00
1362	00-07-215-341-4320	Museum Art Competition/Instruction	-200.00	0.00	-\$200.00	0.00%	0.00
1363	00-07-215-341-4321	Museum Friends Memberships	-1,000.00	-1,014.82	-\$1,000.00	0.00%	0.00
1364	00-07-215-341-4322	Museum Fundraising	-2,000.00	0.00	-\$2,200.00	10.00%	-200.00
1365	00-07-215-341-4323	Museum Art Show Commissions	-100.00	0.00	-\$100.00	0.00%	0.00
1366	00-07-215-341-4335	Museum Room Rental	-50.00	0.00	-\$50.00	0.00%	0.00
1367	00-07-215-341-4338	Museum Gift Shop Sales	-500.00	-54.00	-\$500.00	0.00%	0.00
1369	00-07-215-341-5035	Museum Gift Shop Purchases	250.00	100.00	\$250.00	0.00%	0.00
1371	00-07-215-341-6110	Museum Salaries	45,000.00	32,305.62	\$41,000.00	-8.89%	-4,000.00
1372	00-07-215-341-6161	Museum MERC	4,500.00	3,822.33	\$5,375.00	19.44%	875.00
1373	00-07-215-341-6165	Museum Group Life	5,900.00	2,832.96	\$6,301.00	6.80%	401.00
1374	00-07-215-341-6168	Museum O.M.E.R.S	4,300.00	2,276.82	\$4,715.00	9.65%	415.00
1375	00-07-215-341-6303	Museum Advertising	3,000.00	400.00	\$1,500.00	-50.00%	-1,500.00
1376	00-07-215-341-6312	Museum Special Events	1,000.00	0.00	\$1,000.00	0.00%	0.00
1377	00-07-215-341-6315	Museum Audit		0.00		0.00%	0.00
1378	00-07-215-341-6327	Museum Art Comp/Instr Exp	200.00	0.00	\$200.00	0.00%	0.00
1379	00-07-215-341-6333	Museum Op'ns - Over & Short		12.74		0.00%	0.00
1382	00-07-215-341-6341	Museum BBQ Fundraising Costs	725.00	0.00	\$750.00	3.45%	25.00
1383	00-07-215-341-6370	Rec & Cult Museum Deprec Expense		0.00		0.00%	0.00
1384	00-07-215-341-6378	Museum Marine Exhibit & Displays	1,000.00	0.00	\$1,000.00	0.00%	0.00
1385	00-07-215-341-6405	Museum Utilities	7,000.00	3,304.63	\$7,000.00	0.00%	0.00
1386	00-07-215-341-6407	Museum Telephone	860.00	794.63	\$1,000.00	16.28%	140.00
1387	00-07-215-341-6411	Museum Insurance	2,975.74	2,482.08	\$3,570.89	20.00%	595.15
1388	00-07-215-341-6419	Museum Artifact Mtce & Acquisition	750.00	0.00	\$750.00	0.00%	0.00
1389	00-07-215-341-6435	Museum Memberships & Subscriptions	150.00	80.00	\$150.00	0.00%	0.00
1390	00-07-215-341-6438	Museum Research Materials	700.00	560.26	\$700.00	0.00%	0.00
1391	00-07-215-341-6441	Museum Misc Expense	200.00	0.00	\$200.00	0.00%	0.00
1392	00-07-215-341-6450	Museum Office Supplies	800.00	665.52	\$800.00	0.00%	0.00
1393	00-07-215-341-6474	Museum Bldg Maintenance & Repairs	8,000.00	2,490.80	\$8,000.00	0.00%	0.00
1394	00-07-215-341-6475	Museum Grnds Mtce	1,000.00	140.52	\$1,000.00	0.00%	0.00
1395	00-07-215-341-6479	Museum - Admin Allowance	400.00	400.00	\$400.00	0.00%	0.00
1396	00-07-215-341-6489	Museum Staff Training	1,500.00	0.00	\$1,500.00	0.00%	0.00
1397	00-07-215-341-6516	Museum Travel	1,000.00	452.69	\$1,000.00	0.00%	0.00
1401	00-07-215-343-4319	Museum Summer Program Fee (Kids)	-500.00	0.00	-\$500.00	0.00%	0.00
1402	00-07-215-343-6429	Museum Summer Program Materials	300.00	0.00	\$300.00	0.00%	0.00
1403	00-07-215-344-4278	Archaeological Site Provincial Grant(Student)	0.00	0.00	-\$3,658.00	0.00%	-3,658.00
1404	00-07-215-344-4279	Archaeological Site Federal Grant(Student)	0.00	0.00	-\$4,000.00	0.00%	-4,000.00
1405	00-07-215-344-4319	Archaeological Site Admission Fees	0.00	0.00	-\$6,000.00	0.00%	-6,000.00
1406	00-07-215-344-6110	Archaeological Site Wages	0.00	0.00	\$8,000.00	0.00%	8,000.00
1407	00-07-215-344-6161	Archaeological Site MERC	0.00	0.00	\$985.00	0.00%	985.00
1408	00-07-215-344-6429	Archaeological Site Materials	0.00	0.00	\$1,200.00	0.00%	1,200.00
1409	00-07-215-344-6475	Archaeological Site Trail Maintenance	0.00	0.00	\$2,500.00	0.00%	2,500.00



Town of Northeastern Manitoulin and the Islands 2021 Draft Budget

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1410	00-07-215-344-6900 Archaeological Site Marketing & Promotion	0.00	0.00		\$4,000.00	0.00%	4,000.00
1411	00-07-215-345-4287 Museum - St. Peter's Church Donations		0.00			0.00%	0.00
1412	00-07-215-345-6429 Museum - St. Peter's Church Mtce - Materials		0.00			0.00%	0.00
1415	00-08-225-376-4304 Zoning - Other Revenues		-1,871.63		-\$1,000.00	0.00%	-1,000.00
1416	00-08-225-376-6303 Local Planning Advertising		0.00			0.00%	0.00
1417	00-08-225-376-6349 Local Planning Consultant Fees	2,500.00	3,106.61		\$2,500.00	0.00%	0.00
1418	00-08-225-376-6423 Local Planning Legal	2,500.00	0.00		\$2,500.00	0.00%	0.00
1419	00-08-225-376-6429 Local Planning Material	500.00	0.00			-100.00%	-500.00
1420	00-08-225-436-4326 Zoning Revenues	-4,800.00	-6,050.00		-\$4,800.00	0.00%	0.00
1421	00-08-230-024-4399 Transf Fr Rsve - BIA Operations		0.00			0.00%	0.00
1422	00-08-230-377-6888 Information Centre Municipal Levy	9,200.00	0.00		\$9,200.00	0.00%	0.00
1423	00-08-230-378-6303 Local Tourism Promotion Advertising	2,500.00	76.32		\$2,500.00	0.00%	0.00
1424	00-08-230-378-6429 Local Tourism Promotion - Materials	4,500.00	0.00		\$4,500.00	0.00%	0.00
1425	00-08-230-378-6435 Local Tourism Promot'n - Membership		0.00			0.00%	0.00
1426	00-08-235-029-6757 Transf to Rsve - BIA	1,215.00	0.00		\$1,215.00	0.00%	0.00
1429	00-08-235-380-4304 BIA - Miscellaneous Revenue		0.00			0.00%	0.00
1430	00-08-235-380-6110 BIA Summer Student Wages		0.00			0.00%	0.00
1431	00-08-235-380-6161 BIA Summer Student MERC		0.00			0.00%	0.00
1432	00-08-235-380-6303 BIA Advertising (Magazine)	900.00	407.04		\$900.00	0.00%	0.00
1433	00-08-235-380-6349 BIA Consulting Services		0.00			0.00%	0.00
1434	00-08-235-380-6350 BIA Operations - Signage	1,300.00	1,017.60		\$1,300.00	0.00%	0.00
1436	00-08-235-380-6363 BIA Haweater W/E Support Donation	500.00	0.00		\$500.00	0.00%	0.00
1437	00-08-235-380-6377 BIA Operations - Canada Day Promotions		0.00			0.00%	0.00
1438	00-08-235-380-6378 BIA Operations - Ladies Night Promotion	800.00	0.00		\$800.00	0.00%	0.00
1439	00-08-235-380-6379 BIA Operations - Christmas Promotions	500.00	0.00		\$500.00	0.00%	0.00
1440	00-08-235-380-6407 BIA Telephone		0.00			0.00%	0.00
1441	00-08-235-380-6429 BIA Material (flowers)	500.00	663.98		\$500.00	0.00%	0.00
1442	00-08-235-380-6432 BIA Operations - Meetings & Conferences		0.00			0.00%	0.00
1443	00-08-235-380-6435 BIA Operations - Memberships/Annual Dues	500.00	500.00		\$500.00	0.00%	0.00
1444	00-08-235-380-6441 BIA Operations - Miscellaneous	600.00	3,189.98		\$600.00	0.00%	0.00
1445	00-08-235-380-6450 BIA Office Supplies		0.00			0.00%	0.00
1446	00-08-235-380-6459 BIA Postage	185.00	176.04		\$185.00	0.00%	0.00
1447	00-08-235-380-6481 BIA Promotional Costs		296.41			0.00%	0.00
1448	00-08-235-380-6505 BIA Levy Write-Off		0.00			0.00%	0.00
1449	00-08-235-383-6429 BIA Yacht Race - Materials		0.00			0.00%	0.00
1450	00-08-240-384-6411 Downtown Enhancement Insurance	376.20	215.99		\$451.44	20.00%	75.24
1451	00-08-240-384-6429 Downtown Enhancement Material	4,000.00	1,232.45		\$4,000.00	0.00%	0.00
1455	00-08-240-385-6363 Countryfest	1,200.00	0.00		\$1,200.00	0.00%	0.00
1456	00-08-240-385-6888 Rockin the Rock	800.00	0.00		\$800.00		
1457	00-08-250-387-6363 Dr Recruitment	6,000.00	6,000.00		\$6,000.00	0.00%	0.00
1458	00-08-250-388-6363 Lion's Club Haweater Weekend	4,000.00	0.00		\$4,000.00	0.00%	0.00
1459	00-08-250-388-6365 Economic Development Activities	6,000.00	2,728.28		\$6,000.00	0.00%	0.00
1460	00-08-250-388-6429 Economic Development Materials	3,000.00	1,741.93		\$3,000.00	0.00%	0.00
1461	00-08-250-388-6516 Economic Development Travel	2,500.00	93.27		\$2,500.00	0.00%	0.00
1462	00-08-250-388-6888 MSS Student Bursary	600.00	0.00		\$600.00	0.00%	0.00
1463	00-08-250-389-6363 Manitoulin Streams	2,500.00	2,500.00		\$2,500.00	0.00%	0.00
1464	00-08-255-389-6888 Community Development Corp. Levy	1,000.00	0.00		\$1,000.00	0.00%	0.00
SURPLUS / (- DEFICIT)		\$4,601,810.13	2,355,441.59		\$4,743,998.16	3.09%	142,188.02
NET CAPITAL		139,700.00			162,700.00	16.46%	23,000.00
TRANSFERS TO RESERVES		112,734.00			112,734.00	0.00%	0.00
TOTAL BUDGET		\$4,854,244.13			\$5,019,432.16	3.40%	165,188.02



**Town of Northeastern Manitoulin
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Note: * Pre-Audit Balances - Actuals Subject to Year End Adjustments

TOWN OF NORTHEASTERN MANITOULIN AND THE ISLANDS

- STATEMENT OF 2021 CAPITAL PROJECTS AND FINANCING -

DRAFT CAPITAL BUDGET- 2021

06-Oct-20

CAPITAL PROJECT DESCRIPTION	TOTAL COST	BUDGETED SOURCES OF FINANCING			NET COST TO TOWN
		GRANT	RESERVE	OTHER	
GENERAL GOVERNMENT					
Municipal Office					
Garage door ramp repairs	\$ 5,700				5,700
Cemetery fencing	3,196		\$ 3,196	cem	-
DEPARTMENT TOTAL	\$8,896	\$0	\$3,196	\$0	\$5,700
TRANSPORTATION SERVICES					
Roads Construction					
Green Bay Road - Dig out and rebuild	50,000	50,000	GT		-
Green Bush Road gravel	\$37,000	\$8,000	OCIF	\$29,000	OCIF
Bay Estates Rd (1Km) Grade Raise	\$50,000	50,000	OCIF		-
Gammie Street Study	23,000				23,000
Surface Treatment					
Green Bay Road	40,000	40,000	GT		-
Bay Estates Road	40,000			40,000	WC
Hayward Street	25,000	21,000	OCIF	4,000	WC
Drains					
Meredith Street drain	60,000				60,000
Sidewalks					
Draper Street	105,000	82,000	GT	23,000	GT
Downtown	25,000				25,000
PW Shop					
Backhoe - replace 2006 Case	170,000			170,000	WC
PW sand dome	350,000	350,000			-
DEPARTMENT TOTAL	\$975,000	\$601,000	\$266,000	\$0	\$108,000
ENVIRONMENTAL SERVICES					
DEPARTMENT TOTAL					
	\$0	\$0	\$0	\$0	\$0
RECREATIONAL & CULTURAL SERVICES					
Rec Centre					
Ice Plant	392,000	377,471	MOD	14,529	WC
A/C System	65,000	65,000	MOD		-
Walkway - front entrance	30,000	30,000			-
Curling club - paint ice surface walls and tables ar	20,000			10,000	CC
					10,000

TOWN OF NORTHEASTERN MANITOULIN AND THE ISLANDS

- STATEMENT OF 2021 CAPITAL PROJECTS AND FINANCING -

DRAFT CAPITAL BUDGET- 2021

06-Oct-20

CAPITAL PROJECT DESCRIPTION	TOTAL COST	BUDGETED			NET COST TO TOWN
		SOURCES OF FINANCING			
		GRANT	RESERVE	OTHER	
<i>Parks</i>					
Baseball field - 'A' field outfield fence	20,000	10,000		10,000 LCL	-
Baseball field - Light heads	30,000	15,000		15,000 LCL	-
Pump track and skatepark upgrades	150,000	150,000			-
Running track - at soccer field	30,000	30,000			-
<i>Museum</i>					
Entrance door - replace	7,000				7,000
Tables (1) and chairs (20)	2,000				2,000
Permanent bathroom	45,000	15,000			30,000
<i>Library</i>					
Boiler	10,000		10,000 WC		-
<i>Spider Bay</i>					
Dock revitalization - Pier 6	285,000	285,000			-
Yard light heads (2)	20,000	10,000	10,000 SBM		-
Washroom - stalls, paint lights and floors	20,000		20,000 SBM		-
Hard surface road - drainage and parking area	45,000		45,000 SBM		-
<i>Downtown Waterfront</i>					
DEPARTMENT TOTAL	\$1,171,000	\$987,471	\$99,529	\$35,000	\$49,000

PROTECTION TO PERSONS AND PROPERTY

DEPARTMENT TOTAL

\$0	\$0	\$0	\$0	\$0
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PLANNING & DEVELOPMENT

CAPITAL PROJECT ACTIVITY TOTAL	\$ 2,154,896	\$ 1,588,471	\$ 368,725	\$ 35,000	\$ 162,700
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Reserve & Other Legend

- * Loan
- WC Working Capital Reserve
- CE Computer Equipment Reserve
- CEM Cemetery Reserve
- WTF Waterfront Reserve
- RC Roads Construction Reserve
- LCW Little Current Water Reserve
- LCS Little Current Sewer Reserve
- SBM Spider Bay Marina Reserve
- FE Fire Equipment

TOWN OF NORTHEASTERN MANITOULIN AND THE ISLANDS

2021 (Pre-Audit) Reserve Schedule

- Schedule of Continuity of Reserves and Reserve Funds -

Description			OPENING	ADDITIONS	BUDGET		CLOSING
					REDUCTIONS		
RESERVES					OP'NS	CAPITAL	
General Government							
WF	WC	Working Capital	216,388	364,334		238,529	342,193
WF	WC	Future Development	362,642				362,642
WF		Computer Equipment	13,228				13,228
WF		Municipal Office	8,896				8,896
VS	T	Vested Sick Leave	94,314				94,314
WF		Modernization Funding (201	428,561				428,561
Protective Services							
PP		Fire Equipment	3,279				3,279
PP		Ward 1 MNR Fire Response	25,316				25,316
PP		Civic Addressing	1,578				1,578
PP		Building Inspection	144,968				144,968
Transportation Services							
SR		Surface Treatment	6,600				6,600
SR		Roadways Construction	21,041				21,041
SR		Sidewalks	14,492				14,492
SR		Streetlights Ward 2	220				220
A	E	Airport Runway	84,400				84,400
DM	E	Spider Bay Marina	216,697			75,000	141,697
DM	E	Waterfront Docks	88,842				88,842
SR		Vehicles & Equipment	0				0
Environmental Services							
WS	U	LC Sewers	85,206				85,206
WS	U	San Sewer Repayment Res	251,334				251,334
WS	U	LC Water	1,174,851				1,174,851
WS	U	Sheg. Water	241,472				241,472
LS	NL	Landfill Compensation Plan	1,000				1,000
LS		Landfill Cell Expansion	177,977				177,977
LS		Old Landfills Gndwater Monitoring					0
LS		Landfill Post-Closure Care	84,036				84,036
R		Ward 2 Recycling	35,000				35,000
Health Services							
C		Cemeteries Capital	3,196			3,196	0
Parks, Rec & Cultural Services							
RC		Rec Centre Carryover RE: T	3,730				3,730
RC		Rec Centre Capital	5,526				5,526
RC		Zamboni Replacement	19,263				19,263
L		Library Building Roof					0
RC		Library Park Playground	4,386				4,386
M	T	Museum	1,500				1,500
Planning & Development							
ED	E	Information Centre Building					0
ED		Community Dev Corp	1,550				1,550
ED	E	B.I.A.	13,001				13,001
Subtotal			\$ 3,834,491	\$ 364,334	\$ -	\$ 316,725	3,882,100
RESERVE FUNDS							
		Federal Docks	18,489		-	-	\$ 18,489
		Cemeteries Perpetual Care	199,659		-	-	\$ 199,659
		Ross Blum	-	-	-	-	\$ -
Subtotal			\$ 218,148	\$ -	\$ -	\$ -	\$ 218,148
CLASSIFIED SUMMARY OF RESERVES							
			OPENING	CHANGE		CLOSING	
WC		Working Capital	\$ 1,007,591	\$ 125,805		\$ 1,133,396	
NL		Compensation Plan	1,000	-		\$ 1,000	
LC		Landfill Closure	-	-		\$ -	
U		Utilities	1,752,863	-		\$ 1,752,863	
E		Enterprises	402,940	(75,000)		\$ 327,940	
T		Trust	99,544	-		\$ 99,544	
		Other Municipal Purposes	570,553	(3,196)		\$ 567,357	
TOTAL			\$ 3,834,491	\$ 47,609		\$ 3,882,100	

WF	\$ 1,029,715	\$ 364,334	\$ -	\$ 238,529	\$ 1,155,520
SR	42,353	-	-	-	\$ 42,353
A	84,400	-	-	-	\$ 84,400
WS	1,752,863	-	-	-	\$ 1,752,863
DM	305,539	-	-	75,000	\$ 230,539
RC	32,905	-	-	-	\$ 32,905
L	-	-	-	-	\$ -
R	35,000	-	-	-	\$ 35,000
LS	263,013	-	-	-	\$ 263,013
VS	94,314	-	-	-	\$ 94,314
PP	175,142	-	-	-	\$ 175,142
C	3,196	-	-	3,196	\$ -
M	1,500	-	-	-	\$ 1,500
ED	14,551	-	-	-	\$ 14,551

\$ 3,834,491 \$ 364,334 \$ - \$ 316,725 \$ 3,882,100

Dave Williamson

From: Al MacNevin <macnevin@sympatico.ca>
Sent: November 10, 2020 8:58 AM
To: Dave Williamson
Subject: Fwd: Lights

Hi Dave,

Here is the email sent by Brenda Ritchie regarding streetlights and stop signs. Maybe put it on next week's agenda for your recommendation to Council.

Thanks
Al

Begin forwarded message:

From: Brenda R <loulou2528@yahoo.com>
Date: October 27, 2020 at 10:09:30 AM EDT
To: Al MacNevin <macnevin@sympatico.ca>
Subject: Lights

Goodmorning Al, just wondering if the town can install a street light corner of shaftsbury and harbourview rd, corner of harbourview and hwy 6 and one right at enterance at marks shell for its way to drk in all these places for people, kids, animals, also very drk just outside the brewery store you need to drive with high beams on . And one more thing can the town not look into a 4 way stop at harbourview rd and hwy 6 ?This would slow down the traffic since no cops want to do anything about speeders, last night people passing to race into town and back out, and the honking that was going on at tims last night people trying to get in and out and the people that didnt want to go into tims were passing and coming right onto our side of rd as we drove by, dont get me wrong i think its great for this business in town , then maybe a 4 way stop at 540 by cockburn /hwy 540 would take care of that prob down there to. We can slow down this traffic if we all work together before its to late. I know alot of the people that go by here over 40 km way over , one last thing, why is the 40 km sign begins outside my daughters house coming into town?? Should this not be out by complex ? Im sure it was before. Thanks Al for your time your great mayor btw. Brenda
Sent from my iPhone

Total Control Panel

[Login](#)

To: dwilliamson@townofnemi.on.ca
From: macnevin@sympatico.ca

Message Score: 1
My Spam Blocking Level: Medium

High (60): Pass
Medium (75): Pass
Low (90): Pass

[Block](#) this sender
[Block](#) sympatico.ca

This message was delivered because the content filter score did not exceed your filter level.

Sustainable Community Plan

- Final Plan was approved in June 2011.
- The Plan was completed by DPRA Canada.
- Plan cost: \$60,000
- We received 50% funding from FCM's Green Municipal Fund- \$30,000 and the Municipality contributed \$24,600 (Cash) and \$5,400 (In-Kind) towards the remaining project costs.
- This plan was developed in conjunction with 54 community stakeholders.

Actions that NEMI has achieved within our Sustainable Community Plan

The Sustainable Community Plan identified **184 actions** within the specified objectives to achieve. Since the creation of this plan in 2011, staff have identified that the municipality has implemented and achieved **80 of the 184** these actions that were identified.

Goal 1: Economic Vitality

- **1.1.1-** Municipal staff is currently drafting an Economic Development Plan for the municipality (2020).
- **1.1.2-** Municipal staff worked with Manitoulin Brewing Company to start up their business within our municipality.
- **1.1.3-** Continued to liaise with external agencies through municipal, provincial and senior's levels of government to investigate potential opportunities to attract economic investment.
- **1.1.5-** Reviewed town policies and by-laws to ensure they promote and encourage development opportunities.
- **1.2.2-** Expanded the town's website to include a business section that lists all our businesses within NEMI and their contact, website, and social media information.
- **1.2.3-** The municipality has partnered with local artists and arts organizations to utilize municipal spaces to sell their art and wares, as well as the municipality has allowed the NEMI Farmer's Market vendors to utilize the Market Garden Pavilion along the waterfront for their weekly market from May to October.
- **1.3.3-** Continue to support for local promotional events put on by local businesses (i.e. BIA's Ladies Daze/Nights, Canada Day Celebrations, Shop Local campaigns, etc.)
- **1.3.4-** Municipal staff continue to share information and resources to local businesses on staff development, training opportunities and changes in legislation as available.
- **1.3.7-** Development of the Sheguiandah Archaeological Site through the Centennial Museum of Sheguiandah, which the increased revenues and traffic from guided tours will help to increase the museum's future sustainability.
- **1.3.8-** Municipal staff continue to support existing businesses by sharing information on potential funding opportunities, programs, and incentives to help them grow and expand their business on a regular basis. Staff will also provide support and assist local businesses with the development of their funding applications.
- **1.3.10-** Encourage local businesses to have a web presence and continue to provide information on funding opportunities that can support our local business, such as the Business Improvement Technology Fund, Covid Technology Adaptation Fund, NOW Program, NOHFC's Business , Digital Main Street's funds.
- **1.3.11-** Municipal Staff continue to share information on summer student funding opportunities and hiring incentives with local businesses

Goal 2: Agricultural Land and Products

- **2.1.3-** Ongoing work with local agriculture businesses to provide resources and links to funding opportunities available to assist with economic stresses.
- **2.1.4-** The municipality provides the use of municipal space (Market Garden Pavilion) to the NEMI Farmer's Market and their vendors for their weekly farmer's markets from May to October annually. The municipality also shares and promotes the Farmer's Market through its social media pages and municipal website calendar.
- **2.1.5-** Municipal staff continue to encourage co-op partnerships between farms and have assisted in the past with the development of funding applications for co-ops between local farmers in NEMI.
- **2.3.2-** The municipality continues to promote and encourage the creation of community gardens and has leased municipal property (on Cockburn Street) for the creation of a community garden.
- **2.3.6-** Municipality allows the NEMI Farmer's Market to utilize the Market Garden Pavilion, which mainly sits empty for their weekly farmer's markets.

Goal 3: Tourism

- **3.1.2-** Continued to support tourism operators to increase tourism to the area. In 2020, the municipality was responsible for running the Information Center and promoting and driving business to local operators.
- **3.1.3-** Municipal staff continue to contact and encourage companies to provide regular tours and transportation options for tourists.
- **3.1.5-** Official Plan and Zoning of Highway 6 corridor is now mainly commercial, which could open future opportunities for development along this corridor.
- **3.1.5-** Construction of the new Tim Horton's business within our community, which opened in October 2020.
- **3.2.1-** Development of the waterfront area to include two pavilions with washrooms for public usage as well as outdoor space for events and activities. Looking to partner with local businesses in 2021 to provide additional events/activities along the waterfront area.
- **3.2.2-** Significant upgrades to our waterfront in 2020 to help mitigate rising water levels as well as the installation of a pedestrian bridge and creation of additional flowerbeds along our waterfront in 2018.
- **3.2.3-** The municipality continues to advertise various summer commercial opportunities in our municipality annually to prospective businesses.
- **3.2.4-** The Post Office is being fully utilized and all occupied space is currently being rented.
- **3.2.5-** Low Island has been developed and expanded as a place for children and tourists to enjoy, through washroom enhancements, swim dock upgrades and installation of a Splash Pad. Staff are currently exploring future enhancements including some accessibility upgrades and funding for a pump track and running track.
- **3.3.4-** Annual development of the NEMI Leisure Guides, with information on our municipal facilities, local attractions and festival and event details. (except in 2020 due to Covid-19)
- **3.3.5-** Our municipal website saw a major refresh in 2019 and will receive ongoing upgrades as part of our regular website maintenance contract with All-Net, our website service provider.

Goal 4: Municipal Infrastructure

- **4.1.1 & 4.1.2-** Council has recently supported three applications by organizations/local groups for community broadband initiatives to increase internet reliability and connectivity that could benefit our community of NEMI.
- **4.1.3-** Staff review the accessibility requirements as per the AODA on an annual basis to ensure compliance with this regulation.
- **4.1.4-** Town Office moved into a newly renovated Post Office Building in 2013. As part of this retrofit a new Council Chambers was created.
- **4.1.5-** Construction of a new Public Works building in Little Current.
- **4.1.5-** Construction of a Sand/Salt storage shed at the Little Current Public Works Garage.
- **4.1.6-** Cockburn Street was expanded.
- **4.1.8-** Reconfiguration of the Townline Road/Limekiln Corner.
- **4.1.10-** Updated inventory of the current state of municipal buildings is now included in our Asset Management Plan.
- **4.1.12-** Staff continue to explore current government grant opportunities to replace/retrofit municipal buildings.
- **4.1.14-** In Spring/Summer of 2020, Spider Bay Marina's main office saw a major renovation, improving the laundry facilities and customer lounge area to better meet the needs of our boaters.
- **4.1.16-** Public Works staff continue to evaluate the current road network and prioritize road projects as necessary and as identified in our Asset Management Plan.
- **4.2.1-** Current waste and storm water infrastructure is evaluated on a regular basis and projects are prioritized by Municipal staff and as identified in our Asset Management Plan.
- **4.2.3-** Lagoon expansion is currently underway and should be completed by February 2021.
- **4.3.2-** Municipal staff continue to research additional options for revenue generation to assist in the reduction of the dependence on the property tax base.
- **4.3.4-** Municipal staff continue to regularly update the municipality's Capital, Operating and Management Plans.

Goal 5: Environmental Stewardship

- **5.1.1-** Continue to educate the public and businesses on government programs and benefits related to environmental stewardship and responsibility.
- **5.1.7-** Continued maintenance of our municipal trail systems.
- **5.1.8-** Creation of Official Plan and new Zoning By-Law to ensure consistency with our plans.
- **5.3.2-** Creation of Energy Management Plan for the municipality in ____, which evaluates the energy efficiency of our municipal facilities and identifies benchmarks and targets for improvement.
- **5.3.5-** Staff continue to actively monitor and pursue funding opportunities and incentives to increase our energy efficiency. Our municipality also works with Green Economy North to assist with finding energy efficiencies and resources.
- **5.4.6-** Municipality continues to follow surface and ground source protection strategies to avoid contamination.
- **5.4.7-** Staff continue to work with Ontario Clean Water to find ways to improve the efficiency of our operations.

Goal 6: Social Services and Supports

- **6.1.2-** Continue to monitor the current physician status.
- **6.1.5-** Municipal staff work continue to work with Manor staff to inform staff about potential opportunities and assist with the development of funding applications.
- **6.1.10-** Continue to liaison with OPP on options to enhance policing/profile in the community. The construction of the new OPP Station in the new subdivision has enhanced the police's profile within our municipality.
- **6.2.1-** Support for the United Manitoulin Islands Transit shuttle service by allowing them to install bus stop signs throughout our municipality, as well as promoting their service on our municipal social media pages to our community members.
- **6.2.7-** Creation of the Linear Waterfront Trail from the Information Center to Low Island in 2011/2012 and extension of this trail in 2017/2018 to promote active transportation options throughout our town.
- **6.3.2-** New Official Plan promotes a variety of affordable housing options to support a diverse local economy.
- **6.3.3-** The municipality has issued an RFP for the Low Island property that was donated by Lily Fielding, looking for proposals from prospective developers to create seniors housing.
- **6.3.7-** Municipal staff continue to share and communicate available housing funding opportunities with current and prospective developers.
- **6.4.1-** Continue to work with community groups to seek ways to encourage volunteerism by facilitating relationships with the Town. Municipal Staff are currently working on gathering information from our community organizations and groups regarding their organization, contact information and what opportunities to volunteer their group currently has and incorporating this information on a page on our municipal website.
- **6.4.2-** The municipality continues to encourage, support, and recognize the efforts of volunteerism and outstanding community contributions through our annual Volunteer Appreciation Evening, social media posts thanking our local volunteers and through our municipal website.

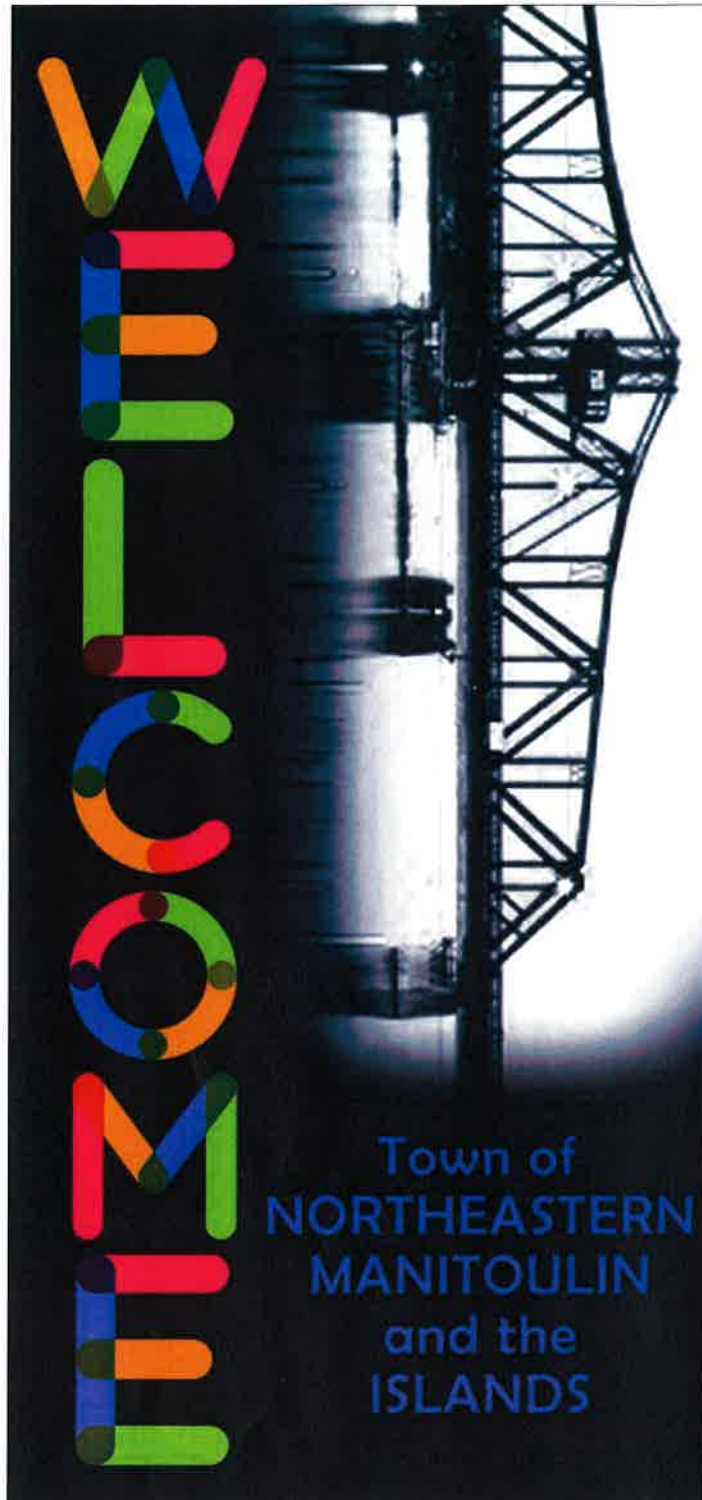
Goal 7: Active Lifestyles

- **7.1.1-** Creation of an Age Friendly Community Plan in 2016 that assesses and determines the social and community needs of seniors and provides opportunities and an action plan for our municipality to implement.
- **7.1.2- A feasibility study for the establishment of an aquatic facility has been completed by a group of**
- **7.1.3-** Municipal staff continue to provide, promote, and encourage a variety of programs and activities for citizens of all ages.
- **7.1.6-** The municipality continues to promote opportunities for passive recreation through the creation of additional walking trails throughout our community.
- **7.1.7-** Municipal staff continue to work with new community organizations to offer a variety of recreational opportunities for residents and tourists. Some new program offerings that have taken place include Yoga, Ultimate Frisbee at Low Island Park, Paint like Bob Ross classes, crafts for seniors and due to Covid-19, the addition of virtual programs.

- **7.1.9-** Creation of the Linear Waterfront Trail from the Information Center to Low Island in 2011/2012 and extension of this trail in 2017/2018 to promote active transportation options throughout our town.
- **7.1.10-** Continued support and encouragement of residents to participate in year-round sports and leisure activities (such as hunting, fishing, curling, winter walking programs, youth soccer and ball programs, etc.)
- **7.2.1-** Municipal Staff have developed an inventory of current recreational and leisure opportunities.
- **7.2.2-** Municipal Staff continue to evaluate and monitor recreational infrastructure on a yearly basis.
- **7.2.3-** Continued enhancements to existing parks including significant upgrades to Low Island Park (washrooms and creation of a Splash Pad) and a revitalization of Turner Park to include walking trails, gazebo, accessible picnic tables, flower garden and meditation labyrinth.
- **7.2.9-** Continued to provide essential services to the boating community through our services at Spider Bay Marina and our Downtown Docks. In 2020, we made several enhancements to the waterfront due to high water levels to ensure we can continue to provide key marine services at our downtown docks. In 2020, Spider Bay Marina also received several upgrades to their Main Office/Visitor Center to improve the experience for our boaters.
- **7.3.1-** Municipal staff continue to promote programs, activities, and events to both seasonal and full-time residents through a variety of channels including print media, social media (Facebook and Instagram), municipal website and word of mouth.

Goal 8: Heritage and Cultural Vibrancy

- **8.1.2-** Continue to research and investigate regulatory incentives and outreach techniques to preserve the built environment and cultural heritage.
- **8.1.4:** Currently developing the Sheguiandah Archaeological Site as a premier, cultural tourism destination for NEMI. Tours are anticipated to roll-out in Spring of 2021.
- **8.2.1-** Development of the Sheguiandah Archaeological Site, which will offer guided, interpretive tours for community members and tourists starting in Spring 2021.
- **8.2.3-** Creation of a community mural representing our unique, cultural history on the Worthington Street wall.
- **8.3.1-** Staff continue to evaluate, maintain, and update the Centennial Museum of Sheguiandah's infrastructure including existing buildings and surrounding property on an ongoing basis.
- **8.3.3-** The municipality continues to support the initiatives, programs, and events of the museum on a regular basis.
- **8.3.4-** Some technology (kiosk and iPad) has already been incorporated into the museum displays. Additional technology upgrades to the museum to be completed in 2021.
- **8.4.2-** Over the past five years the municipality has supported the Manitoulin Fine Arts Association and let them utilize the Artisan and Technology Center as a gallery space for the months of July and August annually (2020 was an exception due to Covid-19).
- **8.4.4-** Creation of the Artisan and Technology Center in 2013, which has in the past hosted a variety of art shows and is home to the Manitoulin Fine Arts Association summer art show annually (2020 an exception due to Covid-19).



Town of Northeastern Manitoulin and the Islands

2019-2022 DRAFT Strategic Plan

November 2020



The Strategic Initiatives Report Card evaluates progress towards the accomplishment of the specific objectives in the strategic plan. This provides an opportunity to evaluate and revise the supporting strategies and actions. The strategic initiatives report card is provided to Council annually, to outline the progress on strategic initiatives and the Municipality's progress in addressing Council's strategic directions.

Term of the Strategic Plan

The strategic plan is intended to guide the Town of NEMI for a four (4) year planning horizon. These four-year goals specify the priorities and directions to be focused on and reflect the planning cycles during Council's term.

However, this is a dynamic and evolving plan, created using an assessment of the environment at a specific point in time. As issues, challenges, trends and opportunities emerge, Council has the opportunity to update the strategic plan to ensure Council's evolving priorities and directions continue to be addressed.

Use of the Strategic Plan

The strategic plan is intended to be used to:

- Align decision making and resource allocation towards the achievement of specific objectives and goals that are consistent with the overarching vision and strategic direction set by Council
- To direct the development of municipal projects and initiatives to ensure they are consistent with the strategic plan.

Mission Statement

A mission statement captures the essence of the community and provides the general direction for setting specific goals and objectives. Based on input from residents, businesses, community organizations, municipal staff and members of Council, a comprehensive vision was created for the community (Sustainable Community Plan, 2011). This vision was captured in the following mission statement.

"Naturally beautiful, NEMI will strive to enhance, diversify and expand its economic base and entrepreneurial spirit; strengthen the health and well-being of all ages; honor its past and welcome its future, while maintaining its 'unique' quality of life on the Island."

Strategic Direction

Strategic direction represents the priorities and desired results to be achieved in support of the overall vision and mission. Once the strategic direction is set, the operations of the Municipality can be directed to specific goals and objectives that support that direction. Specific actions can then be taken to support the attainment of the goals and objectives.

The strategic directions identified through the planning process are as follows:

- Enhance community infrastructure
- Create an Age Friendly Community
- Strengthen the local economy
- Improve tourism promotion
- Ensure a livable, healthy and sustainable Community

Enhance Community Infrastructure

The Town of Northeastern Manitoulin and the Islands hopes to provide robust fixed infrastructure that satisfies the needs of a growing community that reflects our rate of growth and rural nature.

Goal: Enhance Community Infrastructure		Measurement
Roads and Sidewalks	Continue to maintain existing roads to a high standard by increasing the number of hard-surfaced roads.	Re-surface 3 kilometers of existing roads per year.
	Increase the number of sidewalks and their functionality within our community (i.e. heated sidewalks).	1000' feet of sidewalks to be completed.
	Explore options for hard surfacing.	Hard-surface 8 kilometers of new roads.
Buildings	Upgrading priority buildings (such as Recreation Centre, Spider Bay Marina and a Sand/Salt Shed in Sheguiandah)	Build Sand/Salt containment shed in Sheguiandah Public Works yard.
Waterfront Development	Complete a study to assess and define mitigation strategies to deal with the impacts of water levels (high and low) on our community and municipal waterfront infrastructure.	Complete Study.
Internet Accessibility	Explore options and availability of broadband and increased internet connectivity in our community.	Increase Rural Connectivity by 10%.
Parks and Recreation	Explore further development of the Sheguiandah Government Dock area, including creation of space and additional dockage for boaters and seasonal usage.	Creation of park at Government Dock Area.
	Continue to enhance Low Island Park to include the upgrade of washrooms and potential for additional recreational opportunities (pump track and running track).	Install running track and pump track at Low Island.
	Creation of a dedicated off-leash dog park.	Identify a group to fund/operate a dog park.
Water and Sewer infrastructure	Ensure upgrades on both water treatment plants continue on a regular basis.	Contribute to Little Current's Water Reserve by \$100,000/year and Sheguiandah's Water Reserve by \$10,000/year.
	Explore the possibility of the installation of a water tower.	Cost the installation of a water tower for Little Current and Sheguiandah.

Create an Age-Friendly Community

Age-friendly communities enable all citizens to live safely, age actively, maintain their health and participate fully in their communities. We will continue to work cooperatively with other levels of government, not for profit organizations, businesses and the community with a goal to ensure age-friendly status for all who live, work, visit or play in our community.

Goal: Create an Age-Friendly Community		Measurement
Develop Turner's Park	Support the development of Turner's Park into an age-friendly space for adults and seniors within our community to enjoy. This re-development could include adequate seating, gazebo, community garden space, and meditation garden.	Develop Turner's Park by purchasing and building a gazebo, development of garden space and meditation garden.
Increase Accessibility	Make areas (curbs, sidewalks and handicapped parking spaces) within our municipality accessible.	Cut curbs down within handicapped parking spaces to make more accessible.
Library	Explore options for how the Library can continue to be a vital focus for seniors within our community.	Assist Library with funding applications.
Encourage and Promote the provision of services available to seniors	Lobby the government for a Service Ontario location within our community.	Secure a Service Ontario location within NEMI.

Improve Tourism Promotion

The Municipality will work with its partners in tourism to become a more recognizable tourism destination by focusing on tourism infrastructure development, product development and marketing. The Town of NEMI has a very solid offering of both natural and built tourism assets. Coupled with the existing great lakes shoreline, picturesque vistas, rural countryside, restaurants, accommodations, events, festivals, historical, cultural, and artistic offerings, NEMI has the attractions to entice tourists – locally and abroad. Continued work needs to focus on ensuring that NEMI has the right infrastructure in place to stimulate tourism product development and proper marketing as a tourism destination.

Goal: Improve Tourism Promotion		Measurement
Tourism Product Development	Further develop our look-outs (McLean's Mountain and Strawberry Look-outs) to make them tourist destinations.	Installation of gazebos at both McLean's and Strawberry Channel look-outs.
	Historical interpretation/ guided tours within our community.	Explore possibility of providing historical tours within our community.
Focus on Marketing and Promotion	Increased tourism marketing initiatives.	Invest \$10,000 per year in Tourism and Marketing Development.
	Explore options to utilize technology to promote our tourism assets	
	Creation of marketing materials to showcase our tourism assets within our community. (I.e. Fall Color Tours, historical signage and trails).	

Ensuring a Livable, Healthy and Sustainable Community

The Town of NEMI understands that building a well-planned, well maintained and attractive community will attract people to live, work and play in the community. NEMI will work hard with their community and economic development partners to create the community that stands out among other Manitoulin Island communities.

Goal: Ensuring a Livable, Healthy and Sustainable Community		Measurement
Protect the Natural Environment and make NEMI more Sustainable	Continue to plant trees throughout our community and green spaces.	Plant a minimum of 5 trees per year.
	Explore options for energy use reduction as identified in our Energy Conservation and Demand Management Plan.	Reduce energy consumption of our municipal buildings by 20% by 2022.
	Build a structure to contain salt stored at both the Sheguiandah and Little Current public works yards.	Build Sand/Salt containment shed.
	Explore composting at landfill to aid diversion efforts and increase life expectancy.	Complete a cost-benefit analysis for a composting program.
	Continued and/or increased protection of our natural environment (i.e. Mapping of wetlands, endangered species and green spaces)	Map natural heritage features.
Set affordable rates for residents	Keep water rates a reasonable level for our residents	Continue to seek cost efficiencies in the water system.
Development of Municipal Property	Work with interested partners/businesses to explore potential development opportunities for the property located by Low Island that was donated by the Lily Fielding Foundation to the municipality.	Issue a Request for Proposal (RFP) for development of this property to identify potential developers and uses for property.

This Strategic Plan provides Council, Staff and the Community with the goals and objectives of Council for the current term and will be used as guiding document for priority setting and decision making. It is an evolving document and will be reviewed on an annual basis to ensure that the specific objectives identified in the plan remain relevant and consistent with the social and economic environment in the Town of Northeastern Manitoulin and the Islands. At all times, Council reserves the right to deviate from the established objectives to pursue emerging opportunities for community growth and development or to address priority needs.

Sustainable Community Plan

Town of Northeastern Manitoulin and The Islands ☒



Final Plan

June 23, 2011

DRAFT Version 2 June 23, 2011

This plan has been developed by DPRA Canada in consultation with the Town of Northeastern Manitoulin and the Islands, Staff, Council and Residents.

This plan has also been produced with the assistance of the Green Municipal Fund, a fund financed by the Government of Canada and administrated by the Federation of Canadian Municipalities. Notwithstanding this support, the views expressed are the personal views of the author(s), and the Government of Canada and the Federation of Canadian Municipalities accept no responsibility for them.

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ACKNOWLEDGEMENTS

The Town of Northeastern Manitoulin and the Islands Sustainable Community Plan would not have been successfully completed without the extraordinary efforts, professional attitude and energy of many individuals, including the Sustainability Steering Committee, Council Members, Staff and the community over the 6 months of this process.

Leadership and coordination contributions for this important undertaking were led by Ms. Kristin Luoma, Economic Development Officer and Mr. David Williamson, Chief Administrative Officer.

The Sustainability Committee, comprised of Councillor Michael Erskine and Councillor Bruce Wood provided insight and advice throughout the sustainable community planning process.

The Mayor and Council provided valuable external direction and critique at key points in the process, including Mayor Joe Chapman, Deputy Mayor Al MacNevin and Council members Christina Jones, Marcel Gauthier, Dawn Orr, William Koehler, and Paul Skippen.

We would like to thank the following community members and stakeholders for their contributions to the development of this Sustainable Community Plan:

- Anita Brunet-Lamarche, Tourism and Culture
- Bill Strain
- Bruce O'Hare, Anchor Inn
- Dave Hill, United Church of Canada
- Dr. Pat Julig
- Dawn Madahbee, Waubetek
- Faye Stevens, United Church of Canada
- George Quinn, McGregor Bay Association
- Gillian Woodroffe, McGregor Bay Association
- Heidi Ferguson, Centennial Museum
- Ivan and Betty Edwards
- Joanne Wade
- John Hodder
- Jown Showard
- Karen Tracey, NOAA
- Kyla Jansen, Honora Bay Riding Stable
- Leila Coulan
- Mary Nelder, LAMBAC
- Mike Wilding, Borderline Board Shop
- Petra Wall
- Richard Lathwell
- Rick Martin, Northland Power Corp.
- Roy Jetty
- Shannon Cranston, Loco Beanz Coffee House
- Tom Callaghan, Little Current Curling Club
- Ted Smith, Manitoulin Farmers Market
- Wendy Gauthier
- Arik Theijsmeijer, FedNor
- Brian Bell, OMAFRA Representative
- Chris Stewart
- Derek Graham, Manitoulin Health Centre
- Esther Spadzinski, Northern Development Officer
- Gary Green, NEMI Rate Payers Association
- Georgie Hari, Museum Advisory Committee
- Heather Thoma, Community Food Network
- Irene Callaghan, NEMI Ratepayers Association
- Jim McBain, Streetwise Development
- John Foster, LAMBAC
- Joseph Jaeckel, NEMI Ratepayers Association
- Justin Tilson, Resilient Manitoulin
- Kevin Eshkawkogan, Great Spirit Circle Trail
- Laura Wall, MTA
- Linda Belton, Sudbury District Health Unit
- Mark Vopini, CSAC
- Melissa Peters
- Pamela Williamson, AOK Health Centre
- Ruth Ann Bastert
- Rick and Gail Goos
- Rick McCutcheon, BIA
- Sandy McGillivray, Community Historian
- Todd Gordon, NOAA
- Stan Ferguson, Harbour View Marina
- Stu and Betty Harris

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Appendix A: References and Documents Reviewed

Appendix B: Interview Questions

Appendix C: Workshop Advertisement and Presentation

LIST OF ACRONYMS

AMO	Association of Municipalities of Ontario
BRE	Business Retention and Expansion
CMHC	Canada Mortgage and Housing Corporation
CDC	Community Development Corporation
DSSAB	District Social Services Administration Board
GHG	Greenhouse Gas Emissions
ICSP	Integrated Community Sustainability Plan
FCM	Federation of Canadian Municipalities
FedNor	Federal Economic Development Initiative for Northern Ontario
FONOM	Federation of Northern Ontario Municipalities
LAMBAC	LaCloche-Manitoulin Business Assistance Corporation
LEED	Leadership in Energy and Environmental Design
NOHFC	Northern Ontario Heritage Fund Corporation
NOAA	Northern Ontario Aquaculture Association
NEMI	Northeastern Manitoulin and the Islands
OMAFRA	Ontario Ministry of Agriculture, Food and Rural Affairs
OP	Official Plan
PCP	Partners for Climate Protection
PSAB	Public Sector Accounting Board
RRAP	Residential Rehabilitation Assistance Program
SCP	Sustainable Community Plan

1.0 INTRODUCTION

The Town of Northeastern Manitoulin and the Islands (NEMI) spans a geographic area of 495.04 square kms¹ and has a population of approximately 3000 residents. NEMI is located approximately one hours' drive south-west of Sudbury on the north-eastern tip of Manitoulin Island. It is comprised of a number of towns, a hamlet, rural areas and the lake shore.

Figure 1: Location of Northeastern Manitoulin and the Islands



The convenient location, desired geography and unique culture makes the Town of NEMI a summer destination for marine visitors travelling the North Channel as well as a desirable location for cottagers, enjoying the summer months. Little Current, the main business area of NEMI, is also a prime location for cultivating innovation and new business development because it is located only minutes from the TransCanada Highway.

The Town of NEMI also has a wide variety of social, recreational and cultural activities, including an increasingly successful annual country music festival, adventure and eco-tourism opportunities. The Town of NEMI offers a 'great quality of life for its residents and relaxing get away for city visitors' however it is also faced with local and national forces of changes.

¹ Statistics Canada. (2006). <http://www12.statcan.gc.ca/census-recensement/2006/dp-pd/prof/92-593/details/Page.cfm?Lang=E&Geo1=CSD&Code1=3551017&Geo2=PR&Code2=35&Data=Count&SearchText=Northeastern%20Manitoulin%20and%20the%20Islands&SearchType=Begin&SearchPR=01&B1=All&Custom=>

The Town has been instrumental in supporting initiatives to protect and enhance the social, cultural, economic and environmental well-being of the community and has developed this Sustainable Community Plan to ensure preparedness in the future to respond to these changing needs to achieve long-term well-being.

This project, funded by the Town of NEMI and the Green Municipal Fund, was based on examining the long term sustainability (10 years) and management of the Town's cultural, societal, economic and environmental assets.

The process to develop the SCP included input from residents, stakeholders, Council and staff. The process is a result of the community's desire to achieve long term well-being by focusing on the priorities / main issues that NEMI faces over the next 10 years.

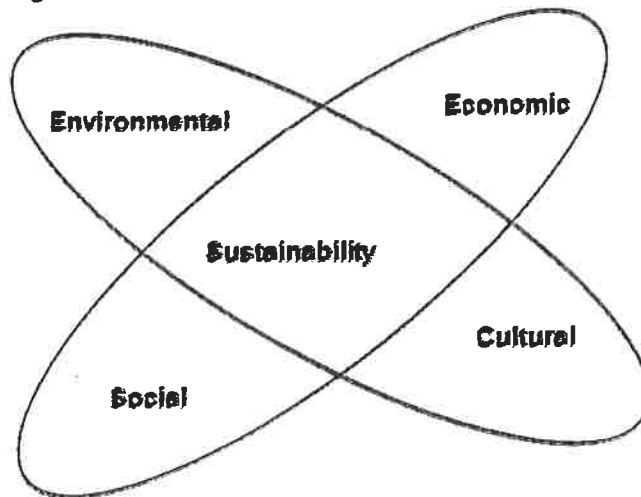
1.1 What Is a Sustainable Community Plan?

The Town of NEMI has developed a Sustainable Community Plan (SCP) that focuses on balancing the four pillars of sustainability. NEMI recognizes the importance of balancing social, cultural, economic and environmental actions to achieve sustainability across the Town. Sustainability is achieved when each of the four pillars are equally evaluated and balanced actions are created.

Sustainable community planning and the four-pillar model of sustainability varies from some past models in that it is concerned not just with retaining and attracting local businesses, services, and resources, but also with doing so in an environmentally, socially and culturally beneficial manner.

This model recognizes that a community's quality of life and residents' well-being is closely related to the vitality and quality of its economic services and community cohesion. The four-pillar model further recognizes that the contribution of culture to building lively towns and communities where people want to live, work, and visit, plays a major role in supporting social and economic health.

Figure 2: Four Pillar Model of Sustainability



The Plan, which reflects an example of leadership within the Northern Ontario municipalities, provides the opportunity to continue to support the northern area's commitment to environmental sustainability. The Federation of Northern Ontario Municipalities (FONOM)'s Response to the Proposed Growth Plan for Northern Ontario includes a section on promoting environmental stewardship, whereby the province's programs support and aim for a more sustainable future.²

1.2 Why Develop a Sustainable Community Plan?

Municipalities across Canada are developing Integrated Community Sustainability Plans (ICSP) as a framework or mechanism to follow to implement sustainable actions that will lead the municipality in a sustainable direction over the long-term.

The Federal Government has been providing funding to environmentally sustainable municipal infrastructure projects and capacity building projects. The Gas Tax Funds support reduced Greenhouse Gas (GHG) Emissions and cleaner air and water. The federal requirements for an ICSP include:

- A coordinated approach to community sustainability (e.g. linkages of various plans, planning and financial tools that contribute to sustainability objectives);
- Reflection and integration of social, cultural, environmental and economic sustainability objectives in community planning;
- Collaboration with other municipalities, where appropriate, to achieve sustainability objectives; and
- Engaging residents in determining a long-term vision for the municipality³.

The NEMI SCP is a planning initiative that will assist the Town in achieving long-term well-being by focusing on the priority/main issues that NEMI faces over the next 10 years. Specifically, NEMI aims to mitigate and prepare for changes in climate change, energy supply and pricing, aging population and changing demographics. Local preparedness is a key aspect in dealing with and mitigating the issues and it has been shown that communities are able to better cope with change when a plan is in place.

NEMI has focused on identifying its priorities and becoming aware of the issues it faces over the next 10 years. The Sustainable Community Plan facilitates the establishment of a policy and funding framework needed to guide implementation, document success and be flexible to changing and evolving priorities.

The Sustainable Community Plan is a collaborative and inclusive community planning tool that identifies the desired future for the community; what it looks like, how it functions, and how to achieve it. Existing policy documents, implementation tools, business plans and budgets of the Town of NEMI will be updated to reflect the vision, objectives and actions of the Sustainable Community Plan to engage in a process toward a desired future.

² Federation of Northern Ontario Municipalities. (2010). *Response to the Proposed Growth Plan for Northern Ontario*. <http://www.fonom.org/sites/default/files/documents/Federation%20of%20Northern%20Ontario%20Municipalities-Response%20to%20the%20Northern%20Growth%20Plan.pdf>

³ Infrastructure Canada. 2005. *Gas Tax Agreement*. Available on-line at: http://www.infrastructure.gc.ca/ip-pi/gas-essence_tax/gt_cam_on_e.shtml

Specifically, the Sustainable Community Plan will be actively used as a Council planning and decision making tool on an annual basis to demonstrate a commitment to a forward way of thinking and a governance model that includes sustainability.

1.3 Process to Develop the Sustainable Community Plan?

The process to develop the Sustainable Community Plan identified and assessed future priorities, as well as growth and development opportunities. The process touched upon economic, social, cultural and environmental issues as NEMI focused on its long-term sustainability and health. The process also encouraged input on the development of strategies that capitalize upon the many strengths and opportunities in the area.

As part of this process, NEMI recognized the importance of collaborating with residents, partners, stakeholders, staff and council on town matters. The development of the SCP engaged residents, staff, partners and Council in a dialogue about the strengths and opportunities around the Town that could be capitalized upon to achieve long-term sustainability. The process to develop the SCP was supported by a Steering Committee comprised of Councillors and Staff.

The process to develop the SCP is presented below.

1.3.1 Sustainability Steering Committee

A Sustainability Steering Committee, comprised of Town staff and council representatives was established, with the mandate of providing input into the SCP planning process, development of the Plan and reviewing project deliverables.

The Sustainability Steering Committee met at key intervals during the plan process. There were four Steering committee meetings held:

- Meeting #1: Introductions and approval of the planning process
- Meeting #2: Update on the process
- Meeting #3: Review of the draft vision, goals and objectives
- Meeting #4: Review of the draft action tables

1.3.2 Background Research

This task included collecting, reviewing and analyzing documents from a wide variety of sources, including programs, policies, literature and studies. This included a review of the Town's existing corporate and community sustainability initiatives and programs (and anticipated) master plans, studies, initiatives and programs to determine if there were gaps.

Appendix A includes a list of all the documents and literature reviewed as part of the process to develop the Sustainable Community Plan for NEMI.

1.3.3 Key Stakeholder Interviews

To support the sustainable community planning process, over 40 key informant interviews were completed. Participants were asked open-ended questions that were used to start the sustainable community planning discussions.

Participants provided responses with respect to what a sustainable NEMI meant to them and how they perceived the Town in the future (10 years and beyond). The Participants identified the most important sustainability issues and priorities facing the Town of NEMI and provided responses with respect to current social, environmental, economic and community strengths, weaknesses, opportunities and threats. Barriers were identified and actions were proposed that could be undertaken by the Town and partners to achieve sustainability.

Appendix B includes the list of interview questions.

1.3.4 Visioning and Action Planning Workshops

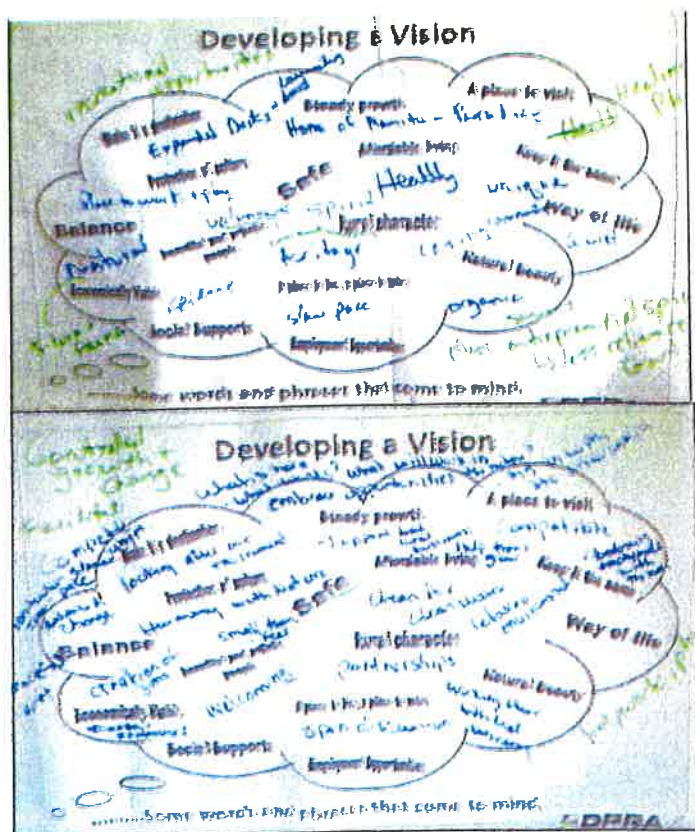
There were two community workshops organized to discuss a vision, goals/focus areas and actions that should be incorporated in the NEMI Sustainable Community Plan. The workshops were held at the Centennial Museum in Sheguiandah on February 8th, 2011 and at the Recreation Centre in Little Current on February 9th, 2011. Over 40 participants attended and provided comments on sustainability key issues, concerns and actions.

At each of the workshops, participants brainstormed a vision for the Sustainable Community Plan. Comments received on the vision are presented in the figures below and included:

- A place to live, a place to grow, an island destination for the future
- Embracing, highlighting and showcasing our rich cultural and natural heritage, NEMI's safe, clean and healthy community will build partnerships to ensure an affordable place to live, work and grow
- NEMI- leading the island to the future
- Where spirits come to play
- Anchored to our past, sailing into our future
- Sand, surf and sailing
- Keep Manitoulin the way it is
- Naturally Beautiful
- Live, love, laugh in the wonders of Manitoulin

The Workshop Advertisement and Workshop Presentation are presented in Appendix C.

Figure 3: Visioning Sessions



2.0 THE SUSTAINABILITY FRAMEWORK

This section presents the sustainability framework developed through the engagement process and background research.

2.1 Components of the Plan

The Sustainable Community Plan for the Town of NEMI is comprised of a vision, goals / focus areas, objectives, actions and an implementation strategy.

Vision	The Vision is a general statement that presents a timeless inspirational view for the ideal future of the Town.
Goals	Goals are qualitative statements that highlight key issues raised during the sustainable community planning process, add depth to the vision statement and chart the direction for the plan.
Objectives	Objectives are more specific statements of the general goals and describe how the goals will be achieved. Each goal has multiple objectives.
Actions	The actions refer to specific tasks that need to be taken to achieve the objective.
Implementation	The implementation section includes the steps necessary to ensure that the proposed actions are implemented by the Town and partners and sustainability progress is measured.

2.2 Our Vision

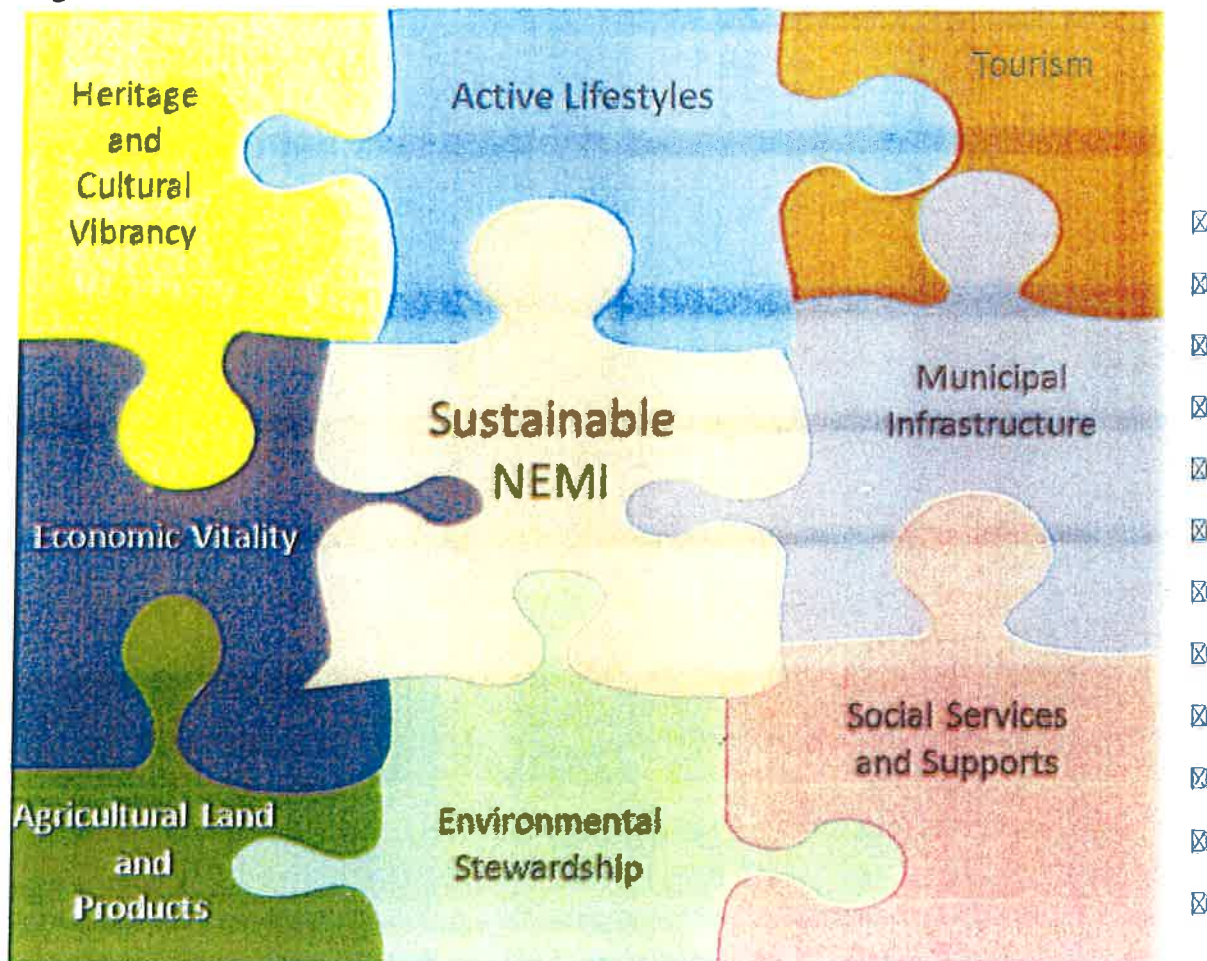
The vision developed for the Sustainable Community Plan is:

Naturally beautiful, NEMI will strive to enhance, diversify and expand its economic base and entrepreneurial spirit; strengthen the health and well-being of all ages; honour its past and welcome its future, while maintaining its 'unique' quality of life on the island.

Residents and stakeholders developed a comprehensive list of objectives and actions to achieve the vision for a sustainable NEMI. Many of these actions identified were specific to certain goals or focus areas that when balanced will achieve a sustainable community.

The Sustainable Community Plan for the Town of NEMI identifies 8 focus areas or goals that include objectives and actions that will guide the Town towards sustainability over the next 10 years. Each of the puzzle pieces (Figure 4) represents a goal or focus area. The puzzle pieces fit together to complete a Sustainable NEMI. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities).

Figure 4: Sustainable NEMI



3.0 ACTION PLANS

The following action plans (in no particular order) include background information related to each focus area and the identified objectives and actions that will assist the Town in achieving long-term well-being. There have been no priorities identified for the goals, objectives or actions. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities). The focus area and objectives include:

Goal 1: Economic Vitality

- 1.1: To research and explore options to diversify the economy through more business development opportunities.
- 1.2: To market, promote and encourage the attraction and retention of more sustainable businesses.
- 1.3: To promote, support and encourage the existing local businesses.

Goal 2: Agricultural Land and Products

- 2.1: To protect and maintain existing Family Farms.
- 2.2: To utilize the current land base for new and sustainable agricultural opportunities.
- 2.3: To encourage the production and consumption of local and regional foods.

Goal 3: Tourism

- 3.1: To protect and expand tourism assets.
- 3.2: To further revitalize waterfronts and Downtown Cores.
- 3.3: To market and promote Tourism opportunities.

Goal 4: Municipal Infrastructure

- 4.1: To provide clean, safe, protected and maintained sustainable municipal infrastructure.
- 4.2: To develop and maintain sustainable waste and storm-water systems to support future growth.
- 4.3: To expand the current tax base for continued growth and stability.

Goal 5: Environmental Stewardship

- 5.1: To continue to demonstrate environmental leadership and responsibility to protect the land and natural environment of NEMI.
- 5.2: To continue to decrease the per capita tonnage of waste generated within the Town.
- 5.3: To improve energy efficiency and energy conservation in municipal buildings.
- 5.4: To continue to preserve and protect water quality and natural water sources.

Goal 6: Social Services and Supports

- 6.1: To ensure that residents have access to local health services that meet the primary needs.
- 6.2: To explore options that will assist community members and tourists to get around.
- 6.3: To encourage the development of affordable and accessible housing for Seniors.
- 6.4: To continue to support and encourage volunteerism of all ages.

Goal 7: Active Lifestyles

- 7.1: To ensure that residents enjoy a community that fosters social interaction and healthy lifestyles for all ages.
- 7.2: To preserve, maintain, protect and better utilize current recreational spaces.
- 7.3: To build awareness of available services.

Goal 8: Heritage and Cultural Vibrancy

- 8.1: To further explore and develop potential cultural heritage opportunities.
- 8.2: To protect and promote the cultural heritage of the area.
- 8.3: To further develop the Centennial Museum as a tourist destination and the keeper of local heritage and history.
- 8.4: To promote, support and showcase culture, arts and entertainment as a regional tourism attraction.



Goal 1: Economic Vitality

The economy of NEMI is currently driven by seasonal tourism activities, supported somewhat by local retail, small-businesses and the agricultural sector. The town is a popular summer tourist destination supported and sustained by tourist outfitters and operations that benefit from a large influx of summer residents and tourists. The location of the Town of NEMI, only minutes from the Trans-Canada Highway, Canada's main transportation corridor, and about one hour from Sudbury creates easy access to national and international markets.

The population of NEMI is growing at a rate of 7.1% which is higher than the provincial rate of 6.6% for the same time period⁴. The population of NEMI is also characterized by a higher than average median age of its population (47.4 years in comparison to Ontario's 39.0 years). This 8-year gap can be explained by both higher number of seniors and lower number of younger, especially working-age residents. With time, this gap in median age may widen even further if more seniors choose Manitoulin Island as their retirement destination.⁵ It is a possible scenario considering successful outcomes of the development and marketing initiatives of the "Retire Manitoulin" project (in which the Town of NEMI is participating). An increase in population could assist with strengthening the existing businesses and opening up new service opportunities.

The age distribution of NEMI's population is also a significant factor attributing to the town's 2005 median income being 30% lower than provincial income (\$44,097 compared to \$60,455). In addition 45% of the town's total population 15 years and over were not in the labour force (this figure was 33% for Ontario).⁶ Some residents indicated that young families were challenged with remaining in the community because of a limitation in available employment options. Some indicated that the available manufacturing jobs and tourism opportunities were seasonal and did not pay adequate wages. The Town has been successful at attracting health professionals because of its hospital, its lifestyle and its affordability offered to interested health care workers.

Current businesses in the community include, restaurants, small retail businesses, specialty shops and boutiques and tourism outfitters. The Northern Ontario Aquaculture Association located in Little Current, coordinates various activities such as farm site tours, development of Best Management Practices, and public relations and education related to aquaculture. The Aquaculture industry provides employment in numerous Northern Ontario communities including a processing facility in Little Current that employs between five and six full-time employees plus additional part-time workers when the workload is heaviest⁷. Aquaculture continues to be a thriving industry in northern Ontario rural Communities, specifically in communities that have suffered due to the demise of traditional fisheries and forestry and the loss of family farms. Aquaculture has been successful in areas where other

⁴ Statistics Canada, 2006 Census

⁵ A market study conducted by Care Planning Partners (CPP) forecasted that by 2022 island's population can reach approximately 5,000, with majority of new residents likely to be retirees (cited in *LaCloche Manitoulin...Let's Keep Going!*. LAMBAC's Strategic Plan for Economic Development 2005-2010).

⁶ Statistics Canada defines "not in the labour force" those persons 15 years and over, excluding institutional residents, who are neither employed nor unemployed. It includes students, homemakers, retired workers, seasonal workers in an 'off' season who were not looking for work, and persons who could not work because of a long-term illness or disability.

⁷ Ontario Aquaculture accessed on-line at <http://www.ontarioaquaculture.com/spotlight.html>

industries have difficulty taking root and remaining competitive, however there has not been a lot of growth in this area because of regulatory and environmental concerns⁸.

A large challenge expressed by residents was how to balance the desire for economic growth while maintaining the traditional Manitoulin culture. Residents recognize the economic vitality of the Town is dependent on these local businesses, well-trained and available staff, additional educational attainment and training opportunities to develop and maintain a skilled, innovative and healthy population.

In order to improve the economy of NEMI, a number of economic factors need to be addressed. Economic diversification and sustainability of the existing businesses is an important component of this SCP.

There were a number of opportunities identified that could assist with diversifying the economy and creating new employment opportunities such as increased home businesses and small business opportunities. Available internet and on-line work opportunities create new business possibilities and new forms of promotion.

The following objectives⁹ were identified that support the goal of Economic Vitality:

- **Objective 1.1:** To research and explore options to diversify the economy through more business development opportunities.
- **Objective 1.2:** To market, promote and encourage the attraction and retention of more sustainable businesses.
- **Objective 1.3:** To promote, support and encourage the existing local businesses.



Objective 1.1: To research and explore options to diversify the economy through more business development opportunities

1.1.1. Develop an Economic Development Plan that includes a business diversification market study for NEMI to identify potential business opportunities and attract a variety of new commercial, industrial and service businesses to create a diversified economy that are consistent with the goals, values and unique lifestyle in NEMI. This would include completing an inventory of current businesses and identify where gaps may exist as well as identifying available lands for business development opportunities and develop a marketing strategy for available lands to build awareness and keep developers informed of land availability.

1.1.2. Identify opportunities to develop new niche businesses along with supporting opportunities and options (i.e. small business development financial supports available) to invest in small business, cottage industries and year round business opportunities (e.g. Small Brewery, Aquaculture, Honey Production, Arts and Crafts, Educational / Cultural tours).

⁸ Canadian Aquaculture Systems Inc. Strategy for Sustainable Aquaculture Development in Ontario, August 2009 (prepared for Northern Ontario Aquaculture Association).

⁹ There have been no priorities identified for the goals, objectives or actions. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities).

Objective 1.1: To research and explore options to diversify the economy through more business development opportunities

1.1.3. Continue to liaise with external agencies through municipal, provincial and senior levels of government to investigate potential opportunities to attract economic investment.

1.1.4. Explore shoulder season opportunities and develop a strategy that would encourage and promote shoulder season events (i.e. Festivals, Tourism, etc.).

1.1.5. Review Town policies and by-laws to ensure they promote and encourage development opportunities. If required, modify policies and by-laws to eliminate policies that inhibit or create barriers to economic development (i.e. taxi bylaws repeal or revision).

1.1.6. Research and identify business incentive policies to attract and retain new businesses including promotion of potential cottage industries (i.e. tax incentives, development charges).

1.1.7. Work with the local agriculture, aquaculture, arts, culture and heritage community groups to best determine how they can further contribute to the economic sector potential in NEMI.

Objective 1.2: To market, promote and encourage the attraction and retention of more sustainable businesses.

1.2.1. Develop and implement a tailored marketing program to attract more businesses to NEMI including new construction and development (linked to objective 1.1.1).

1.2.2. Expand the content on the Town's web page to highlight economic trends and issues facing NEMI as a tool to attract and encourage business development.

1.2.3. Encourage entrepreneurship with artisan community (linked to (1.1.7)).

1.2.4. Communicate funding opportunities for young entrepreneurs interested in business development activities.

1.2.5. Encourage the development of a golf course or driving range.

1.2.6. Encourage development in Green Energy Business.

1.2.7. Encourage Camp Site Development.

Objective 1.3: To promote, support and encourage the existing local businesses

1.3.1. Identify resources needed to complement existing businesses.

1.3.2. Encourage local businesses to adapt to the needs of consumer demand (i.e. longer business hours).

1.3.3. Continue to support local promotional events put on-by local businesses.

1.3.4. Educate work force to ensure employment standards are being met (fair wages, benefits, training, etc.).

1.3.5. Facilitate the establishment of an inventory or database of employment opportunities (seasonal and year round).

Objective 1.3: To promote, support and encourage the existing local businesses

1.3.6. Develop a plan to keep downtown cores vibrant, historic and populated with consideration for tax incentives and other local business development incentives.

1.3.7. Work towards future sustainability of the Manor, Museum, Library and Airport Operations by exploring options and specific action plans.

1.3.8. Provide Support to existing businesses seeking funding or other growth related activities (linked to 1.1.3 and 1.1.6).

1.3.9. Identify employment programs to assist in funding to increase wages.

1.3.10. Encourage local businesses to have a web presence and work together and set-up their own webpages with links and connections between local businesses.

1.3.11. Encourage local businesses to develop employment opportunities for NEMI youth (internships, apprenticeships, co-op placements).



Goal 2: Agricultural Land and Products

Agriculture and family farming continues to be an important lifestyle for residents of NEMI. Based on the data collected by Statistics Canada in 2006, 83% of all Manitoulin farms (215 out of 258) and farm operators (285 out of 345) were located in the Town of NEMI. In 2006, the majority (91%) of all town's 285 farmers reported that they lived on their farms. Out of all NEMI farmers, almost equal amount of farmers worked on their farms for the agricultural operation part-time (28% worked for less than 20 hours per week, and 26 % worked from 20 to 40 hours per week). For the rest, the weekly average was more than 40 hours¹⁰.

The topography of Manitoulin Island is characterized by the Canadian Shield, featuring bedrock outcropping, large areas of poorly drained, swampy conditions and large accumulations of glacial-fluvial deposits¹¹. Despite this physical limitation, the Island features a number of different soil types with productive soils falling into the range of Class 2 to Class 4 (according to the Canadian Agricultural Land-Use Classification System – Class 1 soil being the prime soil for agriculture). Within NEMI, there are a number of pockets of good agricultural land¹².

Farming activities in the area include dairy cattle, beef cattle and field crops (i.e. wheat, barley, oats, corn, soybeans, potatoes and hay crops). Agri-tourism (i.e. pick your own enterprises, road side stands, on-farm retail stores selling fresh produce and/or farm products) is increasingly being recognized as an important alternative or option for farming activity that can diversify the economic base and provide educational opportunities to local residents and tourists.

Agricultural groups in the area work to promote, build awareness and raise issues related to agriculture, including the Federation of Agriculture, Soil and Crop Improvement Association and other local agricultural groups (i.e. Manitoulin Cattlemen's Association, Manitoulin / West Sudbury Milk Committee, Agricultural Society).

Farmers' Markets are experiencing a resurgence in NEMI and across Ontario supporting a global trend of eating locally produced foods. Farmers market's held weekly through the summer and fall months in the Town of NEMI have provided the community members with local foods and products. These local Farmers Markets play an important role in supporting and generating local employment, eating locally produced in-season products and creating a social aspect and sense of community promoted by local farmers and other community members.

According to many residents and local farmers, agriculture supports steadily fewer families and few farm children are willing to make a career in agriculture on the Island. However, eating locally and being able to create home-grown solutions continues to be a sustainable solution preferred by many residents. Assisting local farmers with producing more foods and products and selling locally is the primary objective for this goal. The development of local food systems is a growing area of interest in North America and elsewhere and is viewed as a logical strategy to improve community economic vitality¹³.

¹⁰ Statistics Canada, 2006 Census of Agriculture, *Farm Data and Farm Operator Data*, catalogue no. 95-629-XWE)

¹¹ Northwestern Development Network, Algoma – Manitoulin Agricultural Economic Sector Profile (December 2009)

¹² Northwestern Development Network, Algoma – Manitoulin Agricultural Economic Sector Profile (December 2009)

¹³ Northwestern Development Network, Algoma – Manitoulin Agricultural Economic Sector Profile (December 2009)

The following objectives¹⁴ were identified that support the goal of **Agricultural Land and Products**:

- **Objective 2.1:** To protect and maintain existing Family Farms.
- **Objective 2.2:** To utilize the current land base for new and sustainable agricultural opportunities .
- **Objective 2.3:** To encourage the production and consumption of local and regional foods.



Objective 2.1: To protect and maintain existing Family Farms

- 2.1.1. Work with Family farms to research possible incentives, innovative strategies and technologies (and their associated costs/benefits) that enable production on the island of existing, new and alternative products (e.g. growing of barley and hops for local brewery).
- 2.1.2. Identifying possible options to reduce insurance requirements/liabilities.
- 2.1.3. Identify external supports available for local family farms to assist with economic stresses.
- 2.1.4. Enhance opportunities for local markets and sale of local products (linked to objective 2.2).
- 2.1.5. Promote co-ops between farms/sharing of local equipment.
- 2.1.6. Work with the CDC to promote agricultural projects focused on the sustainability of local farms.

Objective 2.2: To utilize the current land base for new and sustainable agricultural opportunities

- 2.2.1. Develop an inventory of current agricultural practices and develop a land use plan that identifies agricultural capacity of the lands for current and future agricultural use.
- 2.2.2. Identify sustainable agricultural best practices and develop and implement an action plan to continue to improve and encourage sustainable agricultural practices.
- 2.2.3. Enhance productivity of local farmland through best practices and sustainable use of the land.
- 2.2.4. Develop an inventory of land available for community gardens.

¹⁴ There have been no priorities identified for the goals, objectives or actions. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities).

Objective 2.3: To encourage the production and consumption of local and regional foods

2.3.1. Collaborate with partners including students and local farmers to create and maintain community gardens. This could include education around local food products, canning, preserving and growing organic gardens.

2.3.2. Encourage and promote community garden initiatives (linked to 2.2.4).

2.3.3. Establish and promote 'buy local' marketing campaigns (i.e. purchasing of local foods by municipal operations, restaurants, schools, grocery stores and residents).

2.3.4. Encourage Hobby farming through promotion of available lands and sustainable hobby farm activities. (linked to Objective 2.1).

2.3.5. Encourage and promote activities to showcase and demonstrate use of local food (i.e. canning and preserving, maple syrup production).

2.3.6. Use of empty space in buildings to sell local produce and products.



Goal 3: Tourism

The Community of Northeastern Manitoulin and the Islands has been aggressively promoting and expanding its Downtown Waterfront area for the last few years through the implementation of the Waterfront Master Plan. This initiative was identified as a priority to capitalize on the ever-increasing use of the waterfront by boaters and cruise ships that utilize the Port of Little Current as a service Port while cruising the world-class waters associated with the North Channel of Lake Huron.

The waterfront development in the Port of Little Current has contributed significantly to residents' quality of life as well as to their future prosperity by attracting new visitors and creating economic activities and employment opportunities. During the first phase of the Waterfront Master Plan, the Town (in partnership with FedNor and the NOHFC) expanded docking capacity by installing a set of finger docks at the West end to create 44 new slips along the waterfront, upgraded the entire dock wall, as well as the electrical and water services to the docks and the cruise ship dock. The second phase of the Waterfront Master Plan included the construction of two events facilities on the waterfront, the purchase and installation of additional finger docks at the East end of the Port, as well as the purchase and installation of a weir that will serve as both a breakwater and cruise ship dock in future years¹⁵.

The Hwy 6 corridor leading from South Baymouth (south tip of Manitoulin and the home of the Chi-Cheemaun) to Little Current was identified as a popular tourist track for those arriving and leaving the island. The corridor passes through the village of Sheguiandah which has been instrumental in developing tourist attractions and showcasing the culture and heritage of the area. Historical signage presents details on many of the historic homes and features of the village.

The popular cup and saucer trail is located 18 kms west of Little Current, at the junction of Hwy 540 & Bidwell Road. The trail system includes up to 12 kms of hiking trails and a 2km adventure trail through cliffs and breathtaking views. The Lewis Twins Peak Hiking Trail is in Sheguiandah and includes 2 kms of relatively easy walking with views of Bass Lake and the North Channel.

The Great Spirit Circle Trail encompasses the First Nation communities located on Manitoulin Island. Member First Nation communities and the Great Spirit Circle Trail have been working on the development of a 64 unit hotel and conference centre in Little Current. The Hotel will be located in adjacent to the Manitoulin Information Centre and on Hwy 6 South in close proximity to the Swing Bridge for easy access for tourists.



¹⁵ Town of NEMI, Downtown Docks Waterfront Phase III Report

The summer months continue to be successful for the Town of NEMI, however residents, staff and council identified the importance of creating a more sustainable tourism industry by strengthening and showcasing the current tourism assets, building upon and promoting additional tourism assets – specifically shoulder season opportunities that are currently limited in nature.

The following objectives¹⁶ were identified that support the goal of tourism:

- **Objective 3.1:** To protect and expand tourism assets.
- **Objective 3.2:** To further revitalize waterfronts and Downtown Cores.
- **Objective 3.3:** To market and promote Tourism opportunities.

Objective 3.1: To protect and expand tourism assets

3.1.1. Develop a Tourism Strategy that is reflective of consumer trends and interests in tourism. The plan would identify strengths and opportunities in the current tourism sector including an inventory of current tourism assets and determine gaps in tourism opportunities.

3.1.2. Support tourism operators to increase tourism to the area. This would include working with tourism operators, identify shoulder season opportunities. (linked to action 1.1.4)

3.1.3. Contact business companies for interest in regular tours / transportation.

3.1.4. Educate entrepreneurs, employees and potential employees in the hospitality industry to increase respectability, professionalism and service quality.

3.1.5. Building up the HWY 6 corridor to attract people driving through the area and encourage them to come back.

3.1.6. Establish historic marine or rail museum.

Objective 3.2: To further revitalize waterfronts and Downtown Cores

3.2.1. Continue to explore waterfront revitalization opportunities across the Town (including harbour potential outside of Little Current). This would also include continued development of the Waterfront in Little Current (i.e. pavilion on the waterfront with washrooms, showers, and interpretive features, Interactive Shipwreck Museum).

3.2.2. Further develop viable, active and well maintained waterfronts across the Town.

3.2.3. Identify available waterfront commercial space and market opportunities to interested vendors (linked to Objective 1.1).

3.2.4. Further explore Post Office building utilization and maintenance/upgrades in Little Current.

3.2.5. Further develop Lowland Park as a place for children and tourists to enjoy.

¹⁶ There have been no priorities identified for the goals, objectives or actions. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities).

Objective 3.3: To market and promote Tourism opportunities

3.3.1. Hire a Tourism coordinator to ensure that the tourism operations are coordinated in a cost-effective and efficient way including pooling of resources for a coordinated approach to improve the visitors experience.

3.3.2. Creating a marketing strategy to showcase NEMI and attract more tourism (linked to Objective 1). The strategy could target specific groups such as fishing industry, hunters, cyclists, motorcycle groups (e.g. HOG), etc.

3.3.3. Promote existing opportunities on the waterfront.

3.3.4. Develop Trails and attractions literature for the public.

3.3.5. Increase web presence (improve website).

Goal 4: Municipal Infrastructure

The Town of NEMI was created on January 1, 1998 by amalgamating the Town of Little Current with the Township of Howland and the unorganized small islands in Lake Huron, including the communities of:

- | | | |
|----------------------|--------------------------|-------------------------|
| • Bay Estates | • Howland | • Green Bay |
| • Cold Springs | • Little Current | • Honora |
| • Dinner Point Depot | • Little Current Airport | • Sheguiandah |
| • Eads Bush | • McGregor Bay | • Turner. ¹⁷ |
| | • Rockville | |

The Town encompasses a large network of paved and unpaved roads and public beach areas. The Town operates municipal docks in Honora Bay, Sheguiandah Bay, and Rockville on Newby's Bay of Lake Manitou. Ramps are available at the Sheguiandah and Rockville Docks, and docking slips are available for rent at Honora Bay¹⁸.

A Municipal Airport, located on Hwy 6 between Sheguiandah and Manitowaning, services air traffic to the Island. Some residents and staff suggested that the airport could be better utilized to allow tourists the option to travel by plane.

The Town employs approximately 22 full-time and 6 seasonal and part-time staff located in separate facilities across the Town. Administrative services are provided from the Main office in Little Current, with Public Works operating out two separate locations (Little Current and Sheguiandah). In addition, community services function out of the Recreation Centre located just south of Little Current.

The Town is currently proposing upgrades to the Little Current sewage system with the purpose of improving the quality of treated effluent, the quality of receiving water environments and increasing the capacity of the treatment system to support long-term growth and development in the community of Little Current.



The Town faces the constant challenge to ensure that both rural areas and urban areas generally feel they are being treated fairly. Some expressed concern that the current infrastructure is deteriorating without the Town having the funds to keep it up to date and sustainable. However the Town has shown significant achievements in hard-surfacing gravel roads, upgrading the water plants, proceeding with waterfront development, and attracting growth.



¹⁷ Statistics Canada. Standard Geographical Classification (SGC) 2006.

¹⁸ Northeastern Manitoulin and the Islands Marine Services, accessed on-line at <http://www.townofnemi.on.ca/index.cfm?fuseaction=content&PageID=1017&PageCategory=12>

The following objectives¹⁹ were identified to support the goal of municipal infrastructure:

- **Objective 4.1:** To provide clean, safe, protected and maintained sustainable municipal infrastructure.
- **Objective 4.2:** To develop and maintain sustainable waste and storm-water systems to support future growth.
- **Objective 4.3:** To expand the current tax base for continued growth and stability.

Objective 4.1: To provide clean, safe, protected and maintained sustainable municipal infrastructure
4.1.1. Evaluate the feasibility for high speed internet access throughout the Town. This would also include liaising with service providers.
4.1.2. Improving connectivity – for residents and businesses as a tool necessary to attract and aid in the growth of existing business and establishment of new businesses.
4.1.3. Review the accessibility of current municipal building and identify areas for improvement.
4.1.4. Build a Council Chambers and new Town Office.
4.1.5. Build a new public works building and Sand Dome with improved and sustainable facilities (training room, lunch room, etc).
4.1.6. Expand Cockburn Street from HWY 540 to HWY 6, including development of water and sewer infrastructure.
4.1.7. Consolidate municipal operations (buildings, etc) as a cost saving and efficiency measure.
4.1.8. Improve corner at Town Line and Lime Kiln.
4.1.9. Improve hill at Bay Estates.
4.1.10. Develop and/or update an inventory of the current state of the municipal buildings identifying those in need of repair (linked to action 4.1.4, 4.1.5, and 4.1.7).
4.1.11. Explore opportunities to maintain and improve upon existing municipal buildings using sustainable building design .
4.1.12. Explore current government grant opportunities to replace/retrofit buildings.
4.1.13. Implement sustainability building design for new and retrofit construction.
4.1.14. Examine the feasibility and opportunities of increasing air travel as an option for tourists and an economic incentive for industries.
4.1.15. Revitalization of Spider Bay Marina to meet the needs of tourists and residents.
4.1.16. Review and evaluate the current road network and ensure all roads are surface treated.

¹⁹ There have been no priorities identified for the goals, objectives or actions. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities).

Objective 4.2: To develop and maintain sustainable waste and storm-water systems to support future growth

4.2.1. Evaluate the current waste and storm water infrastructure and identify areas that require improvement.

4.2.2. Continue to explore and invest in best technologies in waste and storm – water systems.

4.2.3. Expand Lagoon for future growth.

4.2.4. Develop an environmentally friendly means of managing leachate at the existing landfill site.

Objective 4.3: To expand the current tax base for continued growth and stability

4.3.1. Develop a greater understanding of the current effects of population demographics and develop future revenue projections based on the changing population characteristics (affordable homes, increased number of seniors, etc.).

4.3.2. Research additional options for revenue generation to assist in the reduction of the dependence on the property tax base (e.g. solar farm at airport).

4.3.3. Establish a protocol that proposed Town projects be examined by a cost/benefit analysis which includes consideration of indirect costs as part of regular operations and investment decisions.

4.3.4. Build stronger reserves for capital asset replacement by updating Capital and Operation and Management Plans



Goal 5: Environmental Stewardship

The Town of NEMI is a unique environment, located on the shore of the North Channel, on the world's largest fresh water island, encompassing most of the small islands surrounding Manitoulin. Residents have always been supportive and protective of the natural environment of which it encompasses.

The Manitoulin Island coast is globally significant for its pristine Great Lakes shorelines and rare habitats that have made the island recognized for its bio-diversity²⁰. Part-time and seasonal residents have undertaken many initiatives to protect the island environment and its natural diversity, including extensive recycling and diversion efforts and water conservation and protection.

Through the SCP, the Town of NEMI would like to continue as a leader among Northern rural communities in the development, conservation, generation and efficient use of clean, renewable energy that fulfills the community's energy needs.

The Town of NEMI has been addressing environmental sustainability issues through waste diversion programming at the landfill, energy audits of some municipally owned buildings, as well as exploring the option of installing solar panels on Municipal buildings.

Land Use planning plays a very integral role in the development of a sound Sustainable Community Plan. Land use planning throughout the Town of NEMI proactively realizes continuous community improvement and stewardship of the natural environment.

Current sustainability initiatives related to environmental stewardship have also included addressing capacity issues at the lagoon which are imperative to the future growth and development of the municipality. When specifically dealing with lagoon capacity issues identifying root causes of the larger issues are the first step. These issues explored by the Town have included the initiation of a low flush toilet program, or through the establishment of a water conservation strategy.

The following objectives²¹ were identified that support the goal of environmental stewardship:

- **Objective 5.1:** To continue to demonstrate environmental leadership and responsibility to protect the land and natural environment of NEMI.
- **Objective 5.2:** To continue to decrease the per capita tonnage of waste generated within the Town.
- **Objective 5.3:** To improve energy efficiency and energy conservation in municipal buildings.
- **Objective 5.4:** To continue to preserve and protect water quality and natural water sources.



²⁰ Islands of Life: A Biodiversity and Conservation Atlas of the Great Lakes Islands

²¹ There has been no priorities identified for the goals, objectives or actions. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities).

Objective 5.1: To continue to demonstrate environmental leadership and responsibility to protect the land and natural environmental of NEMI

5.1.1. Educate the public and businesses on government programs and benefits related to environmental stewardship and responsibility (air, land and water).

5.1.2. Establish internal Municipal Policies to demonstrate commitment and leadership to environmental responsibility (i.e. green procurement policies).

5.1.3. Develop an environmental action plan that will measure environmental progress and measure success of environmental initiatives.

5.1.4. Create an inventory of potential brownfield sites and develop a remediation plan.

5.1.5. Continue to ensure policies and by-laws for developments are sensitive to the environment.

5.1.6. Work with local landowners to rehabilitate brownfields (i.e. Goat Island).

5.1.7. Continue the maintenance and expansion of an interconnected trail system that links natural heritage features and also enhance the linkages of open spaces .

5.1.8. Continue to review Official Plans, environmental plans and other reports or studies to ensure consistency between them on matters dealing with environmental features to ensure all policies and requirements are protecting the open spaces, and environmentally sensitive lands.

Objective 5.2: To continue to decrease the per capita tonnage of waste generated within the Town

5.2.1. Increase the solid waste diversion rate.

5.2.2. Educate and increase community and business awareness about recycling and organics including promotion of reduce-recycle-reuse programs and the importance of community participation.

5.2.3. Continue to research best practices for recycling and organic to increase recycling efforts across the Town.

Objective 5.3: To improve energy efficiency and energy conservation in municipal buildings

5.3.1. To explore renewable energy production that would reduce energy generation and consumption, including the monitoring and evaluation emerging energy technologies.

5.3.2. Evaluate the energy efficiency of town facilities - high cost of energy – exploring options for energy efficiency and reducing energy costs. As a result of the evaluation, explore opportunities to improve energy efficiency and energy conservation in municipal buildings.

5.3.3. Create a greenhouse gas emissions inventory and establish an emissions reduction target.

5.3.4. Identify renewable energy opportunities and if possible increase the Town's use of and capacity for renewable energy sources.

5.3.5. Develop and maintain a list of government programs, incentives and resources for energy efficiencies.

5.3.6. Promote green energy alternatives in all new municipal construction.

Objective 5.4: To continue to preserve and protect water quality and natural water sources

5.4.1. Expand education and awareness programs relating to water conservation practices on public and private properties .

5.4.2. Continue to promote safe and reliable potable water.

5.4.3. Plan, implement and monitor various environmental protection procedures to ensure the protection of surface water courses and ground water sources.

5.4.4. Ensure shorelines and riparian zone regulations are understood by the community and enforced by the Town.

5.4.5. Continue to follow surface and ground source protection strategies to avoid contamination.

5.4.6. Identify, preserve and protect wetland areas.

5.4.7. Protect water resources through conservation programs and improved efficiency of operations.

Goal 6: Social Services and Supports

The changing population and household characteristics of NEMI are important determinants of social service and support demands and requirements. When compared with the rest of the Province, NEMI is faced with a larger number of seniors and lower number of younger residents. The median age of the population in NEMI is higher than the median age for Ontario (47.4 years in comparison to Ontario's 39.0 years). In NEMI's case, this 8-year gap can be explained by both higher number of seniors and lower number of younger residents.

Changes in demographics include young residents leaving to seek employment options off the island and an influx of people who grew up on Island returning as retirees. Some residents indicated the range of programs and services for seniors is not necessarily comparable to the growing need. NEMI will have to ensure the provision of the required services as the population continues within the similar trend of an increasing aging population.

The Manitoulin Health Centre operates the Little Current Hospital which offers 16 Medical, Surgical Pediatrics Beds, a 24 Hour Emergency Department and day surgery. The Hospital provides some in-patient and out-patient services, including pediatrics, obstetrics, physiotherapy, radiology, ultrasound, nutrition counseling, chemotherapy, dialysis, cardiac rehabilitation and mental health assessment²². The hospital has been successful at attracting and retaining physicians likely because of the desirable location on the Island and the amenities offered to young and returning families.

Affordable and accessible housing is a large concern expressed by residents. Local community members and groups, including the Church Communities in NEMI, indicated that exploring options and developing affordable housing for seniors should be a priority item for Town planning. The current housing base in NEMI is comprised primarily of single detached houses. Aside from the Centennial Manor, retirement living options are very limited for those who are no longer interested or able to live in a large single-detached house, removed from Town services.



The Manitoulin Centennial Manor is a licenced long-term care facility located in Little Current with a license for 60 beds and employing approximately 65 personnel. A Continuum of Care Business Plan is currently being developed to determine if and how the Manor could evolve into a seniors' service and lifestyle facility providing a continuum of care to seniors from across the area. Initial findings of the study determined the need and demand for such a facility. The preparation of a Business Plan will confirm additional recommendations for the facility²³. This facility would be desirable for seniors seeking a certain level of care.



²² Manitoulin Health Centre, About Us accessed on-line at <http://www.mhc.on.ca/programs-services.php>

²³ Continuum of Care Business Plan for Manitoulin Centennial Manor. Phase 1: Housing Supply and Demand Analysis. SHS Consulting

An increasing number of seniors are interested in living independently in a smaller home and within walking distance to town amenities.

Little Current Place, constructed approximately 20 years ago, is the most recent seniors housing development. The housing unit includes 16 units (one and two bedroom) and is currently run by a volunteer Board of Directors. Units are offered to residents 65 and over, however there is a waiting list for people wanting to obtain a unit and the wait is often close to 4 years.

Channelview Apartments, operated by the DSSAB (constructed almost 30 years ago) offers 22 one-bedroom units and is available to residents (any age) on government assistance. There is also a waiting list for available apartments.

Current residents are concerned with some limitations in social services and supports, including limited transportation options, at-home care services and programs for youth. A strong volunteer network supports many of the local activities and events and are recognized as being important to the Town's day-to-day operations. The aging population creates the need to revisit the social service requirements, including available and affordable housing for seniors.

The following objectives²⁴ were identified that support the goal of social services and supports:

- **Objective 6.1:** To ensure that residents have access to local health services that meet the primary needs
- **Objective 6.2:** To explore options that will assist community members and tourists to get around
- **Objective 6.3:** To encourage the development of affordable and accessible housing for seniors
- **Objective 6.4:** To continue to support and encourage volunteerism of all ages

Objective 6.1: To ensure that residents have access to local services that meet the primary needs
6.1.1. Develop an inventory of current health and social services offered in the community and complete a gap analysis to facilitate understanding of future needs.
6.1.2. Continue to monitor the current physician status and if required implement an attraction and retention strategy to fill any gaps.
6.1.3. Promote available in-home social services.
6.1.4. Secure a permanent seat on the DSSAB.
6.1.5. Ensure the ongoing sustainability of the current supports for seniors (i.e. Manor).
6.1.6. Review and establish necessary services that allow seniors to remain independent and stay in their homes.

²⁴ There have been no priorities identified for the goals, objectives or actions. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities).

6.1.7. Improve availability of in-home social services.

6.1.8. Explore options to enhance/increase mental health services.

6.1.9. Liaise with the Province to establish a "Chat Room" support service for parents and on-line support to engage and consult with youth.

6.1.10. Liaise with OPP on options to enhance policing / profile in the community while exploring options on trying to control police costs.

6.1.11. Establish and continue to encourage local post-secondary education and training opportunities that will create a skilled labour force allowing residents to remain in the community.

Objective 6.2: To explore options that will assist community members and tourists to get around

6.2.1. Conduct a study to determine the public (or PPP) transportation needs of residents and explore options to implement a town and rural public transportation system –based on the needs assessment – within and between communities.

6.2.2. Explore dockside travel options and establish transportation options to get around for high peak tourism seasons – i.e. horse and buggy, bike rentals/bike share programs, golf cart rentals, etc.).

6.2.3. Obtain a collection of bikes for tourists to use that are affordable and easily accessible.

6.2.4. Work with local taxi service to determine longer term use and volumes to assist residents to access services.

6.2.5. Implement a local (possibly youth driven) grocery service.

6.2.6. Encourage the establishment of a car rental service or a designated car assigned to NEMI.

6.2.7. Develop bike paths and walking trails to encourage active transportation options throughout the Town.

6.2.8. Explore opportunities with neighbouring municipalities (including Espanola) and First Nations to create a Transportation Strategy that creates more sustainable and accessible options for getting around and off the island.

Objective 6.3: To encourage the development of affordable and accessible housing for Seniors

6.3.1. Work in partnership with housing organizations and finance institutions to monitor the range of housing options required in NEMI for the aging population.

6.3.2. Promote various affordable housing options in order to support a diverse local economy by encouraging the development of smaller homes, apartments and townhouses and safe rental opportunities (i.e. basement apartments that meet safety standards and residential options for seniors).

6.3.3. Encourage the establishment of a supported housing project in the community.

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| 6.3.4. Promote attractive and affordable housing options that meet the needs of the changing demographics. |
| 6.3.5. Establish community advisory group to research and discuss affordable and accessible housing requirements for seniors. |
| 6.3.6. Review process at Central Manitoulin and incorporate final results of Manitoulin Living study. |
| 6.3.7. Communication, education and awareness of available housing funding programs such as CMHC's RRAP (Residential Rehabilitation Assistance Program). RRAP offers financial assistance to low-income homeowners for mandatory home repairs that will preserve the quality of affordable housing. The program helps people who live in substandard dwellings and cannot afford to pay for necessary repairs to their home. |

Objective 6.4: To continue to support and encourage volunteerism of all ages

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| 6.4.1. Work with community groups to seek ways to encourage volunteerism by facilitating relationships with the Town. |
| 6.4.2. Continue to encourage, support and recognize the efforts of volunteerism and outstanding community contributions. |
| 6.4.3. Develop and implement a strategy aimed at increasing youth engagement. |
| 6.4.4. Implement and promote a volunteer management program including a process to inform residents of issues and volunteer opportunities. |
| 6.4.5. Develop and implement a strategy aimed at increasing senior engagement. |
| 6.4.6. Encourage the development of volunteer mentoring programs. |
| 6.4.7. Establish volunteer specific communication avenues (website, social media). |
| 6.4.8. Develop a volunteer mentorship / counselling program and supports for victims of crime. |

Goal 7: Active Lifestyles

Residents and visitors of NEMI, enjoy active lifestyles by participating in community activities and events. The Town offers a variety of recreation and leisure options.

During the summer months, boating, fishing and water activities continue to be popular. The Port of Little Current, including docks, a full-service port and many amenities, is owned and operated by the Town of NEMI. The docks are almost half a mile long, and have undergone significant upgrades in the last few years, including 100 new floating slips, new main docks and light fixtures, two waterfront pavilions with washroom and shower facilities as well as space for outdoor events.

Low Island Park located to the west of the downtown docks offers swimming docks, a beach, a sand volleyball court, well-tended soccer fields and baseball diamonds, a skatepark, as well as a children's playground.

Northeastern Manitoulin and the Islands also offers scenic walking trails, including the Cup and Saucer and the Lewis Twin Peaks Hiking Trail. The Cup and Saucer trail is located near the corner of Bidwell road and Highway 540 (15 minutes drive southwest of Little Current) and offers 12 kms of hiking trails (including a relatively easy hike) and a 2 km. adventure trail (upper trails with steep climbs). The Lewis Twin Peaks Hiking Trail, located past Townline road on Highway 6 in Sheguiandah, provides a relatively easy 2 km hike.

In the winter months, the Recreation Centre in Little Current offers youth and adult hockey, public skating and curling. Other leisure activities offered at the Recreation Centre include dancing, karate and bingo. Meeting rooms are available for small to large groups and can be rented out for parties, public or private meetings.

Cyclists (local and tourists) enjoy riding around the Town incorporating a more healthy lifestyle and encouraging active transportation. However, there has been an interest by many to develop safer bike routes, including paved shoulders and bike lanes on main roads.

Some residents indicated the need for more outdoor activities, including building upon what already exists and creating new spaces for outdoor activities.



The following objectives²⁵ were identified that support the goal of Active Lifestyles:

- **Objective 7.1:** To ensure that residents enjoy a community that fosters social interaction and healthy lifestyles for all ages.
- **Objective 7.2:** To preserve, maintain, protect and better utilize current recreational spaces.
- **Objective 7.3:** To build awareness of available services.

²⁵ There have been no priorities identified for the goals, objectives or actions. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities).

Objective 7.1: To ensure that residents enjoy a community that fosters social interaction and healthy lifestyles for all ages
7.1.1. Undertake an assessment to determine social and community needs and develop an Action Plan to provide desirable recreational and leisure services. Such an assessment would also examine needs by age cohort. This will assist to determine: <ul style="list-style-type: none">• Recreational and social services for the retirees and aging population• Recreational development to attract families and children
7.1.2. Explore potential funding opportunities and a feasibility study for the establishment of an Aquatic facility through public and private partnerships and/or multi-use facilities. The feasibility study should also examine access/transportation to services in Espanola.
7.1.3. Evolve recreational programs and services to ensure they are responsive to the demographics and changing needs of residents.
7.1.4. Continue to develop awareness programs that promote the benefits of recreation in supporting healthy lifestyles.
7.1.5. Work co-operatively with partners promoting health and wellness in a safe environment.
7.1.6. Promote and enhance opportunities for passive recreation (i.e. walking, cycling, natural areas and bird watching).
7.1.7. Work with various community groups to create new recreation opportunities for residents as well as tourists. Emphasize participation from individuals of all ages.
7.1.8. Encourage the development of shoulder season recreational activities.
7.1.9. Expand walking trails, create bike paths and safe bike routes (i.e. paved shoulders) to encourage healthy living and active transportation options.
7.1.10. Encourage participation in year round sports and leisure activities (recreational and sport fishing, hunting, cross country skiing, etc.).
7.1.11. Establish partnership to promote and market year-round leisure activities (Fishing and Hunting Industry).
7.1.12. Explore and establish a youth centre concept / Friendship Centre.

Objective 7.2: To preserve, maintain, protect and better utilize current recreational spaces

7.2.1. Identify and develop an inventory of current recreational and leisure opportunities.

7.2.2. Evaluate the recreational infrastructure and identify areas for improvement.

7.2.3. Enhance existing parks, including updating playground (if required) and recreational venues, signage for trails (also support tourism goal).

7.2.4. Continued protection and enhancement of local swimming areas in town beach areas.

7.2.5. Promote sport-fishing and water-based leisure activities.

7.2.6. Completion of Parks, Trails and Benches throughout the Town.

7.2.7. Develop a Bench Strategy for the Town to identify needs and requirements.

7.2.8. Evaluate and establish necessary public washroom facilities in accessible locations for residents and tourists.

7.2.9. Ensure the ability to continue to provide essential services to the boating community.

7.2.10. Promote local walking tours, photography and garden tours.

Objective 7.3: To build awareness of available services

7.3.1. Promote the available services to full-time and seasonal residents to encourage participation in community activities.

7.3.2. Improve signage to advertise and promote the recreational spaces.

7.3.3. Market and Promote available recreational services to neighbouring municipalities (on and off the island).

7.3.4. Develop a communication brochure and web presences to advertise and promote recreational spaces.

7.3.5. Encourage participation in educational opportunities, including cultural heritage through the museum and environmental stewardship.

Goal 8: Heritage and Cultural Vibrancy



NEMI is fortunate to be a community surrounded with distinctive heritage accompanied by past and current cultural opportunities. The natural and unique beauty of NEMI seems to attract many creative residents and artistic people. Located in NEMI (and surrounding communities) there are a variety of studios, galleries and exclusive gift shops. These provide residents and tourists with the opportunity to view and purchase creative arts, join an art tour, view an art show, take an art class, or just browse the galleries.

Residents and tourists enjoy a culturally vibrant community with numerous arts and cultural events and activities held during summer months, including an increasingly successful annual country music festival and the annual Haweater Weekend taking place on the August Civic Holiday weekend in celebration of the local culture. The Taste of Manitoulin Festival occurring in the summer shoulder season (June) showcases cultural attractions and local food producers and attracts tourists and visitors from across Ontario.

NEMI is also home to two First Nations communities who enjoy and promote their heritage and culture through Aboriginal Festivals and Cultural Foundations.

The Hamlet of Sheguiandah offers a number of strengths and opportunities relevant to the SCP, including the Centennial Museum, government docks, Bass Creek, Fish Ladder, trail system and natural beauty.

The Sheguiandah archaeological site has been a site of interest for local and national geologists and archaeologists. Studies have been conducted to review geological deposits and artifacts. The site was designated a National Historic Site in 1951 and is protected from development and other land uses.

The Centennial Museum located in Sheguiandah was viewed as a critical asset to the Town as a hub for tourists as well as local residents. The Museum has been proactive in establishing a Strategic Plan to guide their operations that includes updating and upgrading exhibits, creating more courses/programming and increasing and improving the use of existing space.

There is an interest of the community to continue to support existing events and create new opportunities to better showcase the heritage and cultural vibrancy of the Town.

The following objectives²⁶ were identified that support the goal of Heritage and Cultural Vibrancy:

- **Objective 8.1:** To further explore and develop potential cultural heritage opportunities.
- **Objective 8.2:** To protect and promote the cultural heritage of the area.



²⁶ There have been no priorities identified for the goals, objectives or actions. Each action will be further reviewed by Staff and Council to establish timelines, priorities and action leads (i.e. responsibilities).

- **Objective 8.3:** To further develop the Centennial Museum as a tourist destination and the keeper of local heritage and history.
- **Objective 8.4:** To promote, support and showcase culture, arts and entertainment as a regional tourism attraction.

Objective 8.1: To further explore and develop potential cultural heritage opportunities

8.1.1. Through a cultural mapping process develop an inventory of historically or culturally important building, sites and areas and develop a cultural heritage plan that enables the town to identify its unique characteristics and cultural heritage development opportunities.

8.1.2. Investigate regulatory incentives and outreach techniques to preserve built environment and cultural heritage.

8.1.3. Further explore the archaeology potential and develop an Action Plan to address opportunities to be explored.

8.1.4. Develop the Sheguiandah archaeology site.

Objective 8.2: To protect and promote the cultural heritage of the area

8.2.1. Develop opportunities for residents and tourists to learn about local history and heritage through establishing and promoting walking tours, public informative displays and interpretive tours.

8.2.2. Market the beauty and uniqueness of NEMI through historical tours and cultural activities.

8.2.3. Develop strategies to use more Art throughout NEMI to reflect the Cultural Heritage.

8.2.4. Conduct a review of the Cemetery to create an inventory available on-line; feasibility for future expansion and beautification strategy that includes gardens and greenscaping.

Objective 8.3: To further develop the Centennial Museum as a tourist destination and the keeper of local heritage and history

8.3.1. Evaluate, maintain and update Museum infrastructure including existing buildings and surrounding property.

8.3.2. Development of more signs and promotional material that would attract people to the museum.

8.3.3. Continue to promote Museum initiatives .

8.3.4. Expand Museum (including upgrading technology) to keep it current and up-to-date with regards to current needs and desires.

Objective 8.4: To promote, support and showcase culture, arts and entertainment as a regional tourism attraction

8.4.1. Work with partners to showcase local artist studios and cultural activities.
--

8.4.2. Develop partnerships to support a collaborative initiatives where local artists share studio space with other resources.
--

8.4.3. Work with partners to develop a database of current artists and cultural representatives around the Islands.
--

8.4.4. Establish a centre for artisans.
--

8.4.5. Better utilize technology to promote arts and culture.
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4.0 IMPLEMENTATION

The SCP is a framework with recommendations for a sustainable and viable future for NEMI. It includes a series of actions to be shared by those living, visiting and working in the community, including key partners, Town staff, Council and community members.

The Town of NEMI understands that sustainability is a longer term commitment, and as such the SCP has been developed and will be implemented in partnership with other municipal plans and goals. Council also acknowledged that this plan may require changes in town policy, support and action by residents and partners, and coordination and communication with surrounding municipalities.

In order to move in a sustainable direction the Town of NEMI, over the short and long term, needs to place strong emphasis on the actions identified in Section 3 and the steps proposed in this implementation section.

There are a number of tasks that need to happen to make sustainability a reality in NEMI; these include:

- Linkages to existing plans
- Integration of the SCP into the day-to-day functioning of the Staff and Council
- Continuing the Sustainability Steering Committee
- Community and Council Support
- Building partnerships
- Ensuring continual review and renewal of the SCP linked to annual budget and business planning
- Knowledge Sharing

4.1 Linkages to Existing Plans

The Sustainable Community Plan will be directly linked to Council's existing Strategic Plan. The Strategic Plan is the Town's implementation document with a series of specific actions for departments to achieve. Therefore, this SCP will provide the philosophy and framework of sustainability for the Strategic Plan. The successful implementation of the plan will be the shared responsibility of staff, Council, residents and other stakeholders.

Specific examples of plans and policies that will be affected by the NEMI Sustainable Community Plan include zoning, secondary plans, procurement policy, and PSAB (Public Sector Accounting Board). The municipal zoning as well as secondary plans will be amended to reflect the suggestions and direction indicated in this SCP (i.e. sewer line extensions, prepare a recreation master plan, develop guidelines for the sustainable design of buildings and subdivisions, etc.).

4.2 Integration of the SCP into the day-to-day Functioning of the Municipality

Typically smaller communities cannot afford to dedicate significant resources to implementing a SCP. The design of the NEMI SCP takes advantage of a strong volunteer network and the existence of many groups that already support sustainability that can be integrated into an existing job description.

The establishment of relevant indicators and monitoring systems will facilitate NEMI to implement the plan and continue its sustainability commitment. Some immediate, short-term suggestions are included for integrating the SCP into the day-to-day functioning of the municipality:

- Council to update the Strategic Plan as an implementation document for the municipality, with the Sustainability Framework incorporated.
- Individual Departments in collaboration with Council, shall annually develop an action plan for the implementation of actions. These will include:
 - Identifying priorities
 - Responsible parties
 - Timeframes/ priority setting
 - Measures of success (performance indicators)
 - Financial considerations
- Where appropriate, the CAO can incorporate “sustainability” into staff job descriptions and performance reviews.
- Inclusion of key considerations for sustainable decision making on all covering reports to Council and a refusal by Council to accept reports that do not explain how they support the SCP (and forthcoming Strategic Plan).
- The CAO to identify a Liaison Person (i.e. Economic Development Officer) to manage the implementation of the SCP. The Liaison Person will act as the internal champion for the SCP.
- Liaison person to report to Council on a quarterly basis about the progress of the SCP’s implementation.
- Liaison person to develop a strategy for continuing staff education on sustainability issues and develop recommendations for sustainability training.

4.3 Community and Council Support

The Town of NEMI strongly believes that consistent support from the community and council is imperative to the implementation of the SCP. If support is in place, residents will assist with the implementation of the plan, and Council will ensure that the plan is incorporated into daily municipal operations as well as the strategic plan and other relevant municipal documents.

The Town is encouraged to continue sharing sustainability updates with community members and relevant partners.

Communication and awareness opportunities could include:

- Regular updates on progress and initiatives
- Community meetings or announcements that present key sustainability accomplishments
- Continued showcasing of the sustainable community plan

4.4 Continuing with a Sustainability Steering Committee

The Sustainability Steering Committee was formed by the Town of NEMI to assist in guiding the process to develop the Sustainable Community Plan. Now that the SCP is complete, recommendations related to implementation and the continuation of a Sustainability Steering Committee includes:

- The Sustainability Committee remain in place to support Council, staff and the community as needed;
- The committee include a composition of staff, volunteers and Councillors;
- The committee develop a work plan to outline its proposed focus going forward and present that to Council for endorsement. With Council's permission to expand the committee's mandate, the focus of the Committee's work will likely shift from the development of the SCP to the promotion of sustainable practices in the community through outreach, engagement and communications support.

4.5 Building Partnerships

The SCP was developed with consideration of the potential forces and sources of change surrounding NEMI and the Island – from the actions of neighbouring municipalities to the potential impacts of climate change and economic down-turns. As the Town moves forward with implementation, they will continue to build partnerships with surrounding municipalities and First Nation Communities.

In addition, it will be important to include the community in the implementation of the SCP. Throughout the development of the SCP, members of community groups, committees, and individual residents have all expressed an interest in continuing their involvement. During the development of the strategic plan and associated SCP action plans, staff may take this into account.

4.6 Ensuring Continual Review and Renewal of the SCP Linked to Annual Budget and Business Planning

Even the best written plan is of little use if it does not lead to action and is not continuously referred to and updated to reflect changing municipal and external realities. This plan must be recognized as a 'living plan' and must be recognized by staff and Council as an evolving document in a quest for a sustainable NEMI.

There must be a commitment by staff and council to:

- **Establish Key Partners and Timelines:** Staff and Council must identify key partners and establish timelines for completing the proposed actions.
- **Review and update the Plan every year:** Evaluation of the recommended actions would ideally be conducted by Council prior to change in Council terms. Evaluation progress before the next election would hold elected officials accountable to the Plan and defining or justifying any deviations. Ideally, this update would be conducted along with the Strategic Plan and Official Plan;

- Develop and review **annual action plans with staff, in concert with the Strategic Plan, Budget planning and and departmental business planning;**
- Establish a **process to track the progress** of the plan; and
- **Prepare an annual report** such as “On the Road to Sustainability” Report and circulate it to residents including what has been achieved to date, and what it hopes to achieve in the coming years allowing for residents of the community to recognize positive sustainability initiatives and ongoing work in the Town.

4.7 Knowledge Sharing

The Town of NEMI believes that this plan could be a very valuable resource for other municipalities in similar size and nature. Very few small rural municipalities have had the combination of foresight and necessary resources to engage in serious sustainable planning, but it is clearly the way of the future. By being an early adopter, the Town of NEMI hopes to access financial support, and potentially put itself in the enviable position of showing other municipalities how to do it right.

The Town of NEMI is encouraged to share the knowledge gained through this process with neighbouring municipalities. This can be done by showcasing the plan, attending conferences and relevant meetings to present key ideas and findings related to best practices in sustainability.

APPENDIX A: REFERENCES

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APPENDIX B: INTERVIEW QUESTIONS

The Town of NEMI has initiated a process to develop a Sustainable Community Plan which looks to the future with a view to enhancing the ability of the municipality and its communities to achieve long-term wellbeing. This project, funded by the Town of NEMI and the Green Municipal Fund, is based on examining the long term sustainability and management of the Town's cultural, societal, economic and environmental assets.

To support the sustainable community planning process, a series of key informant interviews are being completed. Below are open-ended questions that will be used to start the sustainable community planning discussions with key stakeholders. The discussion will go in the direction that each individual takes it. Questions should be answered from the perspective of the interviewee (level of comfort), but interviewee may also provide higher level information and comments if desired. There may be a need to follow-up with interviewees.

The results of the interviews will be aggregated and compiled into a report. Comments will not be directly attributed to interviewees. The discussions will be fairly informal, open-ended, and will last approximately 45-60 minutes.

- Q1.a What does a sustainable NEMI mean to you?
- Q1.b When you think about the future of the Town of NEMI, what words or phrases come to mind?
- Q2.a What are the two or three most important sustainability issues (i.e. land use planning, community development, and environmental protection) facing the Town of NEMI today?
- Q2.b Do you anticipate these issues changing over the next five to ten years? Why?
- Q2.c What do you think will be the biggest challenge facing the Town beyond 10 years?
- Q3.a What actions (i.e. human resources, infrastructure, financial resources, etc.) would you suggest the Town could take to address the issues you mentioned? For each of the proposed actions what are your thoughts on:
- Q3.b The steps that need to be taken to achieve this particular action?
- Q3.c When can this be initiated/completed?
- Q3.d Who will be involved and how?
- Q4.a What are some of the barriers you perceive to solving the issues you mentioned?
- Q4.b What are some potential methods to overcome the barriers you have mentioned? In other words, what would need to happen to solve the issues you've mentioned?

- Q5.a What external agencies (corporations, community groups, partners, volunteers, etc.) should be involved in the implementation of the Sustainable Community Plan?
- Q5.b How could external agencies (corporations, community groups, etc.) be involved in the implementation of the Sustainable Community Plan?
- Q6 What are the current social, environmental, economic and community strengths of NEMI?
- Q7 What are the current social, environmental, economic and community opportunities of NEMI (i.e. infrastructure, cultural heritage, commercial marketing, business opportunities, and social infrastructure)?
- Q8 What are the current social, environmental, economic and community weaknesses and/or threats of NEMI?
- Q9 Is there anything else important that we should know or consider when developing the Sustainable Community Plan?

Thank you for your Time and Insightful Perspectives

APPENDIX C: VISIONING AND ACTION PLANNING WORKSHOPS

It's your Future



.....get involved!

We are developing a **Sustainable Community Plan** for the **Town of NEMI** and want your input.

Please come to one of the public meetings to learn more about the sustainable community planning process and discuss your vision for a sustainable NEMI.

Date: Tuesday, Feb. 8, 2011

Time: 7:00pm

Location: Centennial Museum of
Shegungah

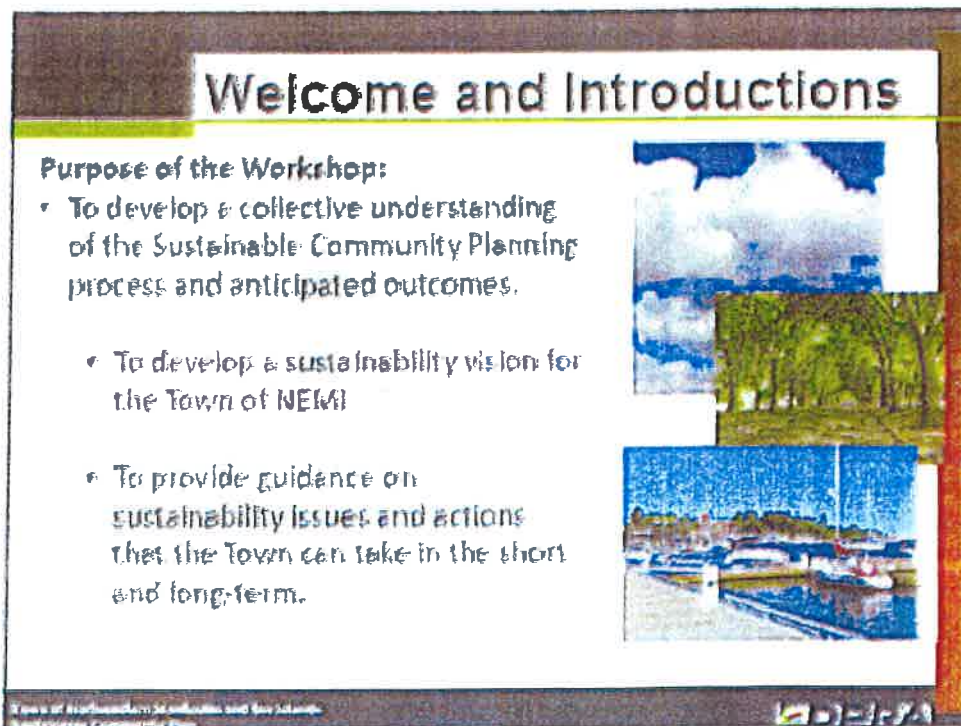
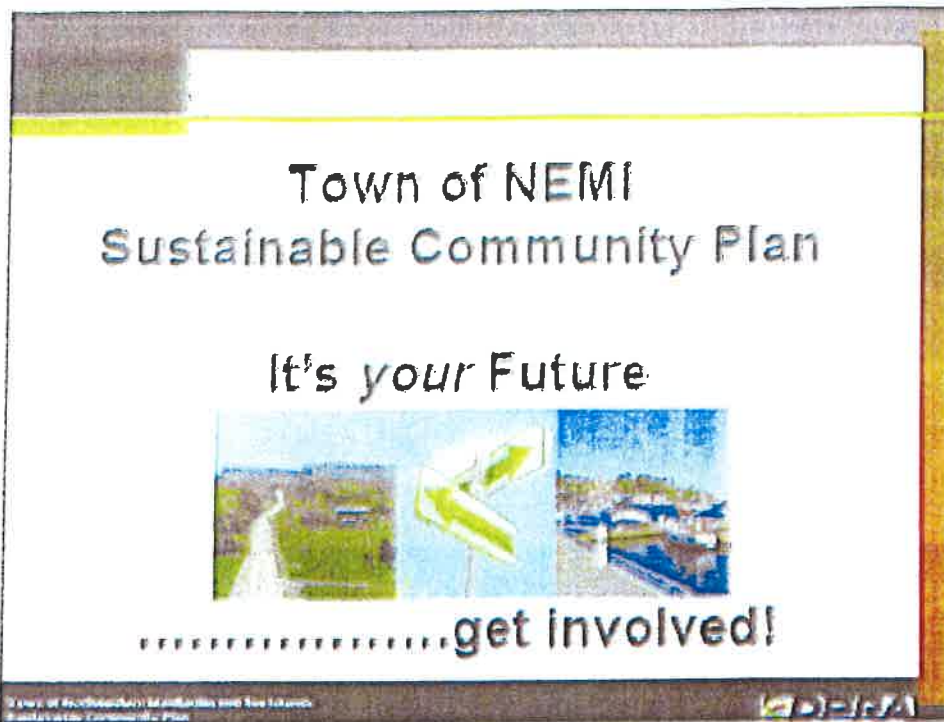
Date: Wednesday, Feb. 9, 2011

Time: 7:00pm

Location: NEMI Recreation Centre

For more information please contact:

Kristin Luoma, Economic Development Officer
Town of Northeastern Manitoulin and the Islands
Phone: 705.368.3500 ext. 230
Email: luoma@townofnemi.on.ca



Workshop Agenda

- What is a Sustainable Community Plan?
- Sustainability Issues – Strengths, Opportunities, Threats
- Developing a Vision: What does sustainability mean to you?
- Action Planning: What can NEMI do to achieve the Vision?
- Summary / Wrap-Up

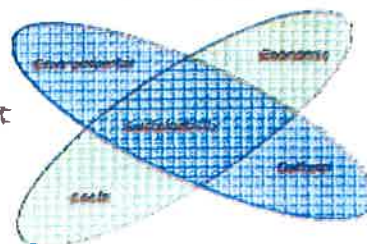
Town of Northeastern Manitoulin and the Islands
Draft Sustainable Community Plan

2011-1-1-1-1

What is Sustainability?

- A philosophy that involves long term thinking and balanced decision making.
- The utilization of community resources to meet the needs and aspirations to best optimize the unique nature of the community, without compromising the well being of future generations.
- Many SCPs adopt a four pillar model of sustainability - a balance of environmental, economic, social and cultural considerations

Four Pillars of Sustainability



Town of Northeastern Manitoulin and the Islands
Draft Sustainable Community Plan

2011-1-1-1-1